



# CENTRAL HEALTH

STAYS IN FILE

## CENTRAL HEALTH BOARD OF MANAGERS

### Agenda

Wednesday, October 1, 2014  
5:30 p.m.

Central Health Administrative Offices  
1111 E. Cesar Chavez St.  
Austin, Texas 78702  
Board Room

### CITIZENS' COMMUNICATION

#### CONSENT AGENDA

All matters listed under CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the time the Board of Managers votes on the motion to adopt the CONSENT AGENDA.

- C1. Approve minutes for the following meetings of the Central Health Board of Managers:
  - a. September 3, 2014 Public Hearing and Board of Managers meeting.
- C2. Approve the reappointments of Manager Zamora and Hal Katz as Trustees to the Austin Travis County Integral Care Board.

#### REGULAR AGENDA\*

1. Discuss and take appropriate action on an agreement with COPE Health Solutions, Inc. for business planning services for Central Health.
2. Discuss potential amendments to the Amended and Restated Bylaws of the Central Health Board of Managers.<sup>1</sup>
3. Discuss and take appropriate action on an update regarding Sendero Health Plans, Inc.<sup>1</sup>
4. Discuss and take appropriate action on Central Health owned property, including University Medical Center at Brackenridge and adjacent properties.<sup>1</sup>
5. Discuss and take appropriate action on potential litigation regarding regulatory matters.<sup>1</sup>

6. Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other interrelated community partnerships.<sup>1</sup>
7. Confirm the next regular Board meeting date, time, and location.

\* The Board of Managers may take items in an order that differs from the posted order.

Note 1, Possible closed session item.

The Board of Managers may consider any matter posted on the agenda in a closed session if there are issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.

Consecutive interpretation services from Spanish to English are available during Citizens Communication or when public comment is invited. Please notify the front desk on arrival if services are needed.

Los servicios de interpretación consecutiva del español al inglés están disponibles para la comunicación de los ciudadanos o cuando se invita al público a hacer comentarios. Si necesita estos servicios, al llegar sírvase notificarle al personal de la recepción.

Came to hand and posted on a Bulletin Board in the Courthouse,  
Austin, Travis County, Texas on this the 26th day of  
September 2014  
Dana DeBeauvoir  
County Clerk, Travis County, Texas  
By A. Morales Deputy

A. MORALES



**FILED AND RECORDED**

OFFICIAL PUBLIC RECORDS

*Dana DeBeauvoir*

Sep 26, 2014 01:53 PM 201482114

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Dana DeBeauvoir, County Clerk  
Travis County TEXAS



CENTRAL  
HEALTH

**Board Meeting**  
**October 1, 2014**

## **Agenda Item C1**

Approve minutes for the following meetings of the  
Central Health Board of Managers:

- a. September 3, 2014 Public Hearing and  
Board of Managers meeting.



MINUTES OF MEETING - SEPTEMBER 3, 2014  
CENTRAL HEALTH  
BOARD OF MANAGERS

On Wednesday, September 3, 2014, a meeting of the Central Health Board of Managers convened in open session at 5:31 p.m. in the Board Room of the Central Health Administrative Offices located at 1111 E. Cesar Chavez Street, Austin, Texas 78702. Clerk for the meeting was Ms. Rachael Cortez.

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Board of Managers present: Chairperson Coleman-Beattie, Vice-Chairperson Daniel, Manager Coopwood, Manager Kuykendall, Manager Mendoza, and Manager Zamora.

**PUBLIC HEARING**

1. Present an overview of the Central Health proposed Fiscal Year 2015 budget and the associated tax rate and receive public comment concerning the preliminary budget and tax rate.

**Clerk's Notes:** Chairperson Coleman-Beattie opened the public hearing on the Central Health proposed Fiscal Year 2015 budget and the associated tax rate. Chairperson Coleman-Beattie stated that following a presentation from Central Health, the Board will receive comments from the public.

Manager Heidrick arrived at 5:43 p.m.

Ms. Christie Garbe, Vice President and Chief Strategy Officer, provided an overview of Central Health's mission, stated objectives of the Fiscal Year 2015 ("FY 2015") budget, and highlighted accomplishments from Central Health's strategic plan as outlined in the presentation provided with the meeting materials.

Mr. Jeff Knodel, Chief Financial Officer, discussed the FY 2015 budget considerations, FY 2015 revenue projections, and the associated tax rate. Mr. Knodel provided information regarding Intergovernmental Transfers and the Central Health reserve policy as included in the meeting materials. Mr. Knodel reviewed both the sources and uses of funds in the Central Health budget. Mr. Knodel discussed a tax rate for the 2014 tax year of 12.64 cents per \$100 of valuation which is a reduction from the 2013 rate of 12.9 cents per \$100 valuation. Mr. Knodel referred to the meeting materials to illustrate the tax rate for a home of median value and a home of average value.

Ms. Garbe and Mr. Knodel responded to questions from the Board.

Mr. Mike McKinnon, Communications & Media Program Specialist, read the Public Hearing and Citizens' Communication guidelines and introduced the speakers for the Public Hearing.

Mr. Ned Lore, Austin Interfaith, discussed budget priorities, including increasing access to specialty care. Mr. Lore shared his personal experience with seeking specialty care as a MAP patient.

Ms. Barbara Grove, Austin Interfaith, discussed the Southeast Health and Wellness Center, and Austin Interfaith's budget priorities for Austin and Travis County.

Ms. Ofelia Zapata, Austin Interfaith, discussed Austin Interfaith's quality of life and accountability session. Ms. Zapata had a flyer regarding the session distributed.

Ms. Susan Robertson, Travis County resident, spoke in favor of the budget and discussed women's health services.

Ms. Dawn Handley, Austin Travis County Integral Care, spoke in favor of the budget and discussed Central Health's commitment to behavioral health care, including funding inpatient beds, the Southeast Health and Wellness Center project, and leadership with Region 7 in the Regional Health Partnership.

Ms. Delma Limones, Planned Parenthood, spoke in favor of the budget and discussed women's health services.

Mr. George Miller, CEO of CommUnityCare, stated support for Central Health's budget, presented demographics from CommUnityCare, and showed a video highlighting patient care at CommUnityCare.

At 6:20 p.m. Vice-Chairperson Daniel left the meeting.

Ms. Courtney Paris, Travis County resident, spoke in favor of the budget and discussed women's health services.

Ms. Perla Cavazos, Planned Parenthood, spoke in favor of the budget and discussed women's health services. Ms. Cavazos shared a personal story of her time without health insurance.

Ms. Mary Jo Hernandez, Restore Rundberg Team, discussed a needs assessment for the Rundberg area, including mental health needs, a detox facility, children's mental health, and the reuse of University Medical Center at Brackenridge as a mental health facility.

At 6:30 p.m. Manager Kuykendall left the meeting.

Manager Mendoza requested that Central Health staff follow-up with the speakers from the public hearing that had specific requests.

2. Provide notification of the date, time, and place of the meeting at which Central Health will vote to adopt the Fiscal Year 2015 budget and its associated tax rate, and confirm the next regular Board meeting date, time, and location.

**Clerk's Notes:** Chairperson Coleman-Beattie announced the meeting at which the Central Health Board of Managers will vote to adopt the Fiscal Year 2015 budget and its associated tax rate and the next regularly scheduled meeting will be held on Wednesday, September 17, 2014 at 5:30 p.m. Chairperson Coleman-Beattie also announced the second public hearing held in accordance with Chapter 26, Texas Tax Code, will be held on Wednesday, September 10, 2014, 10:30 a.m. and stated these meetings will be held at Central Health Administrative Offices, 1111 E. Cesar Chavez St., Austin, Texas 78702.

**BOARD MEETING**  
6:00 p.m.  
(or to follow the Public Hearing)

**CITIZENS' COMMUNICATION**

**Clerk's Notes:** At 6:33 p.m. Chairperson Coleman-Beattie convened the meeting of the Central Health Board of Managers. Mr. Mike McKinnon, Communications & Media Program Specialist, introduced the speaker for Citizens' Communication.

Ms. Beth Devery, Central Health General Counsel, introduced two new staff members from the Travis County Attorney's Office who will be working with Central Health and the Community Care Collaborative. Ms. Devery introduced Mr. Randy Floyd, an experienced health law attorney, and Ms. Shannon Sefcik, an experienced paralegal.

**REGULAR AGENDA\***

1. Discuss and take appropriate action on the following agreements:
  - a. Ground Lease Agreement between Central Health and the University of Texas; and
  - b. Sublease Agreement between Central Health and Seton Healthcare Family.<sup>1</sup>

**Clerk's Notes:** At 6:35 p.m., Chairperson Coleman-Beattie announced the Board is convening in executive session to discuss agenda items 1, 2, 3, and 4 under Section 551.071 of the Texas Government Code, Consultation with Attorney; and to discuss items 3 and 4 under Section 551.085 of the Texas Government Code, Deliberation of Governing Board of Certain Providers of Health Care Service; and to discuss agenda item 1 under Section 551.072 of the Texas Government Code, Deliberations Regarding Real Property.

Manager Kuykendall rejoined the meeting at 7:22 p.m.

The Board reconvened in open session at 8:00 p.m. No action was taken on item 1.

2. Discuss and take appropriate action on potential litigation regarding regulatory matters.<sup>1</sup>

**Clerk's Notes:** No action was taken on item 2.

3. Discuss and take appropriate action on an update regarding Sendero Health Plans, Inc.<sup>1</sup>

**Clerk's Notes:** No action was taken on item 3.

4. Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other interrelated community partnerships.<sup>1</sup>

**Clerk's Notes:** No action was taken on item 4.

5. Confirm the next regular Board meeting date, time, and location.

**Clerk's Notes:** This item was taken out of sequence. Chairperson Coleman-Beattie announced the next regularly scheduled meeting of the Central Health Board of Managers will be held on Wednesday, September 17, 2014 at 5:30 p.m. A special meeting of the Central Health Board of Managers is scheduled on Wednesday, September 10, 2014 at 5:30 p.m. These meetings will be held at Central Health Administrative Offices, 1111 E. Cesar Chavez St., Austin, Texas 78702.

Chairperson Coleman-Beattie also announced the second public hearing held in accordance with Chapter 26, Texas Tax Code, will be held on Wednesday, September 10, 2014, 10:30 a.m. at Central Health Administrative Offices, 1111 E. Cesar Chavez St., Austin, Texas 78702.

Manager Mendoza moved that the meeting adjourn. Manager Kuykendall seconded the motion.

Chairperson Brenda Coleman-Beattie	For
Vice-Chairperson Katrina Daniel	Absent
Treasurer Rebecca Lightsey	Absent
Secretary Lynne Hudson	Absent
Manager Tom Coopwood	For
Manager Clarke Heidrick	For
Manager Kirk Kuykendall	For
Manager Rosie Mendoza	For
Manager Guadalupe Zamora	For

The meeting was adjourned at 8:02 p.m.

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Brenda Coleman-Beattie, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Lynne Hudson, Secretary  
Central Health Board of Managers



CENTRAL  
HEALTH

**Board Meeting**  
**October 1, 2014**

**Agenda Item C2**

Approve the reappointments of Manager Zamora  
and Hal Katz as Trustees to the Austin Travis  
County Integral Care Board.





CENTRAL HEALTH

1111 E. Cesar Chavez St.  
Austin, Texas 78702  
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www.centralhealth.net

## MEMORANDUM

TO: Central Health Board of Managers

FROM: Patricia A. Young Brown, President & CEO

DATE: September 26, 2014

RE: Agenda Item C2 Approve the reappointments of Manager Zamora and Hal Katz as Trustees to the Austin Travis County Integral Care Board of Trustees

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Earlier this year, Chairperson Brenda Coleman-Beattie resigned her position as an Appointee to the Austin Travis County Integral Care (ATCIC) Board of Trustees effective May 30, 2014.

On July 2, 2014 the Board appointed Manager Guadalupe Zamora to the Austin Travis County Integral Care Board of Trustees for the remainder of Chairperson Coleman-Beattie's term.

On September 30, 2014, Manager Zamora and Hal Katz's terms will expire. Both have expressed their wish to be re-appointed. Terms are two years in length and are staggered. Tom Young is currently serving a term which will expire in 2015.

Executive leadership is recommending the reappointments of Manager Guadalupe Zamora and Hal Katz to the Austin Travis County Integral Care Board of Trustees beginning October 1, 2014 through September 30, 2016.





CENTRAL  
HEALTH

**Board Meeting**  
**October 1, 2014**

## **Agenda Item 1**

Discuss and take appropriate action on an agreement with COPE Health Solutions, Inc. for business planning services for Central Health.



**Central Health  
Request for Board of Managers Consideration  
October 1, 2014**

**Agenda Item #6:**

Discuss and take appropriate action regarding funding for a fourth amendment to the agreement between Central Health and COPE Health Solutions, (COPE) Inc. for business and operational planning services.

**Recommended Board Action:**

Approve funding through the use of a not to exceed amount of \$310,740 to amend Attachment A “Scope of Services” by adding new Phase 3 Business Planning deliverables.

**Strategic Direction:** Consultant will work with the management and boards of Central Health, Sendero Health Plans, Inc. ("Sendero"), Central Texas Community Health Centers d/b/a CommUnityCare ("CommUnityCare") and the Community Care Collaborative ("CCC") on strategic alignment that will develop and lead to measurable added organizational value to members, providers, payers and partners.

**Resource Impact:** Use of NTE \$310,740 through November 30, 2014.

**Anticipated Result:** Completion of initial Performance Dashboard for FY 2015 and cascading of Balanced Scorecards for Central Health, Sendero, CommUnityCare and the Community Care Collaborative.

**Summary:**

Members of the executive team have reviewed the key deliverables from the previous scope of work and have determined that the contractor has fulfilled their obligations and that all key deliverables have been completed. In summary, the gains made from the previous scope include:

- Strategic visioning work with all boards ensuring integration and alignment
- Improved connectivity between the affiliated entities
- Identification of areas of consolidation and improved coordination resulting in reduced duplication of efforts
- Identification and implementation of a new phased organizational structure plan which supports the long-term integration of the affiliated entities
- Identification of key management roles that were missing across the affiliated entities, VP of Human Resources and a Chief Information Officer
- Interconnected planning and business development processes are under development
- Establishment of regular meetings inclusive of the affiliated entities key leaders
- Strategic alignment and operational alignment with improved communication to all employees across the affiliated entities
- Identification and inventory of cross cutting issues which affect external partnership relationships

The proposed Amendment #4 for business planning will provide consulting support to management to complete the initial Performance Dashboard also referred to as a Balanced Score Card “BSC”, a key deliverable in building out Central Health, Sendero CommUnityCare, and the Community Care Collaborative business and operational planning infrastructure. The completion of this planning module will provide the Central Health Board of Managers a tool to assist with governance oversight, hold management accountable for performance-based goals and support the translation of vision and strategy into measureable objectives.

The proposed amendment 4 provides additional consulting services to complete the draft performance dashboard and adds metrics for the Community Care Collaborative for a complete Performance Dashboard inclusive of all affiliated entities. This will allow Central Health and affiliated entities staff to implement performance measurement practices during FY 15.

**PRO:**

- Provides the Central Board of Managers, affiliated entity boards and management the necessary tools to assist with consistent governance oversight by measuring performance based goals and metrics across Central Health and affiliated entities
- Utilizing COPE leverages existing relationships and institutional knowledge of Central Health processes, metrics and goals
- Avoids delay in implementing the performance dashboard in FY 15
- Avoids delays and expense in issuing an RFP to identify an alternative vendor to complete the performance dashboard

**CON:**

- Requires expenditures of NTE \$310,740 to complete new deliverable
- Consulting staff in person time is limited by hourly/daily rate
- Does not include support building out IT infrastructure for data analysis and implementation

**RECOMMENDATION:**

Management recommends that the Budget and Finance committee take action to recommend that the Central Health Board of Managers approve the funding for amendment #4 so that the initial Performance Dashboard will be completed early in fiscal year 2015 in order that Central Health and affiliated entities can begin the long journey forward in supplying metrics based performance reporting for enhanced oversight, transparency and monitoring of key strategic initiatives.

Request	Funding Request
Business Planning	\$310,740

**ATTACHMENTS:**

Proposed Amendment 4

Scope of Services: Business Planning

Timeline: August 21, 2014-November 30, 2014

### Phase 3: Business Planning

1. Completion of initial Enterprise Balanced Scorecard for FY 2015 and cascading of Balanced Scorecard to Central Health, Sendero, CommUnityCare, and the Community Care Collaborative via metric owners, defined processes and engagement of key team members.

COPE Health Solutions' team will support the Enterprise to:

- Finalize the Enterprise level metrics (which determines some of the priorities for initiatives and helps define the metrics for the scorecards of Central Health, CommUnityCare and Sendero, all of which will be at an earlier draft stage than the Enterprise Scorecard)
  - Work with small groups from Enterprise executive team and operations teams to make recommendations for one (maximum two) metrics per strategic objective – and vet final with executive and operations teams
  - Support Planning team in presenting recommendations to Board committee(s) and for discussion, final decisions and full board approval
  - Once metrics are selected, work with management in small groups and via operations team to develop draft baseline and targets
  - Align initiatives with strategies and metrics
  - Develop policies, procedures, processes and staffing model for completing initial module and maintaining the Balanced Scorecard
  - Develop all templates associated with building and maintaining the Enterprise Performance Dashboard
2. Strategic Advisory Services to support strategy, planning and analytics, including new service line analysis and business planning
  3. Examination of Central Health Board of Managers PI Committee structure, potential coordination with and restructuring of Sendero, CommUnityCare and the Community Care Collaborative Quality/PI committees

### **Amendment 3**

**Scope of Services: Business Planning and Framework Analysis**

**Detailed Business Planning, Implementation and Restructuring**

**General Scope:**

Consultant shall focus the leadership, staff and boards of Central Health, Sendero Health Plans, Inc. ("Sendero") and Central Texas Community Health Centers d/b/a CommUnityCare ("CommUnityCare") on strategic alignment that will develop and lead to measurable added

organizational value to members, providers, payers and partners, including the Community Care Collaborative ("CCC").

In addition, Consultant will:

- Align the three business entities, Central Health, Sendero and CommUnityCare through a formal set of at least three strategic planning retreats over the contract year to engage leadership at multiple levels across the three organizations in a process of alignment around the core business objectives and proposed restructuring, operational planning and development of a strategic management infrastructure to track progress and enable ongoing performance improvement.
- Maintain active Board engagement from all three business entities throughout the process through regular updates.
- Operationalize business planning recommendations for the restructuring and re-alignment of Central Health, Sendero, and CommUnityCare toward an enterprise structure focused on accountability for value-added services, both internal and external facing, and avoidance of duplicative functions across the entities
- Transform current siloed services and systems into cross-cutting, centralized enterprise-wide services in the areas of core information technology, marketing/PR/outreach, medical management/care coordination, eligibility/enrollment, human resources/recruitment, and managed care contracting.
- Further detail the business planning framework to develop strategies across the three organizations, not only to ensure financial sustainability, but to also provide significant value for health plan members, providers, and community stakeholders.
  - o Work to develop Sendero so that it becomes more competitive and financially sustainable in the STAR, CHIP and Exchange lines of business; evaluate health plan specific systems, processes, tools and services to optimize operational areas to maximize value-added services to providers and patients
  - o Work to develop CommUnityCare so that it becomes more competitive and financially sustainable as a major primary care and specialty care provider to MAP, STAR, CHIP and Exchange populations; leverages Sendero systems, tools and services while developing clinic specific systems, processes, tools and services to optimize operational areas to maximize value-added services to patients, payors for services, and other community partners and stakeholders
- Continue the contract unification process across CCC and Sendero for each line of business related to the, IDS and also including DSRIP requirements.

Continue to serve as a senior strategy resource to Central Health, Sendero, Community Care and the overall enterprise, providing ad-hoc strategic consulting and organizational facilitation for leadership, providers and boards

A. Business Planning Framework and Analysis

1. Goals:
  - a. Prioritize critical Internal Success Factors for the Central Health, Sendero and CommUnityCare Enterprise.
  - b. Develop clear goals and based on readiness and value, setting clear boundaries around each success factor.
  - c. Define clear status quo state, and develop target outcomes,
2. Consultant Activities  
Consultant shall engage in the following activities:
  - a. Provide enterprise restructuring that clarifies decision making process and accountability, while reducing duplication and maximizing leverage of common resources/competencies.
  - b. Create differentiation and value-add to Sendero: differentiate Sendero from other health plans and evaluate certain value added services through physician and patient portals, including claims processing/adjudication, authorizations, UR/UM, e-consult, e-referral, care management/medical management, and payments/incentives for services such as telehealth.
  - c. Create differentiation and Value-add by CommUnityCare: enhance ability of CommUnityCare to serve the largest, most complex patient population possible and to achieve improved outcomes in the area of health status, total system utilization/total cost and patient experience.
  - d. Leverage best practices from high performing integrated health plan/provider entities such as Caremore, Healthcare Partners, Group Health, etc. Assist in analyzing and considering implementation of strategies, systems, process or procedures as a result of the assessment of possible best practice options. Document considerations and rationale of recommendations. Take each organization and the enterprise through a strategic planning process that results in unified goals, an operational plan and a strategic management system to track progress and ensure success.
3. Consultant Deliverables – due within nine months from contract execution date or as otherwise mutually agreeable Consultant shall:
  - a. Develop and lead enterprise-wide and individual business entity strategic planning retreats and post-retreat reports.
  - b. Develop restructured enterprise-wide roles and responsibilities matrix with unified systems and defined processes that flow across the three business entities, reducing duplication and maximizing efficiencies while enhancing customer service.
  - c. Complete enterprise level business plan that flows across business plans for each organization.
  - d. Create strategic management framework at an enterprise and at each business entity level populated with goals, metrics and initiatives in order

- to monitor progress and ensure success.
- e. Participate in Governance and management meetings with corresponding reporting/presentations.
- f. Documentation, including written reports or plans that identify optimal organizational state of each area evaluated by Consultant

**Board Committee Coordination:**

COMMITTEE	CHAIR	COMMENTS	DATE CONSIDERED
Budget & Finance Committee	Rebecca Lightsey		
Board of Managers	Brenda Coleman-Beattie		



CENTRAL  
HEALTH

**Board Meeting**  
**October 1, 2014**

**Agenda Item 2**  
**(NO BACKUP)**

Discuss and take appropriate action on proposed amendments to the Amended and Restated Bylaws of the Central Health Board of Managers.<sup>1</sup>





CENTRAL  
HEALTH

**Board Meeting**  
**October 1, 2014**

**Agenda Item 3**

Discuss and take appropriate action on an update  
regarding Sendero Health Plans, Inc.<sup>1</sup>





CENTRAL  
HEALTH

Board Meeting  
October 1, 2014

Agenda Item 4  
**ADDITIONAL INFORMATION**

Discuss and take appropriate action on Central Health owned property, including University Medical Center at Brackenridge and adjacent properties.<sup>1</sup>





**RESOLUTION OF THE CENTRAL HEALTH BOARD OF MANAGERS**

**WHEREAS**, in 2017, when the new Seton Medical Center at the University of Texas (SMC-UT) at Austin replaces the outdated safety net hospital facility University Medical Center Brackenridge (UMCB), Seton will own and operate the new facility in collaboration with Central Health and the University of Texas at Austin Dell Medical School; and

**WHEREAS**, Central Health, and prior to our existence the City of Austin, have officially partnered with Seton Healthcare Family since 1995; and

**WHEREAS**, Seton has worked with the City of Austin and Travis County to serve the health needs of the low income and vulnerable people in our community for over a century; and

**WHEREAS**, Seton Healthcare Family is requesting from the City of Austin approval of an aerial walkway across 15<sup>th</sup> Street at the new SMC-UT to ensure a safe, accessible, and direct crossing between the current hospital parking lot and the new hospital; and

**WHEREAS**, many patients discharged from the hospital are physically and mentally fragile as they recover from their ailments;

**NOW, THEREFORE BE IT RESOLVED**, that the Central Health Board of Managers wishes to extend its support for an aerial walkway to provide patients, family members, doctors, and other staff a means of safe, efficient travel between the existing parking garage and the new teaching hospital.

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Brenda Coleman-Beattie, Chairperson  
Central Health Board of Managers

Date of Adoption:





CENTRAL  
HEALTH

**Board Meeting**  
**October 1, 2014**

**Agenda Item 5**  
**(NO BACKUP)**

Discuss and take appropriate action on potential litigation regarding regulatory matters.<sup>1</sup>





**CENTRAL  
HEALTH**

**Board Meeting  
October 1, 2014**

**Agenda Item 6  
(NO BACKUP)**

Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including health care delivery arrangements, and other interrelated community partnerships.<sup>1</sup>





CENTRAL  
HEALTH

**Board Meeting**  
**October 1, 2014**

**Agenda Item 7**  
**(NO BACKUP)**

Confirm the next regular Board meeting date, time,  
and location.