



# CENTRAL HEALTH

## **Our Vision**

Central Texas is a model healthy community.

## **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

## **Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## **BOARD OF MANAGERS MEETING**

**Wednesday, May 26, 2021, 5:00 p.m.**

**or immediately following the Executive Committee Meeting  
via toll-free videoconference<sup>1</sup>**

Members of the public may observe and participate in the meeting by connecting to the Ring Central meeting link listed below (copy and paste into your web browser):

<https://meetings.ringcentral.com/j/1452758898?pwd=SHR5RzYwU0tkdHA4bE9WODFuRHM2dz09>

Password: 654587

Members of the public may also listen and participate by telephone only:

Dial: (888) 501-0031

Meeting ID: 145 275 8898

A member of the public who wishes to make comments during Public Communication must properly register with Central Health **no later than 3:30 p.m. on May 26, 2021**. Registration can be completed in one of two ways:

- Complete the virtual sign-in form at <https://www.centralhealth.net/meeting-sign-up/>, or
- Call 512-978-9190. Please leave a voice message with your full name and your request to comment via telephone at the meeting.

## **PUBLIC COMMUNICATION**

Central Health will conduct Public Communication in the same manner as it has been conducted at in-person meetings, including setting a fixed amount of time per person to speak and limiting Board responses to public inquiries, if any, to statements of specific factual information or existing policy.

## **CONSENT AGENDA**

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the vote on the motion to adopt the CONSENT AGENDA.

- C1. Approve the minutes of the Central Health Board of Managers April 28, 2021 regular meeting, March 23, 2021 Board Retreat and March 23 and April 16, 2021 Special Called meetings.
- C2. Receive and ratify Central Health Investments for April 2021.

## **REGULAR AGENDA<sup>2</sup>**

- 1. Receive an update from Integral Care on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2021 outcomes supporting Central Health's mission serving indigent residents of Travis County, and Integral Care's future opportunities and challenges. (*Informational Item*)
- 2. Receive a report on fiscal year-to-date healthcare service expenditures made by, and accept the preliminary April 2021 financial statements for, Central Health and the Community Care Collaborative. (*Informational Item*)
- 3. Receive an update and discuss homestead exemptions for the Fiscal Year (FY) 2022 budget cycle, including possible changes to exemption allowances for Travis County residents who are over 65 or disabled veterans. (*Informational item*)
- 4. Receive an update on project plans to advance the Eastern Travis County service expansion. (*Informational item*)
- 5. Receive and discuss a presentation on Central Health capital reserves, capital planning and project-to-date updates on major capital projects approved by the Board of Managers. (*Informational Item*)
- 6. Receive and discuss a presentation on the Central Health Historically Underutilized Business (HUB) expenditures for Oct 2020 to March 2021. (*Informational Item*)
- 7. Receive an update and take appropriate action on a presentation from Sendero Health Plans, Inc., regarding 2022 CHAP enrollment, 2021 budget amendment and cash flow, possible agreement for reinsurance, and potential creation of a new subsidiary and associated license application.<sup>3</sup>  
<sup>4</sup> (*Action Item*)
- 8. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.<sup>4,5</sup> (*Action Item*)
- 9. Confirm the next regular Board meeting date, time, and location. (*Informational Item*)

### Notes:

<sup>1</sup> By Emergency Executive Order of the Governor, issued March 16, 2020, Central Health may hold a videoconference meeting with no Board members present at a physical meeting location.

- <sup>2</sup> The Board of Managers may take items in an order that differs from the posted order and may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.
- <sup>3</sup> Possible closed session discussion under Texas Government Code §551.085 (Governing Body of Certain Providers of Health Care Services).
- <sup>4</sup> Possible closed session discussion under Texas Government Code §551.071 (Consultation with Attorney).
- <sup>5</sup> Possible closed session discussion under Texas Government Code §551.072 (Deliberation Regarding Real Property).

A recording of this meeting will be made available to the public through the Central Health website ([www.centralhealth.net](http://www.centralhealth.net)) as soon as possible after the meeting.

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify Central Health at least two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planee asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.

Consecutive interpretation services from Spanish to English are available during Public Communication or when public comment is invited. Please notify the Board Governance Manager by telephone at (512) 978-8049 if services are needed.

Servicios de interpretación consecutiva del español al inglés están disponibles durante la Comunicación Pública o cuando se le invita al público a comentar. Notifique al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049 si necesita servicios.



CENTRAL HEALTH

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**BOARD MEETING**

**May 26, 2021**

**AGENDA ITEM C1**

Approve the minutes of the Central Health Board of Managers April 28, 2021 regular meeting, March 23, 2021 Board Retreat and March 23 and April 16, 2021 Special Called meetings.



MINUTES OF MEETING – APRIL 28, 2021  
CENTRAL HEALTH  
BOARD OF MANAGERS

On Wednesday, April 28, 2021, a meeting of the Central Health Board of Managers convened in open session at 5:29 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

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**Committee members present via video and audio:** Chairperson Greenberg, Vice Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Brinson, Manager Motwani, Manager Museitif, and Manager Zamora

**Absent:** Manager Jones

**PUBLIC HEARING**

- 1. Receive public comment on the proposed amended mandatory payment rate to be assessed on institutional healthcare providers during fiscal year 2021 under the local healthcare provider participation program (LPPF) in Travis County and how the revenue derived from those payments is to be spent as required by Texas Health & Safety Code §298E.101.**

**Clerk's Notes:** Discussion on this item began at 5:30 p.m. Ms. Katie Coburn, Director of Regional Healthcare Partnership, presented on the Travis County LPPF fiscal year 2021 proposed amended mandatory payment rate. The presentation included background information on the LPPF mandatory payment and the proposed amended payment rate for FY 2021.

Ivan Davila introduced one speaker for the Public Hearing.

Members of the Board heard from: Geronimo Rodriguez

Manager Valadez moved that the Board close the Public Hearing.

Manager Brinson seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

**PUBLIC COMMUNICATION**

**Clerk's Notes:** Public Communication began at 5:37 p.m. Ivan Davila introduced three speakers for Public Communication.

Members of the Board heard from: Richard Johnson, Cynthia Valadez, and Anais Cruz.

**CONSENT AGENDA**

- C1. Receive and ratify Central Health Investments for March 2021.**
- C2. Approve the minutes of the Central Health Board of Managers March 31, 2021 meeting.**
- C3. Approve the appointment of Amit Motwani to the Sendero Health Plans Board of Directors as recommended by the Executive Committee, for an unexpired term to end October 31, 2021.**

**Clerk's Notes:** Discussion on this item began at 5:46 p.m.

Manager Bell moved that the Board approve Consent Agenda items C1 through C3.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

**REGULAR AGENDA**

- 1. Discuss and take appropriate action on the proposed amended mandatory payment rate to be assessed on institutional healthcare providers during fiscal year 2021 under the local healthcare provider participation program (LPPF) in Travis County as required by Texas Health & Safety Code §298E.151.**

**Clerk's Notes:** Discussion on this item began at 5:48 p.m. Ms. Katie Coburn, Director of Regional Healthcare Partnership, stated that she did not have further comments but was available for questions.

Manager Valadez moved that the Board amend the FY 2021 Local Provider Participation Fund (LPPF) mandatory payment rate from 1.66% to 3.21% of net patient revenue of Travis County inpatient hospitals.

Manager Brinson seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

- 2. Receive a report on fiscal year-to-date healthcare service expenditures made by, and accept the preliminary March 2021 financial statements for, Central Health and the**

**Community Care Collaborative and review historical average revenues and expenses for Central Health.**

**Clerk's Notes:** Discussion on this item began at 5:49 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, and Ms. Patricia Bethke, Controller, presented on this item. The Central Health March 2021 financial statement presentation included a balance sheet, as well as a sources and uses report. The presentation also included healthcare delivery services, operating costs, and primary and specialty care costs. They also presented the March 2021 financial statements for the Community Care Collaborative, which included a balance sheet, a sources and uses report, and a healthcare delivery costs summary.

**3. Receive and discuss a presentation on the Fiscal Year (FY) 2022 Budget and the financial forecast for subsequent fiscal years, which presentation will include information on possible property tax rates to be assessed.**

**Clerk's Notes:** Discussion on this item began at 6:04 p.m. Mr. Jeff Knodel, Chief Financial Officer; Ms. Lisa Owens, Deputy Chief Financial Officer; and Mr. Lester Hannaher, Budget and Financial Analyst, presented on the Central Health fiscal year 2022 seven-year forecast. The presentation included a background on financial forecasting, a look at financial forecast risks, board-defined objectives, financial forecast assumptions, and graphs looking at impacts of potential tax rate increases of either 6.9% or 6.0% over the no-new-revenue Maintenance and Operations (M&O) rate. Lastly, they discussed next steps in the budget process and noted that staff will prepare the fiscal year 2022 proposed budget at a property tax rate of 6.9% over the M&O no-new-revenue rate to achieve priorities approved by the Board of Managers in the Central Health Strategic Workplan.

**4. Discuss and take appropriate action on a resolution authorizing expenditures associated with the capital line of credit authorized by the Central Health Board in November 2019, and reimbursement of Central Health funds from the line of credit proceeds.**

**Clerk's Notes:** Discussion on this item began at 6:26 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented on the Reimbursement Resolution. Ms. Owens stated that this is simply a procedural request to ratify and confirm the Reimbursement Resolution that the Board approved in November of 2019 for Central Health to reimburse themselves for expenses that are intended to finance using future draws on a line of credit not to exceed 10 million. Under advice from counsel given the passage of time, Central Health staff felt it was prudent to reconfirm the intent for this activity. The resolution allows Central Health the ability to make sure it is possible to go back and capture those expenses. To date, Central Health has not made any draws on this line of credit, but staff wanted this important vehicle in place to ensure that capability.

Manager Bell moved that the Board adopt the resolution as presented regarding reimbursement of Central Health expenditures from the line of credit proceeds.

Manager Brinson seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

**5. Receive an update on and take appropriate action to ratify the transition of the BB&T Trust Deposit Fund to BlackRock Treasury Fund.**

**Clerk's Notes:** Discussion on this item began at 6:28 p.m. Mr. Jeff Knodel, Chief Financial Officer, presented on the BB&T Trust Deposit Fund to BlackRock Treasury Fund. Mr. Knodel noted that the BB&T Trust Deposit Fund is terminating on April 30, 2021 and will no longer be available. The transition of the BB&T Trust Deposit Fund to the BlackRock Treasury Fund will occur on April 30, 2021.

Manager Bell moved that the Board ratify the action previously taken by the President and CEO authorizing the transition of the BB&T Deposit Fund to the BlackRock Treasury Fund.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

**6. Receive a briefing on and discuss Fiscal Year (FY) 2021 Strategic Objectives, per Board adopted budget resolution or board directive, and receive updates on specific items including:**

- a. **Current workforce demographics and levels, including new hires and turnover;**
- b. **Employee recruitment initiatives;**
- c. **HUB vendor workplan; and**
- d. **HUB vendor contracting data**

**Clerk's Notes:** Discussion on this item began at 6:32 p.m. Ms. Susan Willars, Enterprise VP of Human Resources, and Ms. Betsy Good, Enterprise HRIS & Compensation Analyst, presented an overview of staff turnover by entity and collectively as an Enterprise, as well as an overview of other demographic data, including the breakdown of staff by EEO-4 category, which are used in the State and Local Government Report for the Equal Employment Opportunity Commission.

Ms. Susan Willars, Enterprise VP of Human Resources, and Sarah Willingham, CommUnityCare Senior Recruiter, presented on the recruitment strategic plan and status report for fiscal year 2021, quarter two. The presentation included the enterprise recruitment strategic plan, steps in operationalizing the strategic plan, and a 2021 Q-2 operational recruitment update. Lastly, they discussed the key outcomes. These included how the enterprise recruitment team facilitated 144 new hires in Q-2, the ongoing recruitment/onboarding efforts for COVID teams as they expand to vaccination efforts, the addition of 40 Medical Administrative Clerk positions to support the EPIC transition, and CommUnityCare provider recruitment.

Ms. Lisa Owens, Deputy Chief Financial Officer, briefly presented on the HUB vendor workplan and HUB vendor contracting data. The presentation included a look at the HUB outreach expansion and reporting workplan and draft timeline.

**7. Receive an update from and take appropriate action on a presentation from Sendero Health Plans, Inc., including plan enrollment and financial updates.**

**Clerk's Notes:** Discussion on this item began at 7:21 p.m.

At 7:21 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 7 under Texas Government Code §551.085 Governing Body of Certain Providers of Health Care Services and §551.071 Consultation with Attorney.

At 9:05 p.m. the Board returned to open session.

**8. Receive an update from the President & CEO and take appropriate action on a request from Health Alliance for Austin Musicians (HAAM).**

**Clerk's Notes:** Discussion on this item began at 7:09 p.m. Mr. Mike Geeslin, President & CEO, briefly presented on this item. He recommended that Central Health continue to collaborate with HAAM because the two organizations' missions and values are very much in alignment. However, he recommended that Central Health not enter into the contract as HAAM requested of the Board of Managers in the public communication section of a prior meeting. One of the key takeaways that Mr. Geeslin explained was what the risk of doing nothing is. He explained that Central Health would continue to capitalize on this great partnership and reach out to communities of color regardless of musical ability or an individual's membership to a particular organization, making sure that Central Health reaches at-risk and marginalized populations. Mr. Geeslin explained that current and future outreach can be performed and that the related materials and efforts can be shared with HAAM and many more community groups to raise ACA enrollment awareness.

At 7:21 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 8 under Texas Government Code §551.071 Consultation with Attorney.

At 9:05 p.m. the Board returned to open session.

Manager Valadez moved that the Board authorize execution of a \$150,000 contract with HAAM for outreach, and enroll members of color and members in the community.

The motion did not receive a second.

**9. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.**

**Clerk's Notes:** Discussion on this item began at 7:21 p.m.

At 7:21 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 9 under Texas Government Code §551.071 Consultation with Attorney and §551.072 Deliberation Regarding Real Property.

At 9:05 p.m. the Board returned to open session.

**10. Receive and discuss an update on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas.**

**Clerk's Notes:** Discussion on this item began at 7:21 p.m.

At 7:21 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 10 under Texas Government Code §551.071 Consultation with Attorney.

At 9:05 p.m. the Board returned to open session.

**11. Receive an update on and take appropriate action to approve a consulting contract with Perkins Coie and Guidehouse, Inc. for healthcare financial analysis.**

**Clerk's Notes:** Discussion on this item began at 7:21 p.m.

At 7:21 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 11 under Texas Government Code §551.071 Consultation with Attorney.

At 9:05 p.m. the Board returned to open session.

Manager Bell moved that the Board approve execution of a consulting contract with Perkins Coie and Guidehouse, Inc. for healthcare analysis, not to exceed \$285,000.

Manager Valadez seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	Absent
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For

**12. Confirm the next regular Board meeting date, time, and location.**

At 9:11 p.m. Manager Valadez moved that meeting adjourn.

Manager Bell seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	Absent
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For

The meeting was adjourned at 9:11 p.m.

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Sherri Greenberg, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Cynthia Valadez, Secretary  
Central Health Board of Managers

MINUTES OF MEETING – MARCH 23, 2021  
CENTRAL HEALTH  
BOARD OF MANAGERS RETREAT

On Wednesday, March 23, 2021, a meeting of the Central Health Board of Managers convened in open session at 6:06 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

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**Committee members present via video and audio:** Chairperson Greenberg, Vice Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Brinson, Manager Motwani, Manager Museitif Manager Jones, and Manager Zamora

**PUBLIC COMMUNICATION**

**Clerk's Notes:** Public Communication began at 6:06 p.m. Anais Cruz announced that no speakers signed up for Public Communication.

**REGULAR AGENDA**

1. **Receive and discuss a presentation regarding the roles and responsibilities of the Hospital District's Board of Managers under Subchapter B of Chapter 281 of the Texas Health & Safety Code and Central Health's Bylaws.**

**Clerk's Notes:** Discussion on this item began at 6:15 p.m. Mr. David Duncan, Interim Director of the Health and Social Services Division at the Travis County Attorney's Office, presented on the Board roles and responsibilities under Chapter 281. The presentation included a look at the Board's mandatory responsibilities, discretionary actions, the actions that the Board may take by permission, and lastly their Bylaw duties.

2. **Discuss Board compliance policies and procedures, including:**
  - a. **CMP-001 Compliance Program Description Policy**
  - b. **CMP-0010 Code of Conduct and Ethics for Board Members Policy**
  - c. **CMP-006 Reporting and Non-Retaliation Policy**
  - d. **CMP-009 Duality and Conflict of Interest Policy**
  - e. **CMP-009p Duality and Conflict of Interest Procedures**

**Clerk's Notes:** Discussion on this item began at 6:28 p.m. Mr. McKenzie Frazier, VP of Compliance & Compliance Officer, briefly summarized each policy. He informed the Board that Briana Yanes would reach out to them to coordinate submitting their Conflict of Interest and Statement of Interest forms.

3. **Discuss Central Health's mission and budget alignment.**

**Clerk's Notes:** Discussion on this item began at 6:41 p.m. Chair Greenberg and Mr. Mike Geeslin, President & CEO, presented on Central Health's mission and budget alignment. The presentation included discussions on the Central Health mission and community, the budget resolution and FY21 budget, strategic objectives, Bylaws, compliance and risk, and professional fulfillment.

4. **Review the annual calendar and timeline for reporting on strategic objectives.**

**Clerk's Notes:** Discussion on this item began at 6:58 p.m. Chair Greenberg; Ms. Perla Cavazos, Deputy Administrator; and Briana Yanes, Board Governance Manager, presented on this item. They briefly



reviewed the annual calendar with the Board and the schedule for reports on fiscal year 2021 strategic objectives.

**5. Discuss the procedures for requesting (i) information from Central Health employees, including those assigned to Enterprise affiliates, and (ii) the addition of items on Board or Committee meeting agendas.**

**Clerk's Notes:** Discussion on this item began at 7:09 p.m. Chair Greenberg and Mr. Mike Geeslin, President & CEO, presented on this item. Mr. Geeslin explained that if a Board Manager has a request, to always try to route it through Briana Yanes first, so that one person is keeping track of all requests. He noted that all requests should be fulfilled within 30 days.

Chair Greenberg explained that the Executive Committee will continue to be held before every Board of Managers meeting as it seems to be working well for everyone. This is where Managers can bring forward any agenda items that they would like to see discussed at future meetings.

**6. Discuss techniques to improve board meeting efficiency and effectiveness and receive training on Robert's Rules of Order and commonly used motions.**

**Clerk's Notes:** Discussion on this item began at 7:19 p.m. Mr. David Duncan, Interim Director of the Health and Social Services Division at the Travis County Attorney's Office, presented the Basics of Robert's Rules of Order. The presentation included discussions on motions; the Second; discussion etiquette; amending and withdrawing motions; committing or referring an issue; a motion to postpone or lay on the table; motions versus resolutions; voting; action following no objection; and lastly reconsidering or rescinding a motion.

At 7:44 p.m. Manager Valadez moved that meeting adjourn.

Manager Brinson seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

The meeting was adjourned at 7:44 p.m.

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Sherri Greenberg, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Cynthia Valadez, Secretary  
Central Health Board of Managers

MINUTES OF MEETING – MARCH 23, 2021  
CENTRAL HEALTH  
SPECIAL CALLED BOARD OF MANAGERS

On Wednesday, March 23, 2021, a meeting of the Central Health Board of Managers convened in open session at 5:00 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

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**Committee members present via video and audio:** Chairperson Greenberg, Vice Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Brinson, Manager Motwani, Manager Museitif, and Manager Zamora (arrived 5:08 p.m.)

**Absent:** Manager Jones

**PUBLIC COMMUNICATION**

**Clerk's Notes:** Public Communication began at 5:00 p.m. Anais Cruz announced that no speakers signed up for Public Communication.

**REGULAR AGENDA**

- 1. Receive an update from the Health Alliance for Austin Musicians (HAAM) on 2021 ACA enrollment and outreach activities, including during the special enrollment period.**

**Clerk's Notes:** Discussion on this item began at 5:01 p.m. Mr. Jeff Knodel, Chief Financial Officer; Reenie Collins, HAAM CEO; and Rachel Blair, HAAM Chief Operating Officer, presented on this item. The presentation included an ACA Open Enrollment and Central Health Premium Assistance summary and an outreach efforts summary. They noted that their outreach efforts include; the Central Health and HAAM media campaign collaboration, community partnerships, spokespeople, an outreach toolkit for partners, outreach videos, and interactive information sessions.

- 2. Receive and discuss an update regarding Sendero Health Plans, Inc., including 2021 ACA enrollment and financial updates.**

**Clerk's Notes:** Discussion on this item began at 5:16 p.m. Mr. Wesley Durkalski, Sendero President & CEO, and Ms. Elizabeth Barreneche, Sendero Chief Financial Officer, gave a brief update on Sendero Health Plans, Inc., including 2021 ACA enrollment and financial updates in open session. The presentation included Fiscal Year 2020 results, 2021 membership, NovaRest Independent Actuarial review and projections, and a Sendero Projections Summary.

At 5:26 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 2 under Texas Government Code §551.085 Governing Body of Certain Providers of Health Care Services.

At 5:58 p.m. the Board returned to open session.

- 3. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.**

**Clerk's Notes:** Discussion on this item began at 5:26 p.m.

At 5:26 p.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 3 under Texas Government Code §551.072 Deliberation Regarding Real Property and Texas Government Code §551.071 Consultation with Attorney.

At 5:58 p.m. the Board returned to open session.

At 5:58 p.m. Manager Valadez moved that meeting adjourn.

Manager Bell seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	Absent
Manager Julie Zuniga	For

The meeting was adjourned at 5:59 p.m.

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Sherri Greenberg, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Cynthia Valadez, Secretary  
Central Health Board of Managers

MINUTES OF MEETING – APRIL 16, 2021  
CENTRAL HEALTH  
BOARD OF MANAGERS

On Wednesday, April 16, 2021, a meeting of the Central Health Board of Managers convened in open session at 9:01 a.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

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**Committee members present via video and audio:** Chairperson Greenberg, Vice Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Brinson, Manager Motwani, Manager Museitif, and Manager Zamora

**Absent:** Manager Jones

**PUBLIC COMMUNICATION**

**Clerk's Notes:** Public Communication began at 9:01 a.m. Anais Cruz introduced 2 speakers for Public Communication.

Members of the Board heard from: Susanna Woody and Paul Saldana

**REGULAR AGENDA**

- 1. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health and Enterprise partners, and new developments in Eastern Travis County.**

**Clerk's Notes:** Discussion on this item began at 9:09 a.m.

Mike Geeslin, President and CEO, started the presentation regarding the various real property developments affecting Central Health.

At 9:18 a.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 1 under Texas Government Code §551.072 Deliberation Regarding Real Property and §551.071 Consultation with Attorney.

At 11:33 a.m. The Board returned to open session.

- 2. Discuss and take appropriate action on approval of publication of notice of intention to authorize issuance of certificates of obligation to finance acquisition and construction or renovation of real property.**

**Clerk's Notes:** Discussion on this item began at 9:09 a.m.

At 9:18 a.m. Chairperson Greenberg announced that the Board was convening in closed session to discuss agenda item 2 under Texas Government Code §551.072 Deliberation Regarding Real Property and §551.071 Consultation with Attorney.

At 11:33 a.m. The Board returned to open session.

At 11:33 a.m. Manager Valadez moved that meeting adjourn.

Manager Bell seconded the motion.

Chairperson Sherri Greenberg	For
Vice Chairperson Charles Bell	For
Secretary Cynthia Valadez	For
Manager Cynthia Brinson	For
Manager Shannon Jones	Absent
Manager Amit Motwani	Absent
Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For
Manager Julie Zuniga	Absent

The meeting was adjourned at 11:34 a.m.

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Sherri Greenberg, Chairperson  
Central Health Board of Managers

ATTESTED TO BY:

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Cynthia Valadez, Secretary  
Central Health Board of Managers



CENTRAL HEALTH

**Our Vision**

Central Texas is a model healthy community.

**Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

**Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

**BOARD MEETING**

**May 26, 2021**

**AGENDA ITEM C2**

Receive and ratify Central Health Investments for April 2021.

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for operating demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health, execute the investment of these funds in the total amount of \$38,170,500.00 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 17 pages.
- 2.) that the County Treasurer, acting on behalf of Central Health, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: May 26, 2021

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CHAIR, BOARD OF MANAGERS

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VICE CHAIR, BOARD OF MANAGERS

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MANAGER

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MANAGER



CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/1/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	20,300.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	20,300.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	20,300.00	CUSIP #:	N/A
TRADE DATE:	4/1/2021	SETTLEMENT DATE:	4/1/2021

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/1/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	509,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	509,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	509,000.00	CUSIP #:	N/A
TRADE DATE:	4/1/2021	SETTLEMENT DATE:	4/1/2021

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/1/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	46,700.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	46,700.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	46,700.00	CUSIP #:	N/A
TRADE DATE:	4/1/2021	SETTLEMENT DATE:	4/1/2021

AUTHORIZED BY

  
CASH INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/6/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	81,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	81,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	81,000.00	CUSIP #:	N/A
TRADE DATE:	4/6/2021	SETTLEMENT DATE:	4/6/2021

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/7/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	109,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	109,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	109,000.00	CUSIP #:	N/A
TRADE DATE:	4/7/2021	SETTLEMENT DATE:	4/7/2021

AUTHORIZED BY:

Deborah A. Laudermilk  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/8/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	Texas Daily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	\$18,750.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	YIELD:	0.0500%
PRINCIPAL:	\$18,750.00	PURCHASED THRU:	Texas Daily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	\$18,750.00	CUSIP #:	N/A
TRADE DATE:	4/8/2021	SETTLEMENT DATE:	4/8/2021

AUTHORIZED BY:

  
CASH INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/8/2021  
\_\_\_\_\_

TIME: 10:30  
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The following transaction was executed on behalf of Central Health:

DESCRIPTION:	Texas Daily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	\$57,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	YIELD:	0.0500%
PRINCIPAL:	\$57,000.00	PURCHASED THRU:	Texas Daily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	\$57,000.00	CUSIP #:	N/A
TRADE DATE:	4/8/2021	SETTLEMENT DATE:	4/8/2021

AUTHORIZED BY:

  
\_\_\_\_\_  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 3/24/2021

TIME: 12:00 PM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	FHLB Callable	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 5,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.580%	PRICE:	100.0000000
MATURITY DATE:	12/13/2024	US TREASURY CONVENTION YLD	0.5800%
PRINCIPAL:	\$ 5,000,000.00	PURCHASED THROUGH:	UBS FINANCIAL SERV
ACCRUED INT:	\$ 0.00	BROKER:	MATT BYRNE
TOTAL DUE:	\$ 5,000,000.00	CUSIP #:	3130ALTM6
TRADE DATE:	3/24/2021	SETTLEMENT DATE:	4/13/2021

AUTHORIZED BY:

*Deborah A. Laudermilk*



CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 3/24/2021

TIME: 12:00 PM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	FHLB Callable	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 5,000,000.00	SAFEKEEPING NO:	P 31317
COUPON / DISCOUNT RATE	0.580%	PRICE:	100.0000000
MATURITY DATE:	12/13/2024	US TREASURY CONVENTION YLD	0.5800%
PRINCIPAL:	\$ 5,000,000.00	PURCHASED THROUGH:	UBS FINANCIAL SERV
ACCRUED INT:	\$ 0.00	BROKER:	MATT BYRNE
TOTAL DUE:	\$ 5,000,000.00	CUSIP #:	3130ALU69
TRADE DATE:	3/24/2021	SETTLEMENT DATE:	4/13/2021

AUTHORIZED BY:

*Deborah A. Laudermitte*

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM



DATE: 4/15/2021  
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TIME: 10:30  
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The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	21,500.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	21,500.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	21,500.00	CUSIP #:	N/A
TRADE DATE:	4/15/2021	SETTLEMENT DATE:	4/15/2021

AUTHORIZED BY:

\_\_\_\_\_  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/20/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	19,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	19,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	19,000.00	CUSIP #:	N/A
TRADE DATE:	4/20/2021	SETTLEMENT DATE:	4/20/2021

AUTHORIZED BY:



CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/22/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	40,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	40,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	40,000.00	CUSIP #:	N/A
TRADE DATE:	4/22/2021	SETTLEMENT DATE:	4/22/2021

AUTHORIZED BY

  
CASPER INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/26/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	5,662,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	5,662,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	5,662,000.00	CUSIP #:	N/A
TRADE DATE:	4/26/2021	SETTLEMENT DATE:	4/26/2021

AUTHORIZED BY:

  
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/26/2021

TIME: 8:30 AM

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexasTERM DEC 21	FUND NAME:	CENTRAL HEALTH OPERATING
PAR VALUE:	\$ 10,000,000.00	SAFEKEEPING NO:	P 31317
COUPON RATE: (DISCOUNT)	0.120%	PRICE:	100.0000000
MATURITY DATE:	10/26/2021	US TREASURY CONVENTION YLD	0.1200%
PRINCIPAL:	\$ 10,000,000.00	PURCHASED THROUGH:	TexasDAILY
ACCRUED INT:	\$ 0.00	BROKER:	N/A
TOTAL DUE:	\$ 10,000,000.00	CUSIP #:	TXTERMCP102621
TRADE DATE:	4/26/2021	SETTLEMENT DATE:	4/27/2021

AUTHORIZED BY:

Deborah A. Laudermilk

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/27/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	662,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	662,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	662,000.00	CUSIP #:	N/A
TRADE DATE:	4/27/2021	SETTLEMENT DATE:	4/27/2021

AUTHORIZED BY:

   
CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/30/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	893,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	893,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	893,000.00	CUSIP #:	N/A
TRADE DATE:	4/30/2021	SETTLEMENT DATE:	4/30/2021

AUTHORIZED BY:

   
CASH/INVESTMENT MANAGER



CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/30/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	10,031,250.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0500%
PRINCIPAL:	10,031,250.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	10,031,250.00	CUSIP #:	N/A
TRADE DATE:	4/30/2021	SETTLEMENT DATE:	4/30/2021

AUTHORIZED BY:

    
CASH/INVESTMENT MANAGER

CENTRAL HEALTH MONTHLY INVESTMENT REPORT  
 PORTFOLIO STATISTICS

DATE: April 30, 2021

By Fund Type

Operating	\$	371,563,902.83	96.37%
LPPF		13,977,143.30	3.63%
Bond Proceeds		-	0.00%
Other		-	0.00%
Total Portfolio	\$	<u>385,541,046.13</u>	<u>100.00%</u>

By Security Type

**Operating-**

TexasDAILY	\$	80,636,166.67	21.70%
TexPool	\$	48,103,150.50	12.95%
TexSTAR	\$	3,184,677.41	0.86%
TexasTERM CP		35,000,000.00	9.42%
Non-Int Bearing Bank Account		928,000.00	0.25%
Certificates of Deposit		-	0.00%
Treasury Securities		-	0.00%
Government Agencies		149,496,100.00	0.00%
Commercial Paper		7,992,520.00	2.15%
Municipal Bonds		46,223,288.25	12.44%
Total	\$	<u>371,563,902.83</u>	<u>59.77%</u>

**LPPF-**

TexPool		13,977,143.30	100.00%
Total	\$	<u>13,977,143.30</u>	<u>100.00%</u>

**Bond Proceeds-**

TexPool	\$	-	#DIV/0!
Total	\$	<u>-</u>	<u>#DIV/0!</u>

Compared to Policy Limits

		Actual %	Guidelines
TexasDAILY	80,636,166.67	20.97%	30.00%
TexPool	62,080,293.80	16.14%	50.00%
TexSTAR	3,184,677.41	0.83%	30.00%
TexasTERM CP	35,000,000.00	9.10%	30.00%
Total LGIPS	\$ 180,901,137.88	47.03%	70.00%
Certificates of Deposit	-	0.00%	50.00%
Treasury Securities	-	0.00%	100.00%
Government Agencies	149,496,100.00	38.87%	75.00%
Commercial Paper	7,992,520.00	2.08%	20.00%
Municipal Bonds	46,223,288.25	12.02%	20.00%
	\$ 384,613,046.13	100.00%	

Commercial Paper by Entity as a Percentage of Portfolio

ING 9/22/2021	\$ 7,992,520.00	2.08%	5.00%
	<u>\$ 7,992,520.00</u>	<u>2.08%</u>	<u>20.00%</u>

Municipal Bonds by Entity as a Percentage of Portfolio

Alabama ST Pub Sch & Clg	\$ 1,000,000.00	0.27%	5.00%
City of Hampton VA - GO	\$ 1,157,199.00	0.31%	5.00%
Chippewa Valley School Go Bonds	\$ 2,022,800.00	0.54%	5.00%
Florida St Board Admin Fin Corp Rev	\$ 5,871,068.00	1.58%	5.00%
San Bernardino COPS	\$ 2,027,420.00	0.55%	5.00%
Harris County TX Transit	\$ 1,090,843.20	0.29%	5.00%
Oklahoma County OK ISD	\$ 4,662,698.00	1.25%	5.00%
Alabama ST Pub Sch & Clg 2022	\$ 1,000,000.00	0.27%	5.00%
Texas Tech Univ	\$ 525,840.00	0.14%	5.00%
Commonwealth of Virginia - GO	\$ 5,089,600.00	1.37%	5.00%
City of Dallas Waterworks	\$ 5,154,300.00	1.39%	5.00%
Upper Occoquan VA - Rev	\$ 3,110,000.00	0.84%	5.00%
San Diego CA Pub Facs - Rev	\$ 1,067,164.80	0.29%	5.00%
City of Yuma AZ - REV	\$ 1,500,000.00	0.40%	5.00%
NYC Tran Fin Tax - REV	\$ 5,000,000.00	1.35%	5.00%
WA DC INC Tax - Rev	\$ 4,944,355.25	1.33%	5.00%
Shakopee MN ISD - GO	\$ 1,000,000.00	0.27%	5.00%
	<u>\$ 46,223,288.25</u>	<u>12.44%</u>	<u>25.00%</u>

Investment Revenue & Accrued Interest

April-21

Fiscal YTD

Interest/Dividends-

TexasDAILY	\$ 3,014.13	\$ 16,837.85
TexPool	645.34	\$ 31,358.99
TexSTAR	30.39	\$ 1,935.89
TexasTERM CP		\$ 6,328.77
Certificates of Deposit		\$ -
Treasury Securities		\$ -
Government Agencies	71,500.00	\$ 304,250.00
Commercial Paper		\$ -
Municipal Bonds	<u>67,000.00</u>	<u>\$ 260,040.14</u>
	<u>\$ 142,189.86</u>	<u>\$ 620,751.64</u>

Discounts, Premiums, & Accrued Interest

TexasTERM CP	\$ 3,725.09	\$ 12,795.09
-less previous accruals	0.00	\$ (5,876.71)
Certificates of Deposit	0.00	\$ -
-less previous accruals	0.00	\$ -
Treasury Securities	0.00	\$ -
-less previous accruals	0.00	\$ -
Government Agencies	42,190.09	\$ 207,643.19
-less previous accruals	(60,130.21)	\$ (269,910.05)
Commercial Paper	1,200.00	\$ 7,506.31
-less previous accruals	0.00	\$ -
Municipal Bonds	36,766.92	\$ 264,853.44
-less previous accruals	<u>(80,978.41)</u>	<u>\$ (382,416.04)</u>
	<u>\$ (57,226.52)</u>	<u>\$ (165,404.77)</u>

Total Investment Revenue & Accrued Interest

\$ 84,963.34

\$ 455,346.87

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH - LPPF

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for LPPF demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health LPPF, execute the investment of these funds in the total amount of \$7,096,000.00 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 4 page(s).
- 2.) that the County Treasurer, acting on behalf of Central Health LPPF, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: May 26, 2021

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CHAIR, BOARD OF MANAGERS

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VICE CHAIR, BOARD OF MANAGERS

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MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM



DATE: 4/13/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	131,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.0154%
PRINCIPAL:	131,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	131,000.00	CUSIP #:	N/A
TRADE DATE:	4/13/2021	SETTLEMENT DATE:	4/13/2021

AUTHORIZED BY:

CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

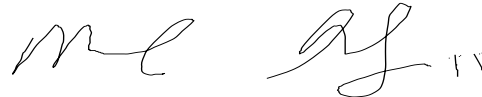
DATE: 4/15/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	57,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0124%
PRINCIPAL:	57,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	57,000.00	CUSIP #:	N/A
TRADE DATE:	4/15/2021	SETTLEMENT DATE:	4/15/2021

AUTHORIZED BY:



CASH/INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

DATE: 4/15/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	6,817,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0124%
PRINCIPAL:	6,817,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	6,817,000.00	CUSIP #:	N/A
TRADE DATE:	4/15/2021	SETTLEMENT DATE:	4/15/2021

AUTHORIZED BY:

  
CA: INVESTMENT MANAGER

CENTRAL HEALTH  
INVESTMENT DEPARTMENT  
SECURITY TRANSACTION FORM

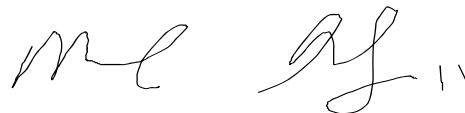
DATE: 4/27/2021

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	91,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.0103%
PRINCIPAL:	91,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	91,000.00	CUSIP #:	N/A
TRADE DATE:	4/27/2021	SETTLEMENT DATE:	4/27/2021

AUTHORIZED BY:



CASH/INVESTMENT MANAGER



CENTRAL HEALTH - LPPF INVESTMENT REPORT  
 PORTFOLIO STATISTICS

DATE: 4/31/2021

By Fund Type		
LPPF	\$ 13,977,143.30	100.00%
<b>Total Portfolio</b>	<b>\$ 13,977,143.30</b>	<b>100.00%</b>

By Security Type		
LPPF-		
TexasDAILY	\$ -	0.00%
TexPool	13,977,143.30	100.00%
TexSTAR	\$ -	0.00%
TexasTERM CP	\$ -	0.00%
Non-Int Bearing Bank Account	\$ -	0.00%
Certificates of Deposit	\$ -	0.00%
Treasury Securities	\$ -	0.00%
Government Agencies	\$ -	0.00%
Commercial Paper	\$ -	0.00%
Municipal Bonds	\$ -	0.00%
<b>Total</b>	<b>\$ 13,977,143.30</b>	<b>100.00%</b>

LPPF Investment Revenue & Accrued Interest	April-21	Fiscal YTD
Interest/Dividends-		
TexasDAILY	0.00	0.00
TexPool	108.09	5,219.64
TexSTAR	0.00	0.00
TexasTERM CP	0.00	0.00
Certificates of Deposit	0.00	0.00
Treasury Securities	0.00	0.00
Government Agencies	0.00	0.00
Commercial Paper	0.00	0.00
Municipal Bonds	0.00	0.00
<b>LPPF Total Investment Revenue &amp; Accrued Interest</b>	<b>\$ 108.09</b>	<b>\$ 5,219.64</b>



## CENTRAL HEALTH

### **Our Vision**

Central Texas is a model healthy community.

### **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

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*Innovation* - We create solutions to improve healthcare access.

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*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 1**

Receive an update from Integral Care on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2021 outcomes supporting Central Health's mission serving indigent residents of Travis County, and Integral Care's future opportunities and challenges. (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date May 26, 2021

Who will present the agenda item? (Name, Title) David Evans

General Item Description Annual update from Integral Care

Is this an informational or action item? Informational

Fiscal Impact N/A

Recommended Motion (if needed – action item) N/A

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- Integral Care is invited to present on how Central Health’s financial investment in Integral Care has contributed toward FY21 outcomes that support the Central Health mission, patient population, and the critical health care system that serves individuals who are low income and uninsured in Travis County.
1)
Further, they have been invited to also provide an update on future opportunities and challenges faced by their organization.
2)
3)
4)
5)

What backup will be provided? (Backup is due one week before the meeting.) PowerPoint

Estimated time needed for presentation & questions? 10 minutes for presentation

Is closed session recommended? (Consult with attorneys.) No.

Prepared By/Date: Briana Yanes, May 19, 2021

# Update to Central Health Board of Managers

## May 2021

*David Evans, CEO, Integral Care*

*Ellen Richards, CSO, Integral Care*



Integral Care supports adults and children living with:

- **mental illness**
- **substance use disorder**
- **intellectual and developmental disabilities**

**1 of 39** Local Mental Health and IDD Authorities in Texas

Governed by a Board of Trustees appointed by **Central Health**, City of Austin and Travis County



## Accreditations and Certifications

- Certified Community Behavioral Health Clinic since 2016
- Joint Commission Accredited since 2012
- American Association of Suicidology Accreditation for hotline since 2008



# Overview

Integral Care provides a strong foundation for well-being.

**29,039**

Travis County  
residents served  
in FY20

**529,954**

Services provided  
in FY20

**900+**

Staff serving  
Travis County

**30+**

Programs and  
services  
offered



# Central Health Enterprise Investments and Impacts





## Investment – FY21

- **\$8,000,000 – Psychiatric inpatient services and crisis respite**
  - Hospitalization – 1,221 individuals projected (\$5,500 per episode of care)
  - Herman Center – 272 individuals projected (\$1500 per episode of care)
  - 15th Street Crisis Care & The Inn – 369 individuals projected (\$1200 per episode of care)
  - Navigator Services - \$343,000
- **\$500,000 – Psychiatric inpatient services for COVID positive**
  - Hospitalization – 100 individuals as qualified and needed





## Impact to Date – FY21

Metric	Achieved to Date	Target
Unduplicated Served	782	1430
Episodes of Care	897	1657
30 Day Readmission Rate	2%	3% or Less
7 Days of Medication at Discharge	83%	90%
Prescriber Follow-up within 7 Days of Discharge	83%	
Navigator Services	575	1072
Emergency Department Wait Time after call to UM	2.38 Hours	3 Hours
Behavioral Health Home Clients Still Open 3 months from Discharge – FY20 Data	65%	50%+



# Investment and Impact – FY21 to Date

## Medication Assisted Therapy (MAT) - \$360K

- Collaboration with CommUnityCare
- 299 Clients, 270 Billed to Central Health
- 1788 Total Encounters – 78% Billable to Central Health

Milestone	Retention
7 Day Milestone	92.61%
90 day Milestone	67.91%
8 month Milestone*	41.73%

\*National MAT retention rate is 45-50%. Individuals may drop out of MAP at 6 mos. renewal, join MAP Basic or other insurance that does not cover MAT or transfer to other programs.



## Behavioral Health Case Management – Per Member Per Month

- \$122,400 – 52 People served to date FY21

## Return on Investment Analysis – FY20

- Based on utilization cost estimates\*, the 33 participants referred for complex case management services during the first 6 months of 2020 experienced a cost savings of **\$3,810.71** per person during the 8 months following their first service

\*Includes arrests, forensic inpatient bed days, private psychiatric hospital bed days, EMS encounters, ER visits, inpatient medical bed days

# Looking Ahead

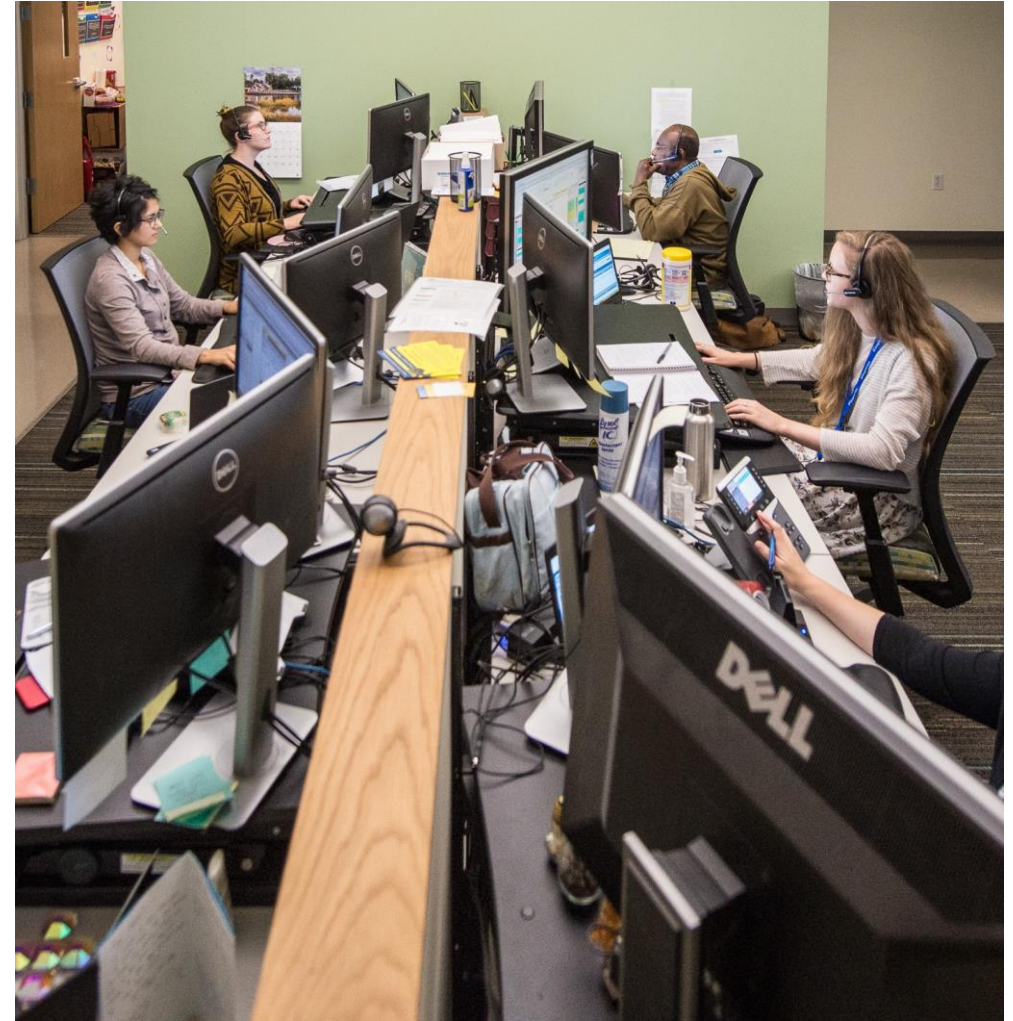
# Opportunities

- Continuing Racial Equity Focus
- Intersection of Behavioral Health and Justice Involved Individuals
- Expanding work with Dell Medical School
- Increasing Access Through Technology – chat, telehealth, ICC
- Preparing for rollout of 988
- Credentialing Integral Care Prescribers and Pharmacy through MAP



# Challenges

- COVID Lasting Impact
  - Increased need for mental health and substance use disorder services will continue
- Homelessness and Housing
- System Gaps
  - Outpatient Services
  - Complex Clients
- Fiscal Picture
  - Unclear future of 1115 Waiver





**Thank you for your time and investment.**

Questions or Comments?





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## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 2**

Receive a report on fiscal year-to-date healthcare service expenditures made by, and accept the preliminary April 2021 financial statements for, Central Health and the Community Care Collaborative. (*Informational Item*)



# Central Health

## Financial Statement Presentation

FY 2021 – as of April 30, 2021 (Preliminary)

Central Health Board of Managers

May 26, 2020

Lisa Owens, Deputy CFO

Patti Bethke, Controller



- Slide 2 Index
- Slide 3 Highlights
- Slide 4 Balance Sheet - Assets
- Slide 5 Balance Sheet - Liabilities & Net Assets
- Slide 6 Sources & Uses
- Slide 7 HCD - Summary
- Slide 8 HCD - Blank Page
- Slide 9 HCD - IGT & HCD Services
- Slide 10 HCD - Operating Cost
- Slide 11 HCD - Primary Care
- Slide 12 HCD - Specialty Care

Note: HCD = Health Care Delivery



- Year-to-date through April, collected net property tax revenue is \$236 million compared to \$213 million as of April 2020 representing 98% of the adjusted tax levy compared to 98% as of April 2020.
- Anticipated Tax Revenue for FY21 is \$5.6 million favorable to budget due to a \$5.2 billion increase in TCAD tax valuations from July certified roll to October final certified roll.
- Healthcare Delivery is \$59 million for the seven months ending 4/30/2021.
- GAAP reporting Net Assets increased \$67 million year-over-year this is net of hospital impairment totaling \$51 million due to redevelopment.
- TCHD LPPF total restricted balance of LPPF as of 4/30/2021 is \$14 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.



Assets	Preliminary as	
	of 4/30/2021	as of 4/30/2020
Current Assets		
Cash and cash equivalents	849,079	1,265,774
Short-term investments	359,531,227	252,621,012
Ad valorem taxes receivable	4,919,542	4,058,375
Other receivables	2,960,437	5,667,799
Prepaid expenses	602,019	625,554
Total Current Assets	<u>368,862,304</u>	<u>264,238,514</u>
Restricted Cash and Investments or Noncurrent		
Restricted for capital acquisition	11,319,462	7,254,215
Sendero paid-in-capital	71,000,000	71,000,000
Working capital advance to CommUnityCare	4,000,000	4,000,000
Sendero Surplus Debenture	37,083,000	37,083,000
Restricted TCHD LPPF Cash & Investments	14,041,391	28,699,206
Total Restricted Cash and Investments or Noncurrent	<u>137,443,853</u>	<u>148,036,422</u>
Capital Assets		
Land	13,425,967	12,598,612
Buildings and improvements	58,459,239	130,697,904
Equipment and furniture	9,870,147	9,590,119
Capital Projects in progress	6,629,136	2,777,094
Less accumulated depreciation	(24,622,111)	(45,664,464)
Total Capital Assets	<u>63,762,377</u>	<u>109,999,266</u>
<b>Total Assets</b>	<u><u>570,068,534</u></u>	<u><u>522,274,202</u></u>



<b>Liabilities</b>	<b>Preliminary</b>	
	<b>as of 4/30/2021</b>	<b>as of 4/30/2020</b>
<b>Current Liabilities</b>		
Accounts payable	6,793,650	10,344,018
Salaries and benefits payable	1,612,600	1,241,713
Other Payables	1,761,626	1,633,774
Debt service payable, short-term	1,202,821	1,148,354
Deferred tax revenue	3,906,012	3,472,565
Other deferred revenue	-	610,000
<b>Total Current Liabilities</b>	<b>15,276,709</b>	<b>18,450,424</b>
<b>Restricted or Noncurrent Liabilities</b>		
Funds held for TCHD LPPF	14,041,391	28,699,206
Debt service payable, long-term	4,915,000	6,185,000
<b>Total Restricted or Noncurrent Liabilities</b>	<b>18,956,391</b>	<b>34,884,206</b>
<b>Total Liabilities</b>	<b>34,233,100</b>	<b>53,334,630</b>
<b>Net Assets</b>		
Unrestricted	472,075,457	358,940,305
Investment in Capital Assets	63,759,977	109,999,266
<b>Total Net Assets</b>	<b>535,835,434</b>	<b>468,939,572</b>
<b>Liabilities and Net Assets</b>	<b>570,068,534</b>	<b>522,274,202</b>



Sources / Uses	Apr 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Sources</b>					
Property Tax Revenue	750,815	236,377,064	234,057,519	101%	213,161,841
Lease Revenue	1,472,753	7,605,437	12,909,866	59%	7,553,315
Other Revenue	93,975	478,952	1,720,000	28%	1,686,795
Tobacco Settlement Revenue	3,872,274	3,872,274	2,800,000	138%	3,819,376
Contingency Reserve (Carryforward)	-	136,179,266	115,856,728	118%	64,898,396
<b>Total Sources</b>	<b>6,189,817</b>	<b>384,512,993</b>	<b>367,344,113</b>	<b>105%</b>	<b>291,119,723</b>
<b>Uses of Funds</b>					
<b>Healthcare Delivery</b>	<b>7,619,119</b>	<b>59,142,146</b>	<b>353,858,894</b>	<b>17%</b>	<b>76,800,308</b>
<b>Administrative Program</b>					
Salaries and benefits	450,205	2,786,959	5,561,651	50%	2,647,749
Consulting Fees	700	66,004	1,259,570	5%	269,239
Legal Fees	(19,801)	333,016	1,497,136	22%	545,055
Other Purchase Goods and Services	177,666	973,370	3,081,046	32%	661,074
<b>Total Administrative Program</b>	<b>608,770</b>	<b>4,159,349</b>	<b>11,399,403</b>	<b>36%</b>	<b>4,123,117</b>
<b>Tax Collection Expenses</b>	<b>81,777</b>	<b>1,402,626</b>	<b>2,085,816</b>	<b>67%</b>	<b>1,367,809</b>
<b>Total Uses</b>	<b>8,309,666</b>	<b>64,704,121</b>	<b>367,344,113</b>	<b>18%</b>	<b>82,291,234</b>
<b>Excess Sources / (Uses)</b>	<b>(2,119,849)</b>	<b>319,808,872</b>			<b>208,828,489</b>



<b>Healthcare Delivery Summary</b>	<b>Apr 2021</b>	<b>FY21 YTD</b>	<b>FY21 Budget</b>	<b>Percent of Budget Used</b>	<b>FY20 YTD</b>
<b>Inter-Governmental Transfers (IGTs)</b>	-	-	23,528,575	0%	13,480,401
<b>Healthcare Services</b>					
Primary Care - (see detail on Slide 11)	3,324,101	24,264,090	56,935,000	43%	27,204,727
Specialty Care, incld Dental & Behavioral Health	595,216	2,884,406	14,448,856	20%	3,883,486
Pharmacy	644,723	5,538,186	13,250,000	42%	5,644,180
Post Acute Care	-	-	5,400,000	0%	-
All Other Healthcare Services	90,053	605,246	4,469,990	14%	680,441
Community Healthcare Initiatives Fund	-	-	875,000	0%	-
Hospital and Specialty Services & Incentives	-	-	59,700,000	0%	-
<b>Subtotal Healthcare Services</b>	<b>4,654,093</b>	<b>33,291,928</b>	<b>155,078,846</b>	<b>21%</b>	<b>37,412,834</b>
<b>ACA Premium Assist, Education, Enrollment</b>	<b>1,022,603</b>	<b>6,919,417</b>	<b>12,160,674</b>	<b>57%</b>	<b>5,270,702</b>
<b>Healthcare Facilities and Campus Redevelopment</b>	<b>218,873</b>	<b>1,482,719</b>	<b>6,097,472</b>	<b>24%</b>	<b>2,344,390</b>
<b>Healthcare Delivery Operating Costs</b>	<b>1,717,140</b>	<b>9,717,015</b>	<b>29,473,028</b>	<b>33%</b>	<b>7,686,320</b>
<b>Debt, Reserves and Transfers</b>	<b>6,410</b>	<b>7,731,067</b>	<b>127,520,299</b>	<b>6%</b>	<b>10,605,661</b>
<b>Total Healthcare Delivery</b>	<b>7,619,119</b>	<b>59,142,146</b>	<b>353,858,894</b>	<b>17%</b>	<b>76,800,308</b>





Details for Health Care Delivery on the following slides.

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Healthcare Delivery - Detail	Apr 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Intergovernmental Transfers (IGTs)</b>					
DSH - Disproportionate Share	-	-	-	0%	13,480,401
DSRIP - CCC	-	-	23,528,575	0%	-
<b>Subtotal Intergovernmental Transfers (IGTs)</b>	<b>-</b>	<b>-</b>	<b>23,528,575</b>	<b>0%</b>	<b>13,480,401</b>
<b>Healthcare Services</b>					
Primary Care - (see detail on Slide 11)	3,324,101	24,264,090	56,935,000	43%	27,204,727
Specialty Care, incld Dental - (see detail on Slide 12)	555,678	2,615,809	12,565,000	21%	3,647,307
Specialty Care, Behavioral Health	39,538	268,597	1,883,856	14%	236,179
Pharmacy	644,723	5,538,186	13,250,000	42%	5,644,180
Post Acute Care	-	-	5,400,000	0%	-
Reproductive and Sexual Health	33,000	204,676	1,150,000	18%	267,864
Healthcare services, Pay for Success	-	-	600,000	0%	-
Medical Administration / ICC payment	57,053	400,570	719,990	56%	360,077
Primary & Specialty Care Reserves	-	-	2,000,000	0%	52,500
Community Health Care Initiatives	-	-	875,000	0%	-
Hospital and Specialty Services	-	-	57,000,000	0%	-
Hospital Performance Incentives	-	-	2,700,000	0%	-
<b>Subtotal Healthcare Services</b>	<b>4,654,093</b>	<b>33,291,928</b>	<b>155,078,846</b>	<b>21%</b>	<b>37,412,834</b>
Service Expansion Funds					

(continued on next page)



Healthcare Delivery Detail (continued)	Apr 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Healthcare Operations and Support</b>					
<b>ACA and Premium Assistance Programs</b>					
High Risk Premium Programs	743,530	4,841,097	8,600,000	56%	3,490,501
CHAP Program	262,034	1,561,533	2,959,354	53%	1,226,863
ACA Enrollment and Education Services	17,039	516,787	601,320	86%	553,338
<b>Subtotal ACA &amp; Premium Assist Program</b>	<b>1,022,603</b>	<b>6,919,417</b>	<b>12,160,674</b>	<b>57%</b>	<b>5,270,702</b>
<b>Healthcare Facilities and Campus</b>					
Salaries and benefits	7,273	56,419	368,579	15%	211,079
Consulting Services	9,629	125,277	1,730,000	7%	-
Legal Fees	31,377	169,319	174,500	97%	81,222
Other Goods & Svc incl. UT Ground Lease	170,594	1,131,704	3,824,393	30%	2,052,089
<b>Subtotal Healthcare Facilities and Campus</b>	<b>218,873</b>	<b>1,482,719</b>	<b>6,097,472</b>	<b>24%</b>	<b>2,344,390</b>
<b>Healthcare Delivery Operating Costs</b>					
Salaries and benefits	1,077,158	6,858,076	15,021,176	46%	5,468,384
Consulting Services	5,199	22,114	1,085,500	2%	29,275
Legal Fees	24,053	76,234	332,000	23%	88,168
Other Services and Purchased Goods	610,730	2,760,591	13,034,352	21%	2,100,493
<b>Subtotal HCD Operating Cost</b>	<b>1,717,140</b>	<b>9,717,015</b>	<b>29,473,028</b>	<b>33%</b>	<b>7,686,320</b>
<b>Debt Service, Reserves and Transfers</b>					
Debt Service	6,410	1,231,067	1,264,357	97%	1,249,371
Healthcare Capital Line of Credit	-	-	1,091,773		-
FY2021 Capital reserve	-	6,500,000	34,100,000	19%	2,950,000
FY2021 Hospital Services Reserve	-	-	4,000,000		6,406,290
FY2021 Contingency reserve appropriation	-	-	87,064,169		-
<b>Subtotal Debt, Reserves and Transfers</b>	<b>6,410</b>	<b>7,731,067</b>	<b>127,520,299</b>	<b>6%</b>	<b>10,605,661</b>
<b>Total Healthcare Delivery</b>	<b>7,619,119</b>	<b>59,142,146</b>	<b>353,858,894</b>	<b>17%</b>	<b>76,800,308</b>



Healthcare Delivery - Primary Care	Apr 2021	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
<b>Primary Care</b>					
CommUnity Care	2,650,634	20,110,106	44,885,000	45%	22,299,090
Lone Star Circle of Care	427,177	2,873,428	6,555,000	44%	3,558,310
People's Community Clinic	204,390	1,159,548	2,600,000	45%	1,094,751
Other Primary Care	41,900	121,008	2,895,000	4%	252,576
<b>Subtotal Primary Care Services</b>	<b>3,324,101</b>	<b>24,264,090</b>	<b>56,935,000</b>	<b>43%</b>	<b>27,204,727</b>

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Healthcare Delivery - Specialty	Apr 2021	FY21 YTD	FY21 Budget	Percent of		YOY Percent Change	Comments
				Budget Used	FY20 YTD		
Specialty Care							
Ancillary Services	6,578	37,510	610,000	6%	34,800	8%	
Cardiology	18,530	59,514	265,000	22%	88,286	-33%	Lower volume
Consultation Services	0	0	500,000	0%	43,750	-100%	
Dental Specialty	76,063	327,159	1,000,000	33%	556,995	-41%	Lower volume due to transition of denture provider
Dermatology	38,919	216,571	550,000	39%	248,436	-13%	
Durable Medical Equipmen	3,772	11,298	115,000	10%	13,579	-17%	
Ear, Nose & Throat ENT	17,417	146,480	350,000	42%	170,345	-14%	
Endocrinology	104,091	181,263	575,000	32%	164,978	10%	
Gastroenterology	81,284	441,869	2,100,000	21%	762,945	-42%	Lower volume
General Surgery	1,878	24,258	300,000	8%	94,699	-74%	Lower volume
Gynecology IPU	0	0	600,000	0%	13,974	-100%	Services currently contracted in CCC
Nephrology	8,284	9,156	200,000	5%	0	0%	New service in FY21 with lower volume
Oncology	29,281	147,226	700,000	21%	226,027	-35%	Lower volume
Ophthalmology	80,670	637,115	1,575,000	40%	627,188	2%	
Orthotics & Prosthetics	3,070	53,078	200,000	27%	89,298	-41%	
Podiatry	32,270	101,920	350,000	29%	106,116	-4%	Lower volume
Pulmonology	29,866	108,346	375,000	29%	220,540	-51%	Lower volume
Rheumatology	18,661	77,521	250,000	31%	90,242	-14%	
Musculoskeletal	0	0	1,700,000	0%	0	0%	Services currently contracted in CCC
Neurology	0	0	100,000	0%	0	0%	
Wound Care	5,165	35,585	150,000	24%	95,110	-63%	
<b>Total Specialty Care</b>	<b>555,799</b>	<b>2,615,869</b>	<b>12,565,000</b>	<b>21%</b>	<b>3,647,308</b>	<b>-28%</b>	



# Questions ? Comments ?

DRAFT



Balance Sheet (Assets) – Slide 4

**Current Assets**

---

Cash and Cash Equivalents – \$849K compared to \$1.3M April 2020

Short-term Investments – Short-term investments were \$360M at month-end and restricted investments of \$11.3M for capital acquisitions.

Ad Valorem Taxes Receivable – \$4.9M balance is composed of:

Gross Tax Receivables	\$ 9.2M
Taxable Assessed Valuation Adjustment	(1.6)M
Est. Allowance for Doubtful collections	(2.7)M
<b>Total Taxes Receivable</b>	<b>\$ 4.9M</b>

Other Receivables – Other receivables total \$3.0M and includes intercompany balances:

- CommUnityCare - \$1.6M
- Sendero - \$623K
- Community Care Collaborative - \$438K
- Accrued Interest - \$303K
- Miscellaneous Receivables – \$4K

Prepaid Expenses – \$602K balance composed of:

- Prepaid Insurance - \$196K
- TCAD Appraisal Fees - \$159K
- ICC - \$114K
- Memberships - \$64K
- Software - \$44K
- Deposits - \$21K
- Prepaid Tax Collection Fees - \$4K

**Total Current Assets – \$369M**



April 2021 Preliminary Monthly Financial Statements (unaudited)

Page 2 of 6

Balance Sheet (Assets) – Slide 4 (continued)

**Restricted Cash & Investments or Noncurrent**

Investments Restricted for Capital Acquisition – \$11.3M in short-term securities restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$14M

Capital Assets – \$64M, net of accumulated depreciation

**Total Assets – \$570M**





**Current Liabilities** – Slide 5

Accounts Payable and Other Payables – Major components of the \$8.5M balance are:

- \$5.7M estimated IBNR for healthcare services.
- \$517K estimated month-end vendor invoices due.
- \$533K month-end vendor invoices due.
- \$1.8M Tobacco Settlement due to Ascension Seton and Travis County.

Salaries and Benefits Payable – \$1.6M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off and various fringe benefit amounts withheld and not yet paid.

Debt Service Payable, Short-Term – \$1.2M in Certificates of Obligation Payable, interest due 09/01/21.

Deferred Tax Revenue - \$3.9M pending collection

**Total Current Liabilities** – \$15M



**Restricted or Noncurrent Liabilities** – Slide 5 (continued)

Funds held for TCHD LPPF - \$14M receipts from participants in the LPPF.

Debt Service Payable, Long-Term – \$4.9M balance of the \$7.285M in General Obligation Bonds, Series 2020. This debt was originally issued in 2011 for the North Central clinic and refunded May 2020. Due annually on 3/1.

**Total Restricted or Noncurrent Liabilities – \$19M**

**Total Liabilities – \$34M**

**Net Assets**

Unrestricted Net Assets – \$472M

Investment in Capital Assets – \$64M

**Total Net Assets – \$536M**

**Total Liabilities and Net Assets – \$570M**



April 2021 Preliminary Monthly Financial Statements (unaudited)

Page 5 of 6

**Sources and Uses Report** – Slide 6

April financials → seven months, 58% of the fiscal year.

**Sources – Total \$6.2M for the month**

Property Tax Revenue – Net property tax revenue for the month was \$751K. Net revenue includes \$812K current month's collections; \$115K Penalties and Interest; (\$176)K in adjustments for prior year delinquent taxes.

Lease Revenue – \$1.5M recorded for Seton lease payment and the UT ground lease for block 164.

Other Revenue – \$94k mainly for \$85K monthly investment income, \$479K YTD, compared to \$1.7M YTD last year.

**Uses of Funds – Total \$8.3M for the month**

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$8M for the month and \$59M YTD compared to \$76.8M YTD thru April 2020.

Healthcare Delivery Budget includes funds for service expansion in Post-Acute Care \$5.4M, Primary & Specialty Care \$3.8M (Musculoskeletal \$1.7M, Neurology \$100k, and Reserves \$2M), Community Health Care Initiatives Fund \$875k, and Hospital and Specialty Services \$59.7M.

Administration Program – \$609K in expense for the month, which includes:

- Personnel costs – \$450K
- Consulting services – \$1K
- Legal fees – \$(20)K
- Other general and administrative – \$178K

**Tax Collection Expenses** – \$82K for the month.

**Excess Sources/(Uses)** – \$(2.1)M in April. Current YTD is \$319.8M compared to prior year FY20 YTD of \$209M.



April 2021 Preliminary Monthly Financial Statements (unaudited)

Page 6 of 6

**Healthcare Delivery Expense** – Slide 7

**Healthcare Delivery Expense** – Total \$7.6M March; \$59M YTD compared to \$76.8M April FY20 YTD.

Intergovernmental Transfers (“IGT’s”) – YTD \$0 compared to \$13.5M YTD last year for DSH.

Healthcare Services – Healthcare delivery providers’ expense for April totaled \$4.6M, which includes:

- Primary care – \$3.3M
- Specialty Care (including Dental and Behavioral Health) – \$595K
- Pharmacy - \$645K
- All Other Healthcare Services - \$90K

ACA Premium Assist, Education, Enrollment – \$1M in expenses for the month; \$6.9M YTD compared to \$5.3M FY20 YTD

Healthcare Facilities and Campus Redevelopment - \$219K in expense for the month and \$1.5M YTD.

Healthcare Delivery Operating Cost – \$1.7M in expenses for the month and includes:

- Personnel costs – \$1.1M
- Consulting Services – \$5K
- Legal Fees - \$24K
- Other services and purchased goods – \$611K

Debt, Reserves and Transfer – \$6k in Debt Service and Capital Reserve for the month

**Total Healthcare Delivery** - for the month of April was \$7.6M.

# Community Care Collaborative

## Financial Statement Presentation

### FY 2021 – as of April 30, 2021 (Preliminary)

---

**Central Health Board of Managers**  
**Board of Managers Meeting**  
**May 26, 2021**

**Jeff Knodel, Chief Financial Officer**  
**Lisa Owens, Deputy Chief Financial Officer**



a partnership of Central Health and Seton Healthcare Family

*Preliminary*

# Highlights Community Care Collaborative

April 2021



- \* Cash is at \$8.8 million compared to \$11.4 million last year.
- \* Total Liabilities are at \$7.2 million as of the end of April 2021.
- \* Net Assets at the end of April are \$1.7 million.

*Preliminary*

# Balance Sheet Community Care Collaborative

As of April 2021



## Community Care Collaborative

	as of 4/30/2021	as of 4/30/2020
<b>Assets</b>		
Cash and Cash Equivalents	8,784,603	11,399,137
Other Receivables	92,351	340,944
Prepaid and Other	48,846	66,790
Total Assets	<u>8,925,800</u>	<u>11,806,871</u>
<b>Liabilities</b>		
AP and Accrued Liabilities	3,405,733	10,774,371
Deferred Revenue	3,479,719	1,961,042
Other Liabilities	182,962	234,167
Accrued Payroll	108,484	104,885
Total Liabilities	<u>7,176,898</u>	<u>13,074,464</u>
Net Assets	<u>1,748,902</u>	<u>(1,267,594)</u>
Liabilities and Net Assets	<u>8,925,800</u>	<u>11,806,871</u>

*Preliminary*

# Sources and Uses Report, Budget vs Actual

## Fiscal Year-to-Date through April 2021



<b>Sources of Funds</b>	<b>Budget</b>	<b>YTD Actual</b>	<b>YTD % of Budget</b>	<b>Prior YTD Actual</b>
DSRIP Revenue	61,168,472	870,509	1%	0
Operations Contingency Carryforward	5,362,495	11,316,128	211%	10,731,787
Other Sources	100,000	10,847	11%	109,873
<b>Total Sources of Funds</b>	<b>66,630,967</b>	<b>12,197,484</b>	<b>18%</b>	<b>10,841,660</b>
<b>Uses - Programs</b>				
Healthcare Delivery	19,630,967	8,030,876	41%	9,655,169
UT Services Agreement	35,000,000	0	0%	0
DSRIP Project Costs	12,000,000	7,417,706	62%	7,454,085
<b>Total Uses</b>	<b>66,630,967</b>	<b>15,448,581</b>	<b>23%</b>	<b>17,109,254</b>
<b>Net Sources (Uses)</b>	<b>-</b>	<b>(3,251,098)</b>		<b>(6,267,594)</b>
<b>Net Assets</b>		<b>1,748,902</b>		<b>(1,267,594)</b>

<sup>(1)</sup> Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

*Preliminary*





# Healthcare Delivery Costs - Summary

Fiscal Year-to-Date through April 2021

	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
<b>Healthcare Delivery</b>				
Primary Care & Emergency Transport	921,822	544,531	59%	280,600
Specialty Care	3,908,000	1,216,076	31%	1,364,420
Specialty Behavioral Health	8,000,000	3,996,650	50%	4,666,667
Post-Acute Care	2,675,000	990,066	37%	1,615,242
Urgent and Convenient Care	475,000	72,415	15%	121,741
Healthcare Delivery - Operations	2,849,742	1,211,138	42%	1,606,501
Operations Contingency Reserve	801,403	0	0%	0
<b>Total Healthcare Delivery</b>	<b>19,630,967</b>	<b>8,030,876</b>	<b>41%</b>	<b>9,655,169</b>

*Preliminary*

# Thank You

[www.ccc-ids.org](http://www.ccc-ids.org)

DRAFT



Community Care  
COLLABORATIVE

a partnership of Central Health and Seton Healthcare Family

*Preliminary*



April 2021 FYTD Financial Statements (unaudited)  
Page 1 of 4

## **Balance Sheet**

### **Current Assets**

Cash and Cash Equivalents – \$8.8M

Other Receivables – \$92K

Prepaid and Other – \$49K – Atrium Security deposit and software license

**Total Assets – \$8.9M**

### **Liabilities**

Accounts Payable and Accrued Liabilities – \$3.4M, which includes:

- \$3.0M estimated IBNR (Incurred But Not Received) for healthcare provider services
- \$438K due to Central Health (for July 2020 -April 2021)

Deferred Revenue – \$3.5M deferred revenue related to DSRIP projects

Other Liabilities – \$183K; includes leasehold improvement allowance liability of \$63K and Deferred Rent of \$120K

Payroll Liabilities – \$108K; includes PTO liability

**Total Liabilities – \$7.2M**



April 2021 FYTD Financial Statements (unaudited)  
Page 2 of 4

### **Net Assets**

Unrestricted Net Assets – \$1.7M

**Total Net Assets – \$1.7M**

**Total Liabilities and Net Assets – \$8.9M**

### **Sources and Uses Report**

April financials → seven months, 58% of the fiscal year

### **Sources of Funds, Year-to-Date**

DSRIP Revenue - \$871k, reflects the release of reserves for prior year audited metrics, anticipated receipt for calendar year 2020 metrics is July 2021

Operations Contingency - \$11.3M from FY2020 (This excludes emergency reserves of \$5M)

Other Sources – \$11K interest income

**Uses of Funds, Year-to-Date**

Operating Expenses  
Healthcare Delivery (Excludes DSRIP) – \$8M

	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
<b>Healthcare Delivery</b>				
Primary Care & Emergency Transport	921,822	544,531	59%	280,600
Specialty Care	3,908,000	1,216,076	31%	1,364,420
Specialty Behavioral Health	8,000,000	3,996,650	50%	4,666,667
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<b>Total Healthcare Delivery</b>	<b>19,630,967</b>	<b>8,030,876</b>	<b>41%</b>	<b>9,655,169</b>

UT Services Agreement – \$0M



April 2021 FYTD Financial Statements (unaudited)  
Page 4 of 4

DSRIP Project Costs – \$7.4M, primarily made up of provider earnings of:

- Community Care - \$5.9M
- Lone Star Circle of Care – \$1.3M
- Hospice Austin – \$48K
- DSRIP Operating Expenses - \$133K

DRAFT



# CENTRAL HEALTH

## **Our Vision**

Central Texas is a model healthy community.

## **Our Mission**

By caring for those who need it most, Central Health improves the health of our community.

## **Our Values**

Central Health will achieve excellence through:

*Stewardship* - We maintain public trust through fiscal discipline and open and transparent communication.

*Innovation* - We create solutions to improve healthcare access.

*Respect* - We honor our relationship with those we serve and those with whom we work.

*Collaboration* - We partner with others to improve the health of our community.

## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 3**

Receive an update and discuss homestead exemptions for the FY 2022 budget cycle, including possible changes to exemption allowances for Travis County residents who are over 65 or disabled veterans. (*Informational item*)



**AGENDA ITEM SUBMISSION FORM**

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date 05/26/2021

Who will present the agenda item? (Name, Title) Lisa Owens, Deputy CFO

General Item Description Receive and discuss changes to homestead exemptions for the FY2022 budget cycle, including possible proposed changes to Over 65 and Disabled Veteran exemption amounts.

Is this an informational or action item? Informational Item

Fiscal Impact \_\_\_\_\_

Recommended Motion (if needed – action item) \_\_\_\_\_

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Staff will provide a general update on the changes to tax law that impact exemptions.
- 2) Discuss timeline for potential changes to the Over 65 and Disabled Veteran Exemptions for FY2022. Board will be asked to take action at a future board meeting.
- 3) \_\_\_\_\_
- 4) \_\_\_\_\_
- 5) \_\_\_\_\_

What backup will be provided, or will this be a verbal update? Backup will be provided in advance of the board meeting.

Estimated time needed for presentation & questions? 5 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Lisa Owens 5/20/2021



# Property Tax Exemptions FY2022

CENTRAL HEALTH BOARD OF MANAGERS

May 26, 2021

Jeff Knodel, CFO

# MAJOR TAXING JURISDICTIONS – FY 2020 EXEMPTIONS

Jurisdiction	Homestead Exemption	Over 65 Homestead Exemption	Disability Homestead Exemption
Travis County	20%/\$5,000 Minimum	\$85,500	\$85,500
Central Health	20%/\$5,000 Minimum <i>(maximum allowable)</i>	\$85,500	\$85,500
City of Austin	8%/\$5,000 Minimum	\$88,000	\$88,000
Austin ISD	\$25,000	\$35,000	\$25,000
Austin Community College	1%/\$5,000 Minimum	\$164,000	\$164,000



# Proposed Changes to Exemptions for FY2022

- Proposed changes will be brought forth to Board of Managers in June 2021 in order to ensure they are in place prior to the final certified roll from Travis County Appraisal District
- Will work collaboratively with Travis County to explore an exemption policy that develops a more consistent ratio to value over time
- Research on changes to tax calculation will be conducted in order to determine the impact to taxpayers and Central Health property tax revenue





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## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 4**

Receive an update on project plans to advance the Eastern Travis County service expansion.  
*(Informational item)*



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date May 26, 2021

Stephanie Lee McDonald, VP Enterprise Alignment & Coordination

Elizabeth Marrero, Sr. Dir Community Health & Wellness Initiatives

Ivan Davila, Dir of Communications & Community Engagement

Who will present the agenda item? (Name, Title) Rachel Toronjo, Owner Representative Project Manager

General Item Description Update on service delivery expansion in Eastern Travis County

Is this an informational or action item? Informational

Fiscal Impact NA

Recommended Motion (if needed – action item) No action needed

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Project updates specific to Northeast Health Resource Center (NEHRC) and new clinical expansion in Eastern Travis County priority areas
- 2) \_\_\_\_\_
- 3) \_\_\_\_\_
- 4) \_\_\_\_\_
- 5) \_\_\_\_\_

What backup will be provided, or will this be a verbal update? Presentation

Estimated time needed for presentation & questions? 20 min

Is closed session recommended? No

Prepared By/Date Submitte: Stephanie Lee McDonald May 18, 2021

# Eastern Travis County Health Care Service Delivery Expansion Update

Stephanie Lee McDonald, VP Enterprise Alignment and Coordination

Elizabeth Marrero, Sr. Director Community Health and Wellness Initiatives

Ivan Davila, Director Communications and Community Engagement

Rachel Toronjo, Owner Representative Project Manager

Central Health Board of Managers

May 26, 2021

# Agenda

- **Colony Park Updates**
- **Northeast Health Resource Center Updates**
- **Del Valle Health & Wellness Center Updates**
- **Hornsby Bend Health & Wellness Center Updates**



# Northeast Health Resource Center





# Northeast Health Resource Center



# Communications & Outreach Tactics

- Virtual Grand Opening
- Newsletter/Email Invitations
- Social Media
- Facebook Group Outreach
- Weekly Emails
- Signage
- Door-to-Door Canvassing

## Virtual Grand Opening Northeast Health Resource Center



Join Central Health and partners for a Virtual Grand Opening of the Northeast Health Resource Center located at Barbara Jordan Elementary School – via Facebook Live.

The Northeast Health Resource Center at Barbara Jordan Elementary will bring health resources and support services to the Colony Park community. The center is part of Central Health's larger strategy to expand health care services in Eastern Travis County. Join us via Facebook Live and learn more about the services the center will offer, get a virtual tour, and more.

Guest Speakers:

- Mike Geeslin, President & CEO, Central Health
- Barbara Scott, President, Colony Park Neighborhood Association

Monday, March 29, 2021 at 12 p.m.

[RSVP Here](#)

## Gran Inauguración Virtual Centro de Recursos de Salud del Noreste



Acompañe a Central Health y sus socios para una Gran Inauguración Virtual del Centro de Recursos de Salud del Noreste localizado en la Escuela Primaria Barbara Jordan, a través de Facebook Live.

El Centro de Recursos de Salud del Noreste en la Escuela Primaria Barbara Jordan traerá recursos de salud y servicios de apoyo a la comunidad de Colony Park. El centro es parte de una estrategia más amplia de Central Health para expandir los servicios de atención médica en el este del Condado de Travis. Acompañenos por medio de Facebook Live y obtenga más información sobre los servicios que ofrecerá el centro, obtenga un recorrido virtual y más.

Oradores Invitados:

- Mike Geeslin, Presidente & Gerente General, Central Health
- Barbara Scott, Presidenta, Asociación de la Vecindad de Colony Park

Lunes 29 de marzo del 2021 a la 1 p.m.

[Confirme su asistencia](#)



# Community Engagement Tactics



**Community  
Advisory  
Committees**



**Community  
Conversations**



**Meetings with  
Neighborhood  
Groups**



**Online Survey and  
Telephone  
Interviews**



# Community Conversations Del Valle

**February 25**

Shared site concepts, project timelines, and ways to get involved and provide feedback on site features and amenities

- 19 attendees
- 406 views (English)
- 146 views (Spanish)

**June 8**

Virtual tour of the completed design based on community input and project parameters via Facebook Live

- 11:30 a.m. in English
- 1 p.m. in Spanish



# Community Engagement: Survey & Phone Interviews Del Valle

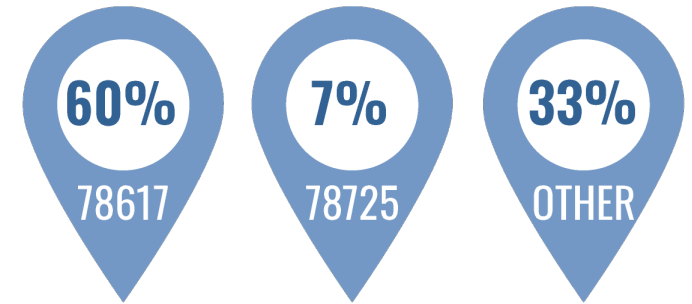
**264**  
PARTICIPANTS



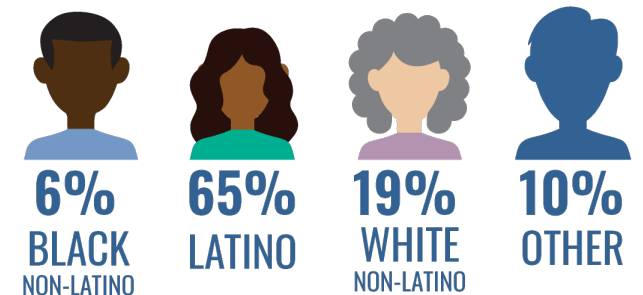
**38%** NON-MAP/  
MAP BASIC  
MEMBERS

**62%** MAP/MAP  
BASIC  
MEMBERS

ZIP CODES



RACE/  
ETHNICITY



# Community Conversations Hornsby Bend

**March 4**

Shared site concepts, project timelines, and ways to get involved and provide feedback on site features and amenities

- 29 attendees
- 301 views (English)
- 140 views (Spanish)

**June 10**

Virtual tour of the completed design based on community input and project parameters via Facebook Live

- 11:30 a.m. in English
- 1 p.m. in Spanish



# Community Engagement: Survey & Phone Interviews Hornsby Bend

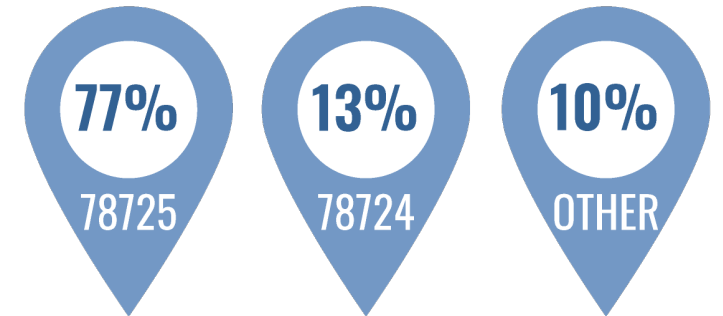
**252**  
PARTICIPANTS



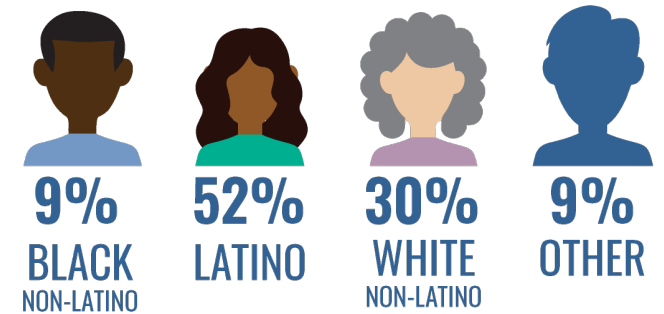
**53%** NON-MAP/  
MAP BASIC  
MEMBERS

**47%** MAP/MAP  
BASIC  
MEMBERS

ZIP CODES



RACE/  
ETHNICITY





# Del Valle and Hornsby Bend Project Timelines

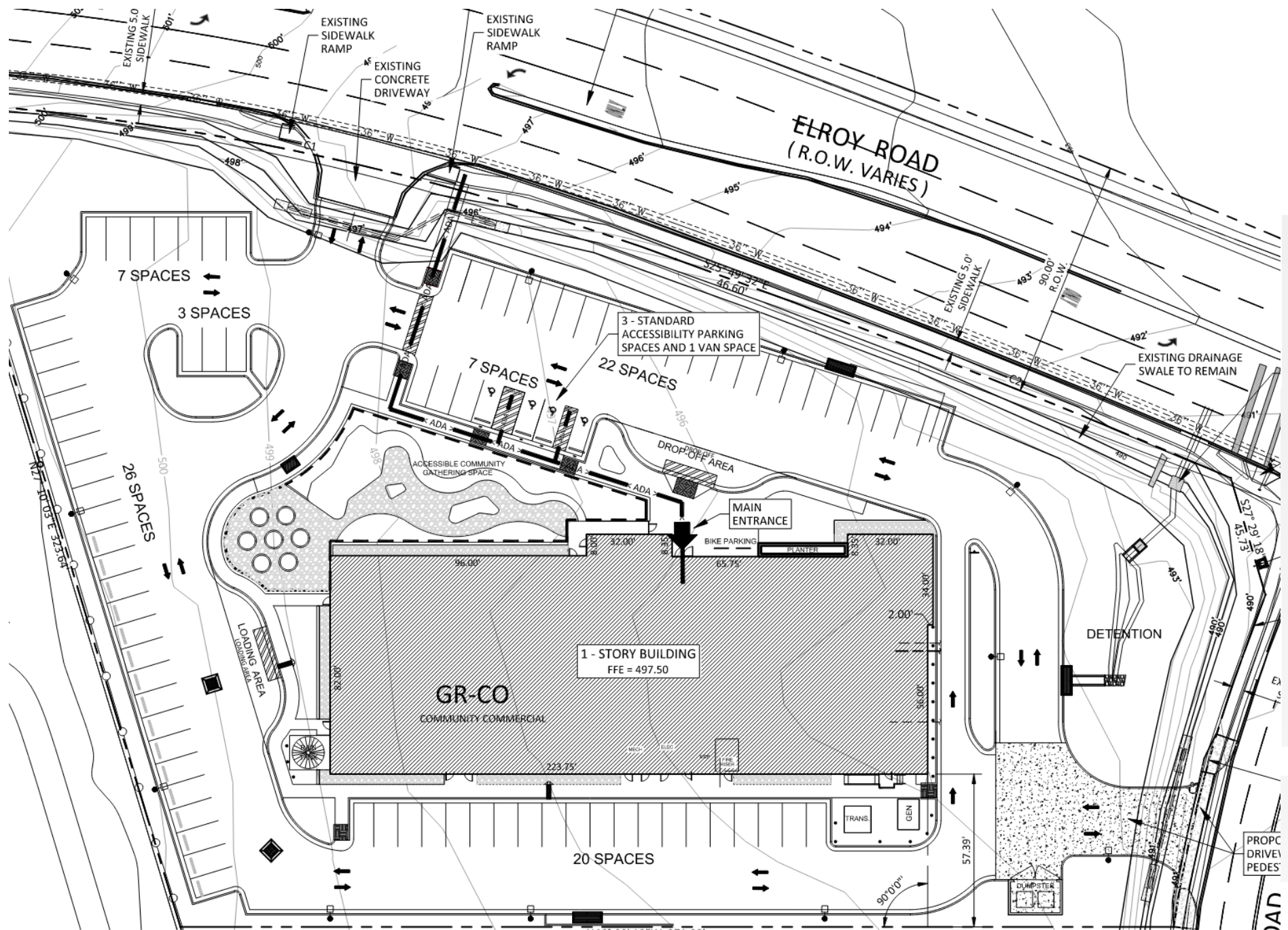
Date	Milestone Title	Description or Activity
1/18/2021	Hornsby Bend	Concept Design
1/18/2021	Del Valle	Concept Design
1/27/2021	BOM Approval	BOM approved both project plan and budget for the Hornsby Bend & Del Valle Centers
2/15/2021	Hornsby Bend	Schematic Design
3/16/2021	Del Valle	Schematic Design
5/7/2021	Del Valle	Design Development
5/7/2021	Hornsby Bend	Design Development
7/16/2021	Del Valle	Final Construction Documents
7/26/2021	Hornsby Bend	Final Construction Documents
Fall 2021	Hornsby Bend & Del Valle	Construction Contract Issued





# Del Valle Health & Wellness Center





**GR-CO**  
COMMUNITY COMMERCIAL

1 - STORY BUILDING  
FFE = 497.50

ELROY ROAD  
(R.O.W. VARIES)

20 SPACES

22 SPACES

7 SPACES

3 SPACES

26 SPACES

7 SPACES

3 - STANDARD  
ACCESSIBILITY PARKING  
SPACES AND 1 VAN SPACE

GR-CO

1 - STORY BUILDING  
FFE = 497.50

MAIN ENTRANCE

BIKE PARKING

DROP-OFF AREA

ACCESSIBLE COMMUNITY  
GATHERING SPACE

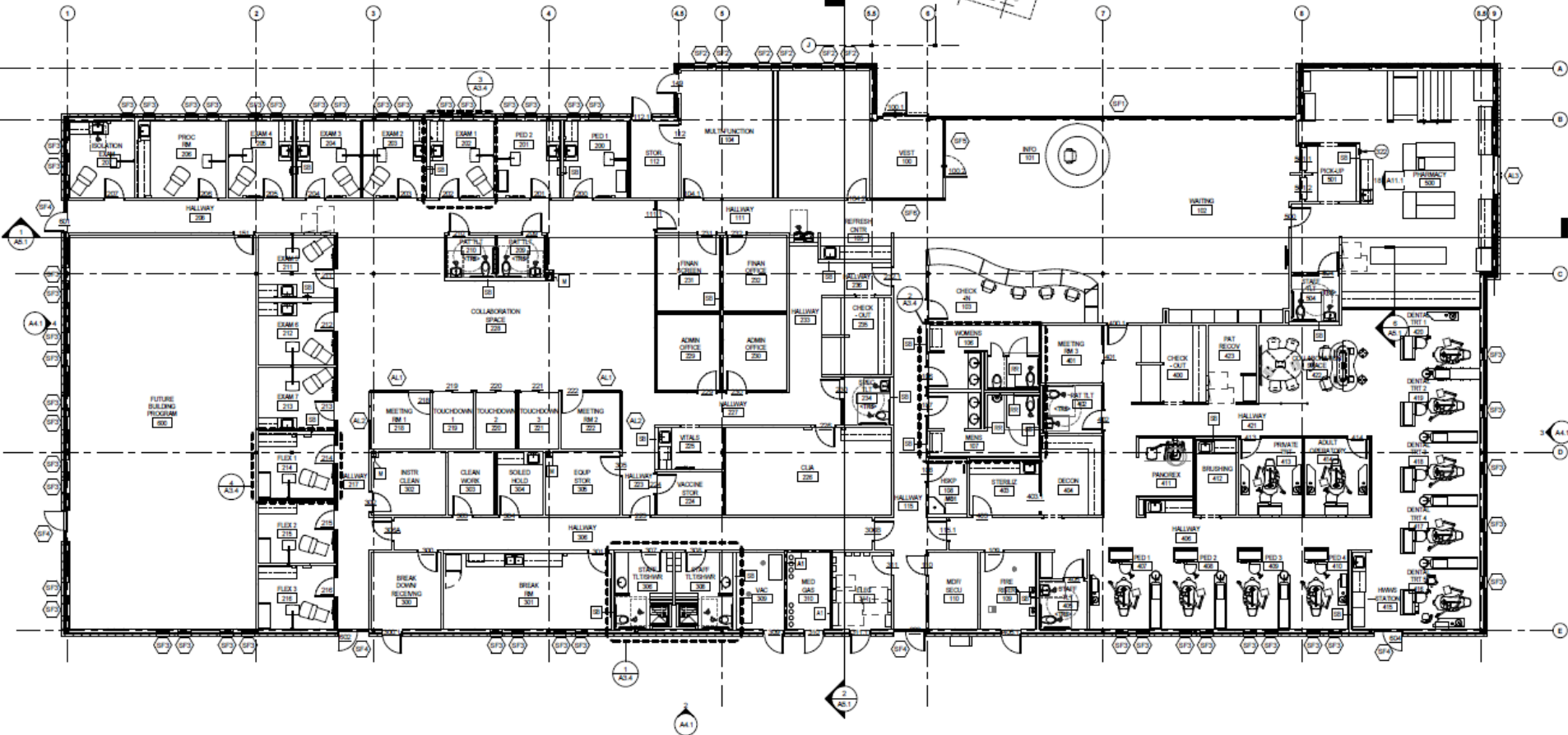
DETENTION

PROPC  
DRIVE  
PEDES





# Del Valle Health & Wellness Center Floorplan



1 FIRST FLOOR PLAN  
SCALE: 1/8" = 1'-0"



# Del Valle Health & Wellness Center Interior



# Del Valle Health & Wellness Center Interior



# Del Valle Health & Wellness Center Interior





# Hornsby Bend Health & Wellness Center

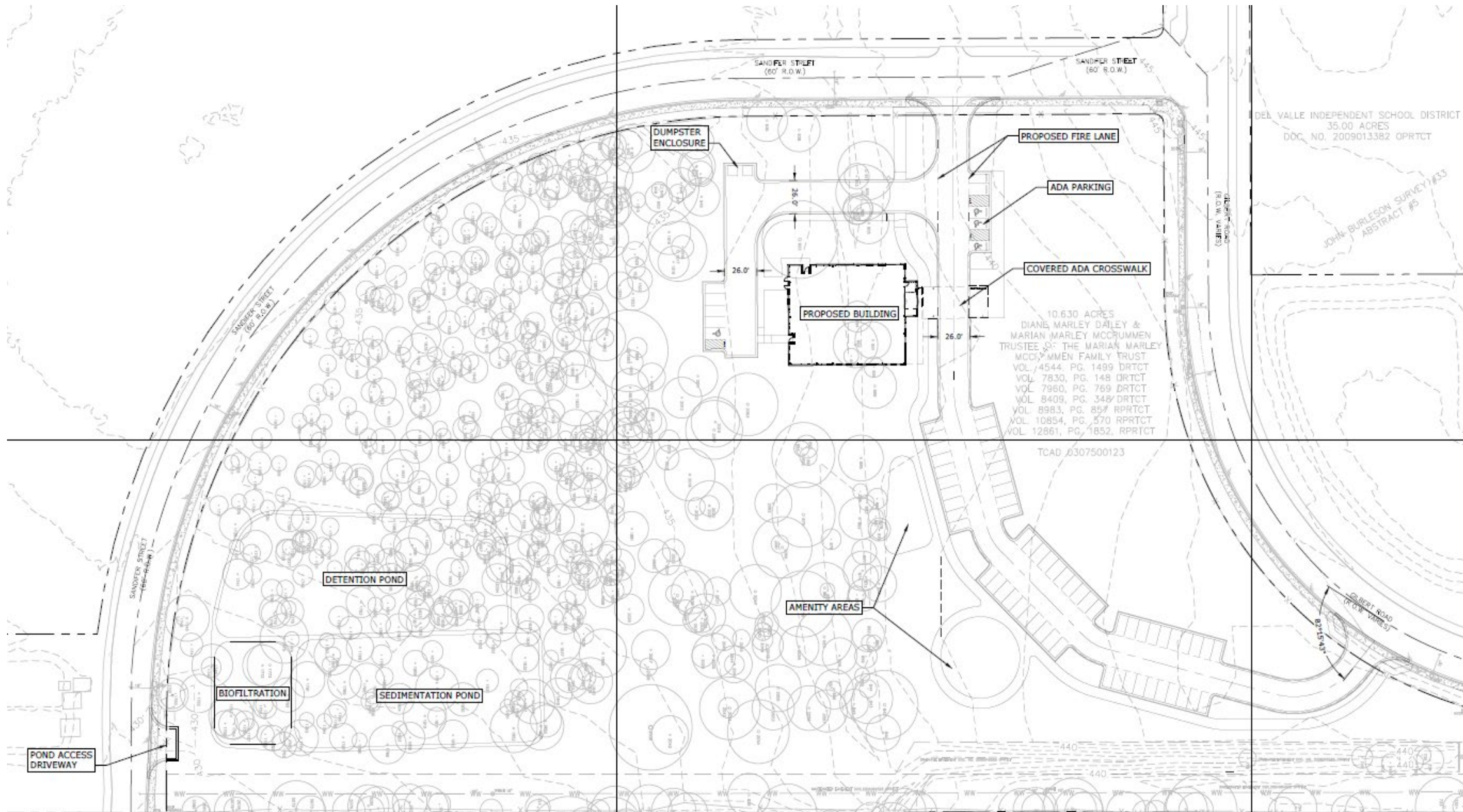


BSA



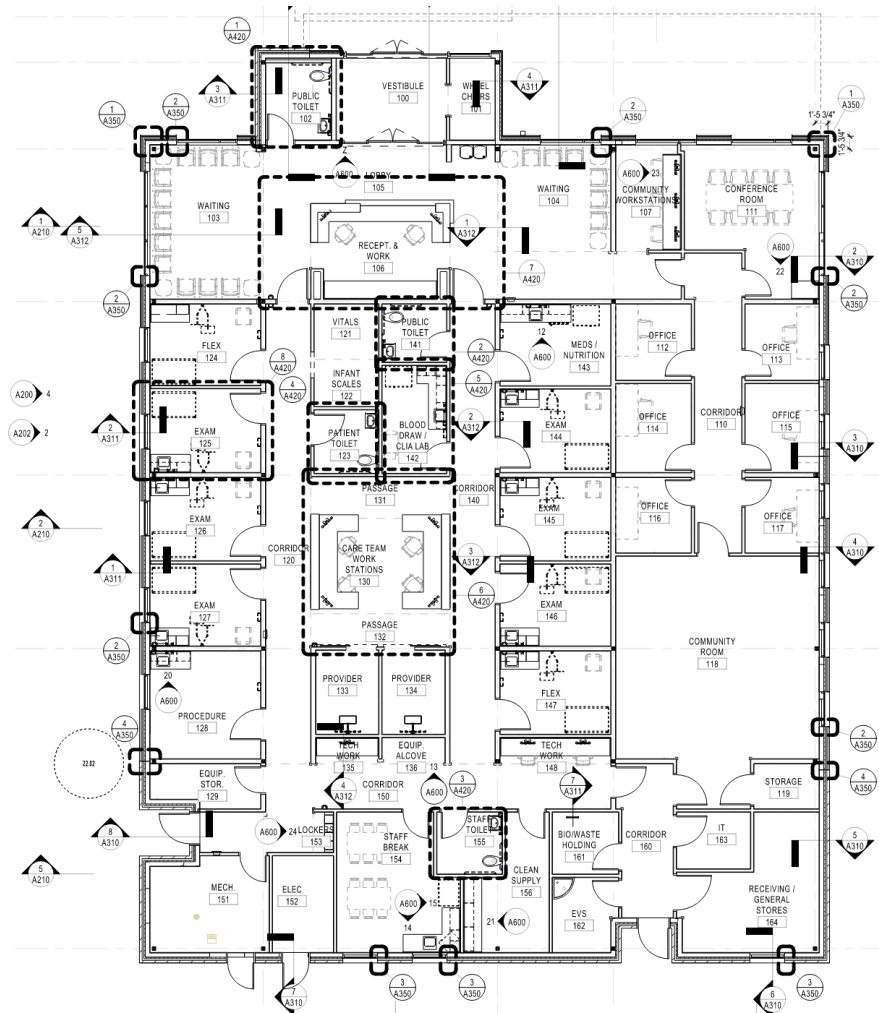
CENTRAL  
HEALTH







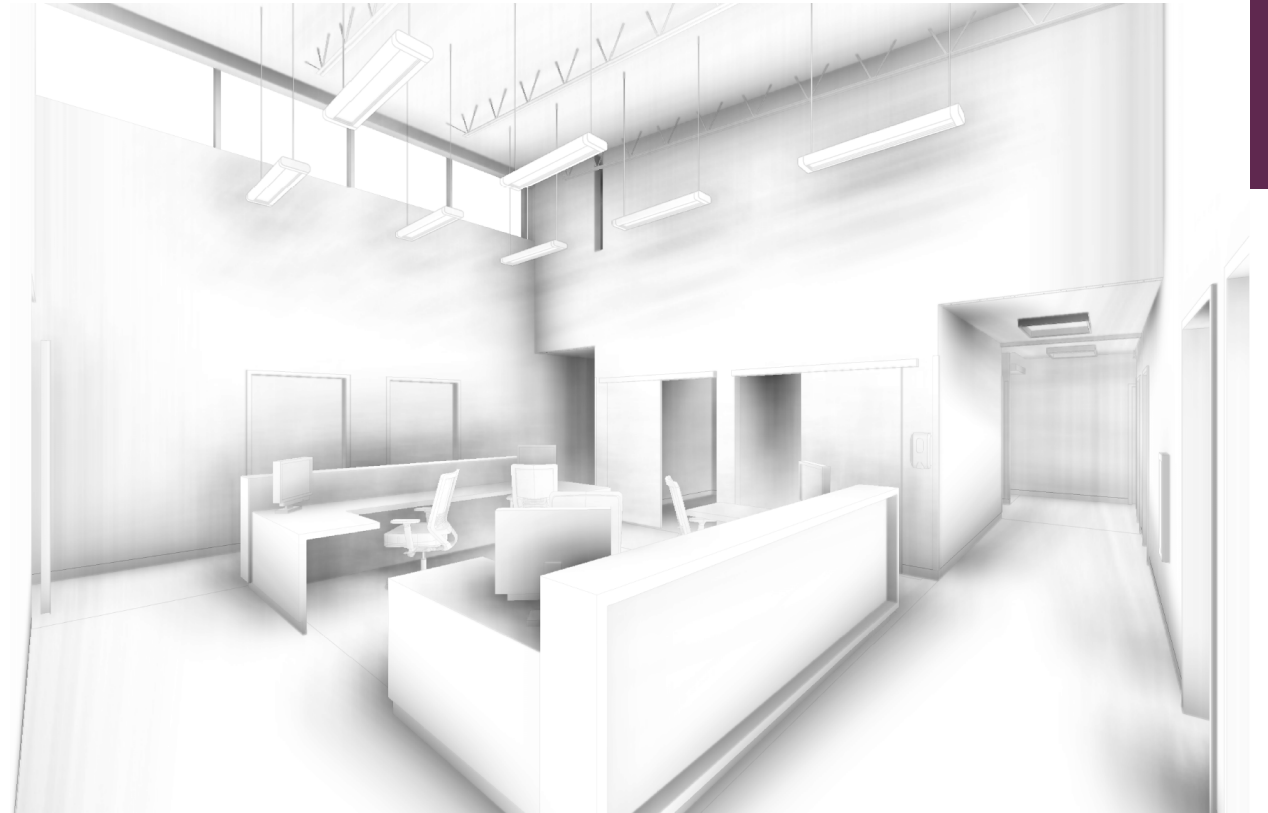
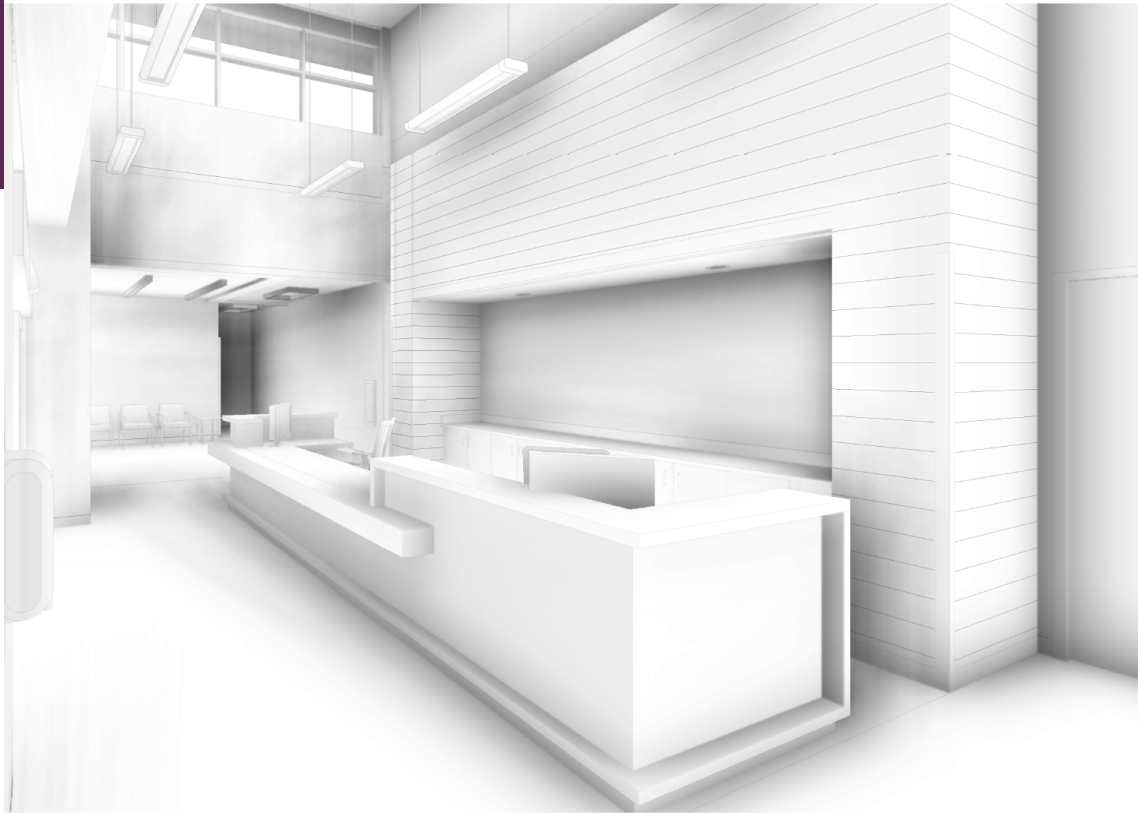
# Hornsby Bend Health & Wellness Center Floorplan



# Hornsby Bend Health & Wellness Center



# Hornsby Bend Health & Wellness Center



# Hornsby Bend Health & Wellness Center



**Questions?**



# Methodology





# CENTRAL HEALTH

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## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 5**

Receive and discuss a presentation on Central Health capital reserves, capital planning and project-to-date updates on major capital projects approved by the Board of Managers.  
*(Informational Item)*



AGENDA ITEM SUBMISSION FORM

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Agenda Item Meeting Date 05/26/2021

Who will present the agenda item? (Name, Title) Lisa Owens, Deputy CFO

General Item Description Receive and discuss a presentation on the Central Health capital reserves, capital planning and project-to-date updates on major capital projects approved by the Board of Managers.

Is this an informational or action item? Informational Item

Fiscal Impact FY2021-FY2027 Capital Reserves

Recommended Motion (if needed – action item)

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) A current summary of FY2021 capital reserves, financing options and FY2022-27 capital forecast will be presented.
2) A high-level summary of project-to-date activities on Board approved major capital projects, including real estate contracts used to advance priority projects will be presented.
3)
4)
5)

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Backup will be provided before the meeting

Estimated time needed for presentation & questions? 15 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Lisa Owens 5/20/2021



# Capital Budget and Planning FY2021 – FY2027

CENTRAL HEALTH BOARD OF MANAGERS

May 26, 2021

Jeff Knodel, CFO

Lisa Owens, Deputy CFO

# Central Health Capital Budget and Reserves

As Presented and Approved by BOM in FY 2021 Budget Process

<b>FY2021 Proposed Capital Reserves Budget</b>	<b>Estimated Capital Reserve Opening Balance FY21</b>	<b>Transfer to Capital Reserves</b>	<b>Possible Debt Financing</b>	<b>Total Sources of Capital Funds</b>	<b>Estimated FY21 Capital Uses of Funds</b>	<b>Estimated Ending Capital Reserve Balance FY21</b>
Clinical Services/ETC	\$1.2	\$27.6	\$0.0	\$28.8	\$9.5	\$19.3
Campus Redevelopment	\$2.1	\$5.0	\$0.0	\$7.1	\$5.0	\$2.1
Electronic Health Record	\$0.0	\$0.0	\$6.5	\$6.5	\$6.5	\$0.0
Other Capital Projects	\$3.0	\$1.5	\$0.0	\$4.5	\$1.5	\$3.0
<b>Total</b>	<b>\$6.2</b>	<b>\$34.1</b>	<b>\$6.5</b>	<b>\$46.8</b>	<b>\$22.5</b>	<b>\$24.2</b>

*\*Anticipated that expenses for Capital Projects will continue into FY2022*



# Central Health Capital Reserves Actual and Year End Estimate (in Millions)

<b>FY2021 Capital Reserves Estimate</b>	<b>Estimated Reserve Balance from FY21 Budget</b>	<b>Reserve Opening Balance FY21</b>	<b>Budgeted Reserves</b>	<b>Estimated FY21 Transfer to Capital Reserves</b>	<b>Estimated FY21 Reserve Funds Spent</b>	<b>Estimated FY21 Reserves Year End Estimate</b>
Clinical Services/ETC	\$1.2	\$0.2	\$27.6	\$16.2	\$1.6	\$14.8
Campus Redevelopment	\$2.1	\$2.7	\$5.0	\$5.0	\$2.6	\$5.1
Technology and Equipment	\$0.0	\$1.4	\$0.0	\$0.0	\$0.2	\$1.2
Facilities and Operations	\$3.0	\$2.6	\$1.5	\$1.5	\$0.4	\$3.7
<b>Total Capital Reserves</b>	<b>\$6.3</b>	<b>\$6.9</b>	<b>\$34.1</b>	<b>\$22.7</b>	<b>\$4.8</b>	<b>\$24.8</b>



# ETC Project to Date Update

- Board of Managers approved using existing vendor pools for key Professional Services to accelerate timeline on Hornsby Bend and Del Valle
- Initial professional services contracts for task orders for work on ETC Clinics and other key projects at higher than initial estimates but within project budget approval amounts
- Project budgets may need to be revised upon results of construction solicitations in Summer 2021
- Next Steps:
  - Construction Solicitations – Hornsby Bend Health and Wellness Center & Del Valle Health and Wellness Center
  - Colony Park land acquisition



# Central Health Major Capital Projects

<b>Major Capital Project Budget and Planning</b>	<b>Approved Budget</b>	<b>Expenses to Date at 3/31/21</b>	<b>Project to Date Estimate of Expenses through 9/30/2021</b>	<b>Remaining Project Budget for future Years</b>	<b>Primary Financing Source</b>
Epic Electronic Health Record	\$9,100,000	\$5,260,919	\$7,480,000	\$1,620,000	Line of Credit
Hornsby Bend Health and Wellness Center	\$5,071,645	\$876,519	\$1,083,727	\$3,987,918	CO Bonds 2021
Del Valle Health and Wellness Center	\$10,081,548	\$857,389	\$1,148,190	\$8,933,358	CO Bonds 2021
Colony Park Health and Wellness Center	\$16,143,586	\$0	\$1,608,447	\$14,535,139	Reserves 2021
Red River Realignment	\$8,464,000	\$1,099,637	\$6,600,000	\$1,864,000	Reserves 2021
<i>Pending</i> Clinical Services and Admin Consolidation	\$62,590,000	\$63,733	\$22,500,000	\$40,090,000	CO Bonds 2021



# FY22-27 Capital Project Budget Sources and Uses of Funds (in Millions)

## Long Term Capital Project Uses of Funds (All Financing Sources)

	FY22	FY23	FY24	FY25	FY26	FY27
Clinical Services/ETC	\$7.3	\$16.4	\$9.8	\$1.0	\$1.0	\$1.0
Campus Redevelopment	\$2.5	\$0.6	\$0.5	\$0.5	\$0.5	\$0.5
Technology and Equipment	\$0.8	\$0.8	\$1.5	\$1.5	\$1.5	\$1.5
Facilities and Operations	\$5.8	\$15.8	\$20.6	\$6.5	\$4.0	\$4.0
	<b>\$16.3</b>	<b>\$33.5</b>	<b>\$32.3</b>	<b>\$9.5</b>	<b>\$7.0</b>	<b>\$7.0</b>

## Estimated Source of Funds - Capital Expenses

Source of funds - Reserves/Cash	\$4.3	\$12.6	\$14.8	\$7.0	\$7.0	\$7.0
Source of funds - Debt/LOC	\$12.0	\$20.9	\$17.6	\$2.5	\$0.0	\$0.0
	<b>\$16.3</b>	<b>\$33.5</b>	<b>\$32.3</b>	<b>\$9.5</b>	<b>\$7.0</b>	<b>\$7.0</b>



# 2021 Certificates of Obligation Issue

Series	Estimated Principal* (\$000s)	Purpose	Security
Certificates of Obligation, Series 2021 (Limited Tax)	\$15,155	The acquisition, construction, improvement, renovation and equipping of buildings and land to be used as medical clinics located in Del Valle and Hornsby Bend	Limited ad valorem tax pledge
Certificates of Obligation, Taxable Series 2021 (Limited Tax)	\$62,590	The acquisition, construction, improvement, renovation and equipping of buildings and land to be used as a site for the management and administration of District services and the delivery and provision of clinical and medical services	Limited ad valorem tax pledge
Total 2021 Issuances	\$77,745		

*\*Preliminary, subject to change. Includes bond par and premium.*



# Questions

The background is a solid teal color. It features several overlapping, semi-transparent shapes in a lighter shade of teal. These shapes include squares and crosses of various sizes and orientations, creating a layered, geometric pattern. The shapes are scattered across the right and bottom portions of the frame, leaving the left side relatively clear for the text.





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## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 6**

Receive and discuss a presentation on the Central Health Historically Underutilized Business (HUB) expenditures for Oct 2020 to March 2021. (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date 05/26/2021

Who will present the agenda item? (Name, Title) Lisa Owens, Deputy CFO

General Item Description Receive and discuss a presentation on the Central Health Historically Underutilized Business (HUB) expenditures for Oct 2020 to March 2021.

Is this an informational or action item? Informational Item

Fiscal Impact None

Recommended Motion (if needed – action item)

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) A summary of preliminary eligible expenditures with HUB vendors from October 2020 to March 2021 will be presented.
2)
3)
4)
5)

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Backup will be provided before the meeting.

Estimated time needed for presentation & questions? 5 minutes

Is closed session recommended? (Consult with attorneys.) No

Form Prepared By/Date Submitted: Lisa Owens 5/20/2021

# FY21 Interim Historically Underutilized Business Report

October 1, 2020 through March 31, 2021 (preliminary results)

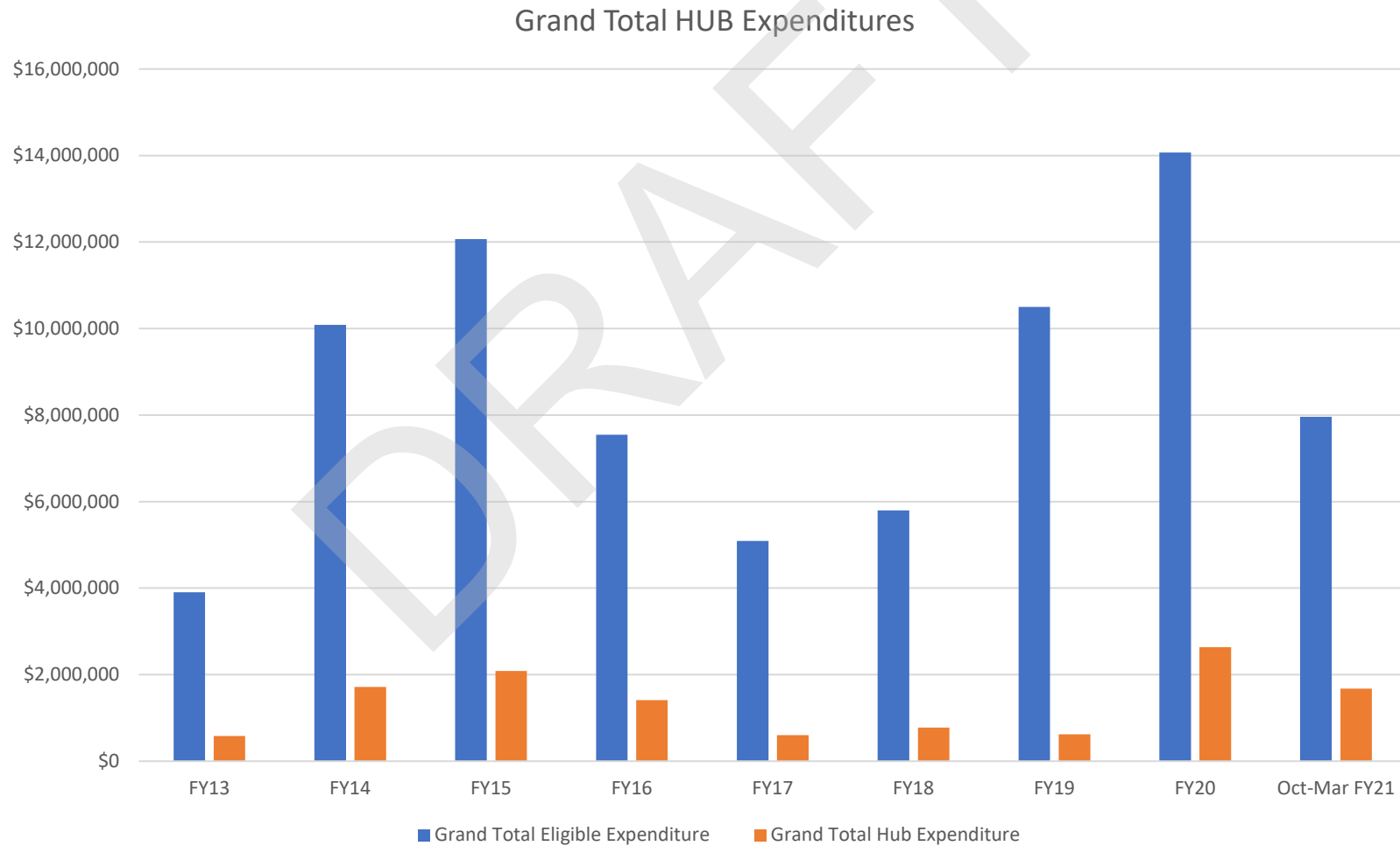
Lisa Owens, Deputy CFO

# FY21 Mid-Year HUB Operating and Capital Improvement Project Preliminary Expenditures (October 2020-March 2021)

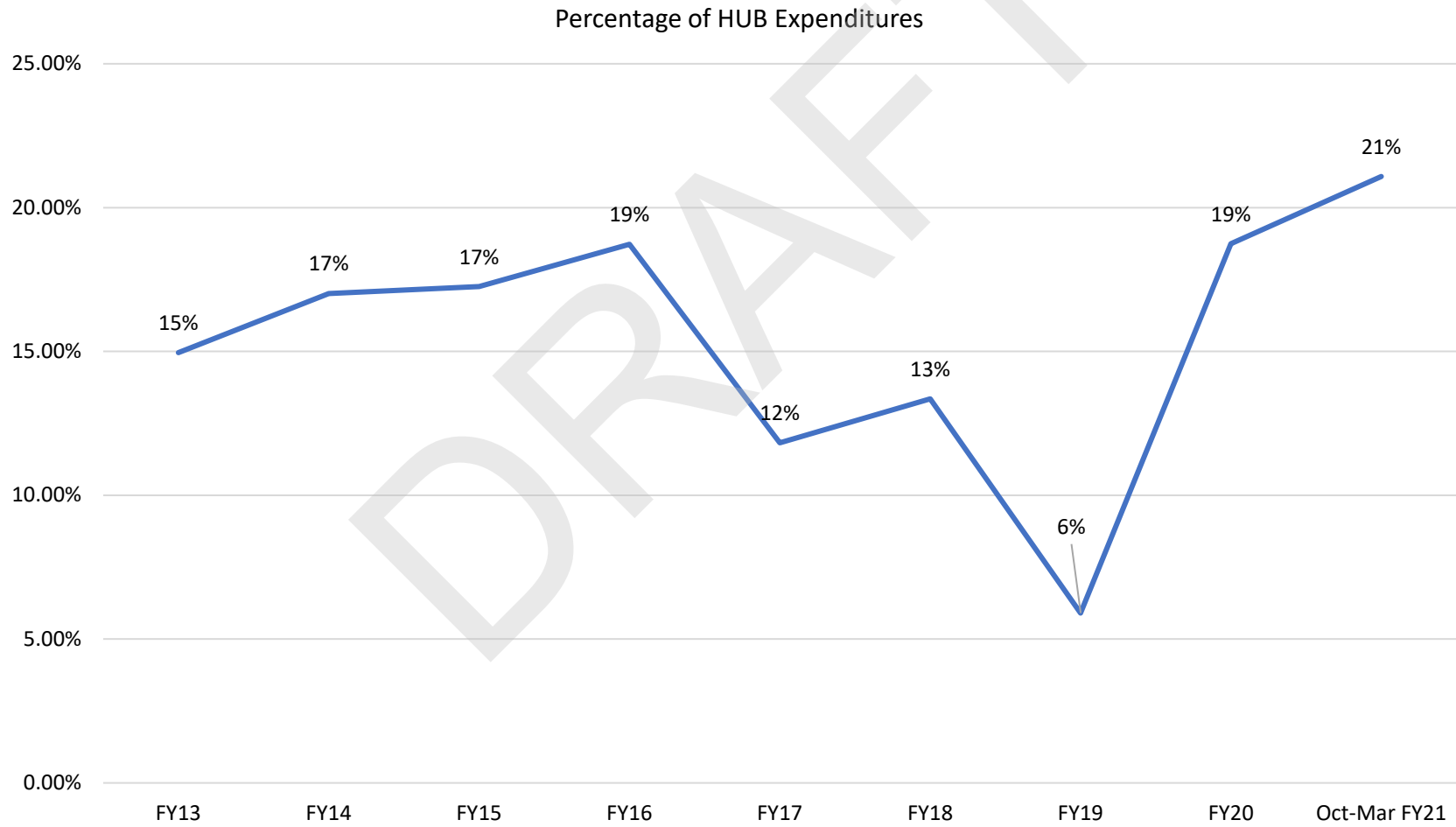
Total Eligible Operating Expenditures	\$ 4,644,604
Total HUB Operating Expenditures	\$ 1,280,892
Percentage of HUB Operating Expenditure	27.58%
<hr/>	
Total Eligible CIP Expenditures	\$ 3,313,310
Total HUB CIP Expenditures	\$ 334,749
Percentage of HUB CIP Expenditure	10.10%
<hr/>	
Grand Total Eligible Expenditures	\$ 7,957,915
Grand Total HUB Expenditures	\$ 1,615,641
Percentage of HUB Eligible Expenditures (preliminary)	20.30%



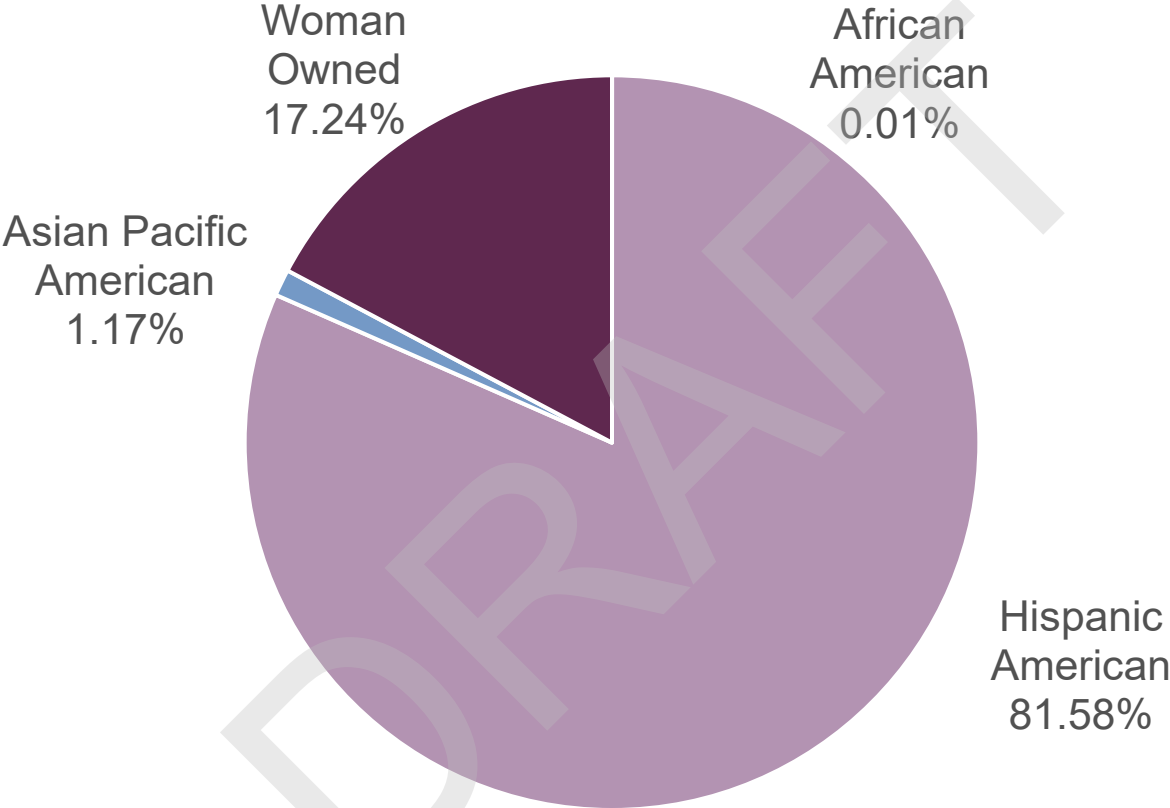
# HUB Expenditures History and Preliminary FY2021



# Historical Percentage of HUB Expenditures and Preliminary FY2021



# FY21 Mid-Year HUB Classification Breakdown (Preliminary October 2020 to March 2021)



# Looking Forward

- Continued implementation of the HUB Outreach Workplan
- New construction solicitations and targeted outreach
- Disparity Study results and program development

<http://centralhealth.disparity-study.com/>





(512) 978-8000

[www.centralhealth.net@centralhealthtx](mailto:www.centralhealth.net@centralhealthtx)



# Central Health's Current General Procurement Policy

The Board of Managers approved Central Health's Procurement Policy, which states that a "good faith effort" must be made to assist certified Historically Underutilized Businesses (HUB) vendors and contractors in its award of contracts and subcontracts.



# Eligible and Ineligible Expenditures

**Expense Categories Include:** Heavy Construction, Building Construction, Special Trade, Commodities, Professional Services, and other Services.

**Expenditure (Object) Code Categories Not Included:** benefits, claims and judgments, interfund transfers, interagency payments, investments, payment of interest, payment of principal, public assistance payments, rental and leases, utilities, salaries, wages, travel grants, scholarships, real estate purchases, right-of way, emergency abatement response, healthcare services, and other expenses as determined by the State of Texas Disparity Study.





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## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 7**

Receive an update and take appropriate action on a presentation from Sendero Health Plans, Inc., regarding FY 2022 CHAP enrollment, FY 2021 budget amendment and cash flow, possible agreement for reinsurance, and potential creation of a new subsidiary and associated license application.<sup>3,4</sup> (*Action Item*)



**AGENDA ITEM SUBMISSION FORM**

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Agenda Item Meeting Date May 26, 2021

Who will present the agenda item? (Name, Title) Wes Durkalski, Elizabeth Barreneche, John LaCouture

General Item Description Sendero Update & Action

Is this an informational or action item? Update and Information to support 'Action Item' request at May 26th

Fiscal Impact Supporting 2022 Budget Item: Premium Assistance Program for FY2022 (CH PAP, CHAP, CHAP Expansion)

Recommended Motion (if needed – action item) Discuss and take appropriate action regarding Sendero Health Plans, Inc., and its creation of a new subsidiary to deliver healthcare coverage benefits, including arrangements to reduce risk.

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Update on 2021
- 2) Action request: 2022 CHAP Expansion enrollment
- 3) Action request: Sendero 2021 forward budget and cash flow
- 4) Action request: Sendero obtaining affiliate license to better support business strategy
- 5) \_\_\_\_\_

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Slides

Estimated time needed for presentation & questions? 10-15 minutes

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Wes Durkalski 5/18/2021



**RESOLUTION OF THE TRAVIS COUNTY HEALTHCARE DISTRICT D/B/A  
CENTRAL HEALTH BOARD OF MANAGERS AUTHORIZING SENDERO HEALTH  
PLANS, INC. TO PURSUE NEW LICENSE, OBTAIN REINSURANCE, AND RELATED  
ACTIONS**

**WHEREAS**, the Travis County Health District d/b/a Central Health (“Central Health”) is a hospital district created under Chapter 281 of the Texas Health and Safety Code; and

**WHEREAS**, is the sole member of Sendero Health Plans, Inc., (“Sendero”) a Texas nonprofit corporation that operates a managed healthcare plan for the benefit of, to perform the functions of, and to carry out the purposes of, Central Health; and

**WHEREAS**, in 2011 the Central Health Board of Managers approved the formation of Sendero as a Central Health funded health maintenance organization (HMO) pursuant to Section 281.058 of the Texas Health and Safety Code; and

**WHEREAS**, Sendero continues to provide access to care for individuals by providing health insurance and access to healthcare services in support of Central Health’s mission; and

**WHEREAS**, Central Health believes that Sendero is an important tool in supporting its mission to manage and coordinate the healthcare needs of the population it serves; and

**WHEREAS**, Central Health and Sendero developed the Central Health Assistance Program (“CHAP”) to serve individuals with high risk and complex medical and behavioral conditions enrolled in the Medical Assistance Program (“MAP”); and

**WHEREAS**, Sendero developed and operates the Indigent Coverage Program (“ICP”) to provide health insurance coverage to low-income, high-risk, complex individuals previously uninsured in Travis County. The ICP accomplishes several objectives including reimbursing community providers for healthcare services where before there was little or no reimbursement; and

**WHEREAS**, the Central Health Board adopted a resolution in its August 26, 2020 Board of Managers meeting, which authorized Sendero to expand ICP as a new line of business, including geographic expansion of Sendero’s business, and to form one or more subsidiaries to serve as manager of the ICP in expanded coverage areas and hold ownership interests in entities that participate in ICP in such other communities; and

**WHEREAS**, to further the effectiveness of CHAP, support the growth of CHAP (“CHAP Expansion”), expand coverage options for Travis County uninsured residents of the County, and share ICP to other areas, Sendero desires to obtain and invest in a Life and Health license with HMO authority or a Health Maintenance Organization license (“HMO License”) (to be determined after final Sendero management analysis) and related operational efficiencies; and



**WHEREAS**, to provide appropriate cash flow and prudent risk-mitigation strategies for CHAP Expansion, Sendero needs to enter into reinsurance agreements or similar arrangements; and

**WHEREAS**, Pursuant to Section 3 of Article II of the Sendero Bylaws, obtaining a Life and Health License with HMO authority or an HMO license and the investment necessary to obtain and maintain either of such licenses requires notice to and approval from the Central Health Board.

**NOW, THEREFORE, BE IT RESOLVED**, that the Central Health Board of Managers hereby approves and authorizes Sendero to pursue, carry out, invest in, and/or obtain a new Life and Health license with HMO authority or an HMO license to enhance efficiencies for CHAP Expansion, enter reinsurance or similar agreements to enhance cash flow and mitigate risk, expand coverage options for area uninsured, and share ICP to other areas; and

**BE IT FURTHER RESOLVED**, that Central Health hereby authorizes, approves, and directs the Board of Directors and officers of Sendero, including the Executive Director, and other senior management staff of Sendero selected by the Executive Director, to take such additional actions as they may deem to be necessary or advisable to carry out the intent and accomplish the purposes of the foregoing resolutions, including, but not limited to, (a) the Executive Director and other officers of Sendero executing and delivering on behalf of Sendero all such documents, agreements, and instruments as the Executive Director and such other officers believe, based on advice of Sendero’s legal counsel and as may be required by governmental agencies, is necessary or advisable to comply with law and maintain Sendero’s status as an organization exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “Code”) and as a public charity within the meaning of Section 509(a) of the Code; (b) filing documents with governmental agencies; (c) notifying the Internal Revenue Service regarding the expansion of the scope of Sendero’s purposes; and (d) incurring such fees and expenses as they deem necessary or advisable to carry out the intent of these resolutions.

**BE IT FURTHER RESOLVED**, that the Central Health President and CEO is authorized to take the necessary steps to effect the foregoing.

Date: \_\_\_\_\_

Date: \_\_\_\_\_

\_\_\_\_\_  
Sherri Greenberg, Chair  
Central Health Board of Managers

\_\_\_\_\_  
Cynthia Valadez, Secretary  
Central Health Board of Managers

Originally adopted May 26, 2021



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## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 8**

Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.<sup>4,5</sup> (*Action Item*)





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## **BOARD MEETING**

**May 26, 2021**

## **REGULAR AGENDA ITEM 9**

Confirm the next regular Board meeting date, time, and location. (*Informational Item*)