## Vision for the Development of Transformative Medical Education and Health Care Services in Travis County

The University of Texas, Central Health, Seton, and the Community Care Collaborative have initiated various discrete but interrelated affiliations that will further their complementary missions of education and health care. The voters of Travis County, the Board of Regents of The University of Texas System, the Central Health Board of Managers, the Ascension Board of Directors and the CCC Board of Directors have approved the separate affiliation agreements applicable to each of the various parties that reflect a shared vision for the development of transformative medical education and health care services in Travis County. All the parties are committed to collaborating to achieve this shared vision. This vision includes:

- The development, construction, and operation of the UT Medical School as a premier, world class, medical educational institution, in Austin, Texas that will educate and train medical students, residents perform research functions for the improvement of medical delivery and the health care status of the public, and provide faculty, residents, and medical students who will be involved in the delivery of health care services in Travis County.
- The enhancement of medical specialties and services accessible to all Travis County residents including women's services and services for residents with limited access to health care.
- The development of a new integrated delivery system that will utilize the resources of the Medical School, local health providers, Central Health, Seton and the CCC to develop and provide an efficient, integrated clinical infrastructure in Travis County that will enable all Travis County residents to have prompt access to high-quality healthcare services.
- The construction and operation of a new teaching hospital in Travis County that will be a major provider of health care to Travis County residents and a platform for the Medical School to provide medical education and develop new physicians to provide services to Travis County residents.
- The ongoing support of the Medical School, the teaching hospital and the integrated delivery system by the joint resources of all of the parties, including the Proposition No. 1 funding approved by the Travis County voters in November 2012.

The creation of organizational structures to facilitate communication between the institutions
participating in the interrelated affiliations to ensure that the institutions work collaboratively
to achieve their shared vision.

• The dedication, by all the institutions, of sufficient permanent and ongoing resources to assure that these new medical resources will serve the Travis County residents for decades to come.

The affiliations between and among The University of Texas, Central Health, Seton, and CCC, will expand the healthcare infrastructure for the region, increase access for patients, and provide necessary permanent and ongoing funding for the establishment and operation of the UT Medical School as a premier, world class medical education institution for Travis County and the ages. These operations will include activities and functions which will redound to the health and welfare of the residents of Travis County and provide ongoing and significant community benefits that support the public purposes of Central Health including, without limitation:

- Education of Medical Students and Residents who will become the very well trained future
  practitioners needed in Travis County and increase available primary and specialty care
  resources in the community to the benefit of Travis County residents and Central Health
  patients.
- Recruit Faculty who will develop and apply the most modern and effective educational techniques, technology and content available in the country.
- Recruit Faculty who will devise and implement new techniques and methods for improving the manner in which highest quality health care services are safely provided.
- Develop methods to increase the efficiency of health care delivery and to reduce costs.
- Develop and implement strategies to improve and maintain the health of the population.
- Innovate educational approaches and health care delivery models based on interdisciplinary team-based care that includes nurses, pharmacists, Medical Students and Residents, physician assistants, social workers, public health students, nutritionists and other care providers that will serve as a catalyst for workforce development in Travis County.
- Recruit Faculty who will further develop and implement programs to educate primary care
  physicians, including expanded educational experiences in ambulatory sites including clinics.
- Sponsor and oversee the highest quality programs in post-graduate medical education ("GME") to prepare Residents for practice, especially in Travis County.

- Recruit Faculty who can provide the highest quality of "cutting edge" clinical care for the residents of Travis County and serve as educational resources the UT Medical School, Seton, and Central Health educational and training programs.
- Provide the highest quality of continuing medical education ("CME") to the physicians of Travis
   County.
- Recruit Faculty to conduct research which will lead to discoveries and innovations that will
  prevent, palliate, and cure disease and will keep health care in Travis County on the frontiers of
  the best patient care.
- Undertake programs to translate these discoveries and innovations into products and procedures which can be rapidly brought to the bedside, including commercialization when appropriate.
- Conduct research and implement programs designed to address the social context of illness and the social determinants of health.

Many, if not most of these activities will evolve and expand as the UT Medical School becomes operational and matures and, of necessity, be carried out by the UT Medical School in collaboration with its partners, including Central Health, CCC, Seton, and other organizations and foundations in the community.

