



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD OF MANAGERS MEETING

Wednesday, July 27, 2022, 4:00 p.m.

Or immediately following the Executive Committee Meeting

Videoconference meeting¹

A quorum of the Board and the presiding officer will be present at:

Central Health Administrative Offices
1111 E. Cesar Chavez St.
Austin, Texas 78702
Board Room

Members of the public may attend the meeting at the address above, or observe and participate in the meeting by connecting to the Ring Central meeting link listed below (copy and paste into your web browser):

<https://meetings.ringcentral.com/j/1491205436?pwd=SFZzdkdDeW9BRFZvT0tJdThyVC84UT09>

Password: 6373767

Members of the public may also listen and participate by telephone at:

Dial: (888) 501-0031

Meeting ID: 149 120 5436

Effective September 1, 2021, Governor Abbott rescinded emergency waivers allowing Open Meetings to be conducted virtually. To reduce the possibility of COVID-19 infection as a result of attendance at in-person meetings, the Board will meet via videoconference with a quorum present in person and allow public participation via videoconference and telephone as allowed under the Open Meetings Act. Although a quorum of the Central Health Board will be physically present at the location posted in the meeting notice, we strongly encourage all members of the public to observe the meeting virtually and participate in public comment, if desired, through the virtual meeting link or telephone number listed on each meeting notice.

Members of the public who attend in person should conduct a self-assessment before coming to the building to ensure they do not have a high temperature or any symptoms of COVID-19. Anyone who is symptomatic and/or has a fever should contact their healthcare provider for further instructions. Symptomatic members of the public can still participate, if desired, through the virtual

meeting link or telephone number listed on each meeting notice. Resources related to COVID-19 can be found at the following link <https://www.austintexas.gov/covid19>.

A member of the public who wishes to make comments virtually during Public Communication for the Board of Managers meeting or the Executive Committee meeting must properly register with Central Health ***no later than 2:30 p.m. on July 27, 2022***. Registration can be completed in one of three ways:

- Complete the virtual sign-in form at <https://www.centralhealth.net/meeting-sign-up/>;
- Call 512-978-9190. Please leave a voice message with your full name and your request to comment via telephone at the meeting; with the name of the meeting at which you wish to speak; or
- Sign-in at the front desk on the day of the meeting, prior to the start of the meeting.

Individuals who register to speak on the website or by telephone will receive a confirmation email and/or phone call by staff with instructions on how to join the meeting and participate in public communication.

PUBLIC COMMUNICATION

Public Communication rules for Central Health Board and Committee meetings include setting a fixed amount of time per person to speak and limiting Board responses to public inquiries, if any, to statements of specific factual information or existing policy.

CONSENT AGENDA

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the vote on the motion to adopt the CONSENT AGENDA.

- C1. Approve the minutes of the Central Health Board of Managers June 15, 2022 meeting.
- C2. Receive and ratify Central Health Investments for June 2022.
- C3. Delegate authority to the President and CEO to negotiate and execute a consultant contract for the next phase of Central Health's ongoing Equity-Based Systems Planning work which includes developing operational implementation and financial sustainability plans in support of the Board adopted Healthcare Equity Plan (aka Equity-focused Service Delivery Strategic Plan), as recommended by the Strategic Planning Committee.
- C4. Discuss and take appropriate action on an amendment to the JP Morgan Chase Contract for district depository services.

REGULAR AGENDA²

1. Receive an update from The University of Texas at Austin Dell Medical School on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2022 outcomes supporting Central Health's mission of serving indigent residents of Travis County, and an update on The University of Texas at Austin Dell Medical School's future opportunities and challenges. *(Informational Item)*
2. Receive and discuss a presentation on the proposed Central Health Fiscal Year (FY) 2023 budget and tax rate. *(Informational Item)*
3. Receive the fiscal year-to-date healthcare service expenditures made by, and accept the preliminary May and June 2022 financial statements for, Central Health and the Community Care Collaborative, and review historical average revenues and expenses for Central Health. *(Informational Item)*
4. Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas and the University of Texas at Austin.³ *(Action Item)*
5. Receive and discuss an update on Sendero Health Plans financials and proposed business strategies.⁴ *(Informational Item)*
6. Confirm the next regular Board meeting date, time, and location. *(Informational Item)*

Notes:

- ¹ Although emergency orders allowing for fully virtual meetings have expired, the Travis County area continues to have some COVID-19 infections. This meeting may include one or more members of the Board of Managers participating by videoconference. It is the intent of the presiding officer to be physically present and preside over the meeting at Central Health Administrative Offices, 1111 E. Cesar Chavez, Austin, TX 78702, Board Room. This meeting location will be open to the public during the open portions of the meeting, and any member participating by videoconference shall be both visible and audible to the public whenever the member is speaking. **Members of the public are strongly encouraged to participate remotely through the toll-free videoconference link or telephone number provided.**
- ² The Board of Managers may take items in an order that differs from the posted order and may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.
- ³ Possible closed session discussion under Texas Government Code §551.071 (Consultation with Attorney)
- ⁴ Possible closed session discussion under Texas Government Code §551.085 (Governing Board of Certain Providers of Health Care Services)

A recording of this meeting will be made available to the public through the Central Health website (www.centralhealth.net) as soon as possible after the meeting.

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify Central Health at least two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planee asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.

Consecutive interpretation services from Spanish to English are available during Public Communication or when public comment is invited. Please notify the Board Governance Manager by telephone at (512) 978-8049 if services are needed.

Servicios de interpretación consecutiva del español al inglés están disponibles durante la Comunicación Pública o cuando se le invita al público a comentar. Notifique al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049 si necesita servicios.

Central Health Board of Managers Shared Commitments

Agreed adopted on June 30, 2021

Whereas, the Board of Managers of Central Health has come together as a governing body to ensure the Vision of Central Health: Central Texas is a model health Community;

Whereas, the Board of Managers of Central Health bring this vision into reality by enacting the mission of caring for those who need it most and thereby improving the health of our community;

Whereas, the Board of Managers of Central Health achieves excellence toward this vision and mission through the stated values of Stewardship, Innovation, Respect, and Collaboration;

Whereas, the Board of Managers of Central Health further known as we in this document understand that systemic racism is the root of health inequities that emerge from a history of racism in Texas including Travis County that contributes to the social determinants of health that play a primary role in producing inequitable health outcomes;

Whereas, as an organization, Central Health is anti-racist and committed to a diverse and inclusive culture that seeks equity and social justice in the pursuit of its mission:

1. We Commit to informing all of our actions as Board Managers with the understanding that we are accountable to recognizing and to interrupting systems of oppression. This includes understanding the power structure in the United States, and Texas, and Travis County, that advantages certain community members and has historically disadvantaged other community members based on the color of their skin, race, ethnicity, language, and/or other characteristics. We further understand that to disrupt this power structure and the health inequities it produces, we must collaborate to collectively respond to the lived realities of all ethnicities, races, and identities disadvantaged within this system and all historically oppressed identities and communities disadvantaged within this system. We Commit to understanding that when disadvantaged communities compete against each other, we all lose in this system, and the only way forward is to work together for the benefit of all oppressed communities collectively.
2. We Commit to a model of Generative Leadership which requires us to understand and practice collaboration and accountability demonstrated by following our agreed upon meeting procedures and ensuring all members have the opportunity for comparable speaking time. We further Commit to intentionality prior to speaking including: considering: what is the goal of what I

want to share; is this the right time to share it; and is this in keeping with our collective goal for this particular moment within this particular meeting?

3. We Commit to Generative Conflict which includes engaging in disagreements and differences in perspective in a way that deepens relationships and trust by expanding knowledge and understanding of each other, including expecting our ideas to be expanded and enriched by learning and engaging with other Board Manager ideas, choosing curiosity over competition of ideas, and anchoring our conversations in our common purpose.
4. We Commit to practicing emotional intelligence as leaders which includes being aware of our own emotions and reactions and managing them, as well as being aware of our impact on others and managing this impact for the collective good when we are in our role as Board Managers.
5. We Commit to being aware of our own privileges and advantages in the sociopolitical and economic structure of the United States, Texas, and Travis County to use these for the benefit of interrupting inequities across historically disadvantaged identities.
6. We Commit to preventing the commission of microaggressions through the awareness of the history and oppression of diverse identities and communities. To this end, we Commit to strive to learn the historical context informing the lived realities of all historically oppressed identities and communities, and to use this to prevent use of language and commission of actions that can be harmful given these histories.
7. If we inadvertently commit a microaggression, we strive to immediately become aware on our own of the harm we have caused. If another Board Manager generously helps us become aware of a microaggression we have committed we welcome the support in our learning and growing process as a leader and immediately express appreciation for having made us aware, own the mistake we have made, acknowledge the impact of the harm we have caused, and engage repair through apology and the articulation of what we will do to avoid the repetition of such harm in the future.
8. If we observe one of our fellow Board Managers commit a microaggression, we Commit to calling them in by letting them know in a respectful and kind manner of the mistake that has been made.
9. We understand that many of us, as survivors of historically oppressed identities and communities, carry internalized narratives of oppression, and we can inadvertently express these oppressions against others in ways that cause harm and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.
10. We understand that even without the history of oppression potentiating the weight of harm, expressions of prejudice and rudeness can also cause harm to our shared aims, and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.

11. We Commit to using our Racial and Social Justice Framework (next page) for decision-making as we work together for the collective good of our communities as we eradicate health inequities and create a model healthy community.
12. We understand that we are entrusted with a vital responsibility for our communities and are accountable stewards for the time and resources available to our Board of Managers. We understand that these commitments are entered into to ensure responsible stewardship of this time and resources through generative collaborative processes to reach our vision and mission and we agree that if we do not follow any one of these commitments we welcome our Board Manager colleagues to bring this to our attention through the agreed upon process reflected here and when this occurs, we commit to immediately acknowledging the mistake and engaging in a repair and correction process as indicated in these commitments so that our work to dismantle systemic racism and resulting barriers and achieve health equity can move forward.

Be it adopted that the above agreements will be honored and acted upon by each Board Manager as of 6/30/2021 and henceforth forward as indicated by signature below.

Board Manager Signature

Date

Board Manager Printed Name

Calling In and Repairing Harm

Calling In after Harm in Groups with Shared Values and Aims Stance

Hey, this thing you said/did hurt some folks or could hurt some folks.

A) Here's why that can be hurtful or,

B) Please do some research to learn the history of why that's hurtful.

Implied message: I know you are good and are on this journey with us and we are all going to make mistakes as we unlearn things.

Calling In after Harm in Groups with Shared Values and Aims Sample Language

- I know it wasn't your intention, but what you just said minimizes the horror of _____ e.g. the history of racism, enslavement, the holocaust, etc.
- I know it wasn't your intention but what you just said has the impact of implying that _____ are not competent or as intelligent as others.
- What you just said suggests that _____ people don't belong.
- That phrase has been identified as being disrespectful and painful to _____ people and it's important that we not use it.
- Oh, I have also used that term, but I have now learned that when we use it we are leaving out people who _____ or we are implying that _____ and the word people are learning to use now is _____.
- The term used now by people living with that identity is _____.

Repairing Harm after Microaggressions, Mistakes, and expressions of Prejudice

- Own / Name it
- Recognize the Impact
- Apologize (Do not share context or explanations)
- Make any amends that are possible
- State what you are going to do to learn and do better in the future.

Sample Language: Thank you so much for letting me know. You are right, I used this term or said that phrase and realize that it has the impact of minimizing the experience of _____ or implying that _____. I am deeply sorry and will practice learning the correct language and will research and learn more about this to ensure that I do not make this mistake and cause this harm in the future.

RACIAL and SOCIAL JUSTICE FRAMEWORK

Values and Anti-Racism/Anti-Oppression

- Is this consistent with our values?
- Are we taking steps so we cannot predict outcomes by race and other systemically disadvantaged characteristics?

Intentional and Accountable Storytelling

- What data are we using and has it been disaggregated by race? What is the source of the data? Who is it making visible and invisible? Whose experience is being centralized and whose is being marginalized in the data? Does the way we are using the data reflect the complexity of the issues and reflect the issues accurately?
- What are the stories and narratives we are telling? What is the purpose? Who is interpreting the meaning? Who's it meant for? Who's impacted and how?
- Are we refusing to be ahistorical? Are we fully considering history and the impacts of the historical context?

Power Analysis

- What are the power dynamics in this situation? What are the intersecting spheres of oppression at work in this situation?
- What are the cultural norms of white supremacy at work in this situation?
- Who would benefit and who would be harmed by this action/decision?
- Does this interrupt/disrupt or collude with/reinforce oppressive systems/power structures?
- If this is attempting a solution, where are we locating the problem?
- Does the solution/strategy we are proposing change the system or the individual?
- Who are we asking to change and why?

Relationships

- Who is in the room and who isn't and why? Who is sharing and who is not and why?
- Whose perspective is represented/who is left out? And who is doing the representing? Who do we believe, who do we find credible? Why? Why not?
- Whose experience is being centralized and whose experience is being marginalized? Who is gazing and who is being gazed upon?
- Are we boldly leading toward our racial justice aim by building a broad coalition of support?
- Are we operating from a similar/shared understanding of anti-racism work? Do we have a shared anti-racist understanding of where the problem is located and a shared anti-racist theory of change to generate a solution? Have we agreed upon a shared goal?



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BOARD MEETING

July 27, 2022

AGENDA ITEM C1

Approve the minutes of the Central Health Board of Managers June 15, 2022 meeting.

MINUTES OF MEETING – JUNE 15, 2022
CENTRAL HEALTH
BOARD OF MANAGERS

On Wednesday, June 15, 2022, a meeting of the Central Health Board of Managers convened in open session at 6:42 p.m. remotely by toll-free videoconference and in person at the Central Health Administrative Offices. Clerk for the meeting was Briana Yanes.

Board members present at Central Health: Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Jones, Manager Motwani, Manager Museitif, and Manager Zamora

Board members present via video and audio: Manager Greenberg

Absent: Vice Chairperson Brinson (audio only)

CONSENT AGENDA

C1. Approve the minutes of the Central Health Board of Managers May 25, 2022 meeting.

C2. Receive the Quarterly Investment Report and ratify Central Health Investments for May 2022.

Clerk's Notes: Discussion on this item began at 6:42 p.m.

Manager Valadez moved that the Board approve Consent Agenda Items C1 and C2.

Manager Zuniga seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For

REGULAR AGENDA

At 6:43 p.m. Manager Valadez moved that the Board of Managers limit debate on all items on the agenda to three minutes per member per item.

Manager Zuniga seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	Absent
Manager Guadalupe Zamora	For

1. **Receive an update from The University of Texas at Austin Dell Medical School on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2022 outcomes supporting Central Health's mission of serving indigent residents of Travis County and an update on The University of Texas at Austin Dell Medical School's future opportunities and challenges.**

Clerk's Notes: This item was postponed.

2. **Discuss and take appropriate action to accept a grant from the Episcopal Health Foundation to support Phase II of the Strategic System of Care Planning.**

Clerk's Notes: Discussion on this item began at 6:44 p.m. Ms. Monica Crowley, Chief Strategy Officer and Senior Legal Counsel briefly presented this item. She requested that the Board take formal action to accept the \$600,000 grant from Episcopal Health Foundation to support Central Health in implementing and operating a financially sustainable, comprehensive, high functioning and affordable safety-net system of care for Travis County Phase II.

Manager Valadez moved that the Board accept the \$600,000 grant from the Episcopal Health Foundation as recommended by staff.

Manager Museitif seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

3. **Receive an update and take appropriate action on setting the Central Health Tax Year 2022 homestead property tax exemption for Travis County residents who are over 65 or disabled.**

Clerk's Notes: Discussion on this item began at 6:47 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented the Central Health FY23 exemptions. The presentation included a look at major taxing jurisdictions, FY22 exemptions, and the proposed changes to exemptions for FY23.

Manager Valadez moved that the Board recommend that the Travis County Commissioners Court both increase the tax exemption for Travis County residents who are over 65 or disabled to \$110,000, and maintain the homestead exemption at the current maximum statutory rate for the Central Health 2022 Tax Year.

Manager Museitif seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

4. Receive a presentation on the Fiscal Year 2022 Capital Projects in process and Fiscal Year 2023 Capital Planning Budget.

Clerk's Notes: Discussion on this item began at 6:51 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented the Central Health FY23 capital planning budget. The presentation included an update on the current major capital projects approved by the Board of Managers through March 31, 2022, preliminary information on the long-term capital planning budget, and FY23 capital reserves.

5. Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas and the University of Texas at Austin.

Clerk's Notes: Discussion on this item began at 7:05 p.m.

At 7:06 p.m. Chairperson Bell announced that the Board was convening in closed session to discuss agenda item 5 under Texas Government Code §551.071 Consultation with Attorney.

At 7:26 p.m. the Board returned to open session.

6. Confirm the next regular Board meeting date, time, and location.

At 7:26 p.m. Manager Greenberg moved that the meeting adjourn.

Manager Valadez seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

The meeting was adjourned at 7:26 p.m.

Charles Bell, Chairperson
Central Health Board of Managers

ATTESTED TO BY:

Cynthia Valadez, Secretary
Central Health Board of Managers



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BOARD MEETING

July 27, 2022

AGENDA ITEM C2

Receive and ratify Central Health Investments for June 2022.

AGENDA ITEM # _____

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for operating demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health, execute the investment of these funds in the total amount of \$7,545,695.88 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 15 pages.
- 2.) that the County Treasurer, acting on behalf of Central Health, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: July 27, 2022

CHAIR, BOARD OF MANAGERS

VICE CHAIR, BOARD OF MANAGERS

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/1/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	11,105.88	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8030%
PRINCIPAL:	11,105.88	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	11,105.88	CUSIP #:	N/A
TRADE DATE:	6/1/2022	SETTLEMENT DATE:	6/1/2022

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/1/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	2,390.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8030%
PRINCIPAL:	2,390.00	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	2,390.00	CUSIP #:	N/A
TRADE DATE:	6/1/2022	SETTLEMENT DATE:	6/1/2022

AUTHORIZED BY:

Deborah A. Lauder milk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/1/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	25,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8030%
PRINCIPAL:	25,000.00	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	25,000.00	CUSIP #:	N/A
TRADE DATE:	6/1/2022	SETTLEMENT DATE:	6/1/2022

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/1/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	856,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8030%
PRINCIPAL:	856,000.00	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	856,000.00	CUSIP #:	N/A
TRADE DATE:	6/1/2022	SETTLEMENT DATE:	6/1/2022

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/2/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	61,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8098%
PRINCIPAL:	61,000.00	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	61,000.00	CUSIP #:	N/A
TRADE DATE:	6/2/2022	SETTLEMENT DATE:	6/2/2022

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/10/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	18,750.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8271%
PRINCIPAL:	18,750.00	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	18,750.00	CUSIP #:	N/A
TRADE DATE:	6/10/2022	SETTLEMENT DATE:	6/10/2022

AUTHORIZED BY:

Deborah A. Lauder milk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/14/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	5,000,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8400%
PRINCIPAL:	5,000,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	5,000,000.00	CUSIP #:	N/A
TRADE DATE:	6/14/2022	SETTLEMENT DATE:	6/14/2022

AUTHORIZED BY: Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/14/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	25,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8400%
PRINCIPAL:	25,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	25,000.00	CUSIP #:	N/A
TRADE DATE:	6/14/2022	SETTLEMENT DATE:	6/14/2022

AUTHORIZED BY: Deborah A. Lauder milk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/15/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	9,450.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8448%
PRINCIPAL:	9,450.00	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	9,450.00	CUSIP #:	N/A
TRADE DATE:	6/15/2022	SETTLEMENT DATE:	6/15/2022

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/15/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexStar	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	26,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.8448%
PRINCIPAL:	26,000.00	PURCHASED THRU:	TexStar
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	26,000.00	CUSIP #:	N/A
TRADE DATE:	6/15/2022	SETTLEMENT DATE:	6/15/2022

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/27/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexDaily	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	561,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	1.2300%
PRINCIPAL:	561,000.00	PURCHASED THRU:	TexDaily
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	561,000.00	CUSIP #:	N/A
TRADE DATE:	6/27/2022	SETTLEMENT DATE:	6/27/2022

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/30/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH
PAR VALUE:	950,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	1.3254%
PRINCIPAL:	950,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	950,000.00	CUSIP #:	N/A
TRADE DATE:	6/30/2022	SETTLEMENT DATE:	6/30/2022

AUTHORIZED BY:

Deborah A. Laudermilk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH MONTHLY INVESTMENT REPORT
PORTFOLIO STATISTICS

DATE: June 30, 2022

By Fund Type

Operating	\$	483,838,454.51	86.63%
LPPF		18,526,605.22	3.32%
Bond Proceeds		56,165,477.36	10.06%
Other		-	0.00%
Total Portfolio	\$	558,530,537.09	100.00%

By Security Type

Operating-

TexasDAILY	\$	13,107,827.48	2.71%
TexPool	\$	144,928,974.85	29.95%
TexSTAR	\$	12,374,409.51	2.56%
TexasTERM CP		-	0.00%
Non-Int Bearing Bank Account		928,000.00	0.19%
Certificates of Deposit		-	0.00%
Treasury Securities		-	0.00%
Government Agencies		229,990,537.50	47.53%
Commercial Paper		4,981,666.67	1.03%
Municipal Bonds		77,527,038.50	16.02%
Total	\$	483,838,454.51	100.00%

LPPF-

TexPool		18,526,605.22	100.00%
Total	\$	18,526,605.22	100.00%

Bond Proceeds-

TexPool	\$	56,165,477.36	100.00%
Total	\$	56,165,477.36	100.00%

Compared to Policy Limits

Actual % Guidelines

TexasDAILY	13,107,827.48	2.35%	30.00%
TexPool	219,621,057.43	39.39%	50.00%
TexSTAR	12,374,409.51	2.22%	30.00%
TexasTERM CP	0.00	0.00%	30.00%
Total LGIPS	\$ 245,103,294.42	43.96%	70.00%
Certificates of Deposit	-	0.00%	50.00%
Treasury Securities	-	0.00%	100.00%
Government Agencies	229,990,537.50	41.25%	75.00%
Commercial Paper	4,981,666.67	0.89%	20.00%
Municipal Bonds	77,527,038.50	13.90%	20.00%
	\$ 557,602,537.09	100.00%	

Commercial Paper by Entity as a Percentage of Portfolio

ING CP 9/16/22	\$	4,981,666.67	0.89%	5.00%
	\$	4,981,666.67	0.89%	20.00%

Municipal Bonds by Entity as a Percentage of Portfolio

Alabama ST Pub Sch & Clg 2022	\$	1,000,000.00	0.21%	5.00%
Alpine UT Sch Dist	\$	3,864,844.80	0.80%	5.00%
City of Dallas Waterworks	\$	5,154,300.00	1.07%	5.00%
City of Hampton VA - GO	\$	1,157,199.00	0.24%	5.00%
City of Lafayette LA Utility - Rev	\$	5,870,448.00	1.21%	5.00%
City of Yuma AZ - REV	\$	1,500,000.00	0.31%	5.00%
Clear Creek TX ISD 2/15/2025	\$	4,856,355.00	1.00%	5.00%
Commonwealth of Virginia - GO	\$	5,089,600.00	1.05%	5.00%
DFW Airport - REV	\$	3,616,168.05	0.75%	5.00%
Multnomah CNTY OR - GO	\$	5,415,174.00	1.12%	5.00%
NYC Tran Fin Tax - REV	\$	5,000,000.00	1.03%	5.00%
Pen State Univ REV	\$	1,253,057.20	0.26%	5.00%
Oklahoma County OK ISD	\$	4,662,698.00	0.96%	5.00%
San Diego CA Pub Facs - Rev	\$	1,067,164.80	0.22%	5.00%
State of Mississippi CP	\$	3,000,000.00	0.62%	5.00%
Shakopee MN ISD - GO	\$	1,000,000.00	0.21%	5.00%
Texas Tech Univ	\$	525,840.00	0.11%	5.00%
Univ Cincinnati OH Tax - Rev	\$	1,000,000.00	0.21%	5.00%
Upper Occoquan VA - Rev	\$	3,110,000.00	0.64%	5.00%
Port Auth NY & NJ TAX - Rev	\$	9,893,650.00	2.04%	5.00%
State of Hawaii - GO	\$	2,812,170.00	0.58%	5.00%
Texas A&M Univ - Rev	\$	1,734,014.40	0.36%	
WA DC INC Tax - Rev	\$	4,944,355.25	1.02%	5.00%
	\$	77,527,038.50	16.02%	25.00%

Investment Revenue & Accrued Interest

June-22

Fiscal YTD

Interest/Dividends-

TexasDAILY	\$	9,016.30	\$	20,464.71
TexPool		192,939.57	\$	438,397.35
TexSTAR		13,923.12	\$	23,237.65
TexasTERM CP		0.00	\$	29,652.06
Certificates of Deposit		0.00	\$	-
Treasury Securities		0.00	\$	-
Government Agencies		18,750.00	\$	584,950.00
Commercial Paper		0.00	\$	-
Municipal Bonds		47,945.88	\$	632,420.18
	\$	282,574.87	\$	1,729,121.95

Discounts, Premiums, & Accrued Interest

TexasTERM CP	\$	-	\$	1,273.97
-less previous accruals		0.00	\$	(18,558.91)
Certificates of Deposit		0.00	\$	-
-less previous accruals		0.00	\$	-
Treasury Securities		0.00	\$	-
-less previous accruals		0.00	\$	-
Government Agencies		142,210.63	\$	791,404.87
-less previous accruals		(16,052.44)	\$	(476,416.54)
Commercial Paper		2,816.67	\$	19,387.50
-less previous accruals		0.00	\$	(9,657.53)
Municipal Bonds		81,937.04	\$	654,419.80
-less previous accruals		(69,638.96)	\$	(923,404.56)
	\$	141,272.94	\$	38,448.60

Total Investment Revenue & Accrued Interest

\$ 423,847.81

\$ 1,767,570.55

AGENDA ITEM # _____

STATE OF TEXAS

COUNTY OF TRAVIS

CENTRAL HEALTH - LPPF

Whereas, it appears to the Board of Managers of the Central Health, Travis County, Texas that there are sufficient funds on hand over and above those of immediate need for LPPF demand,

Now, Therefore, the Board of Managers hereby orders

- 1.) that the County Treasurer of Travis County, Texas, acting on behalf of Central Health LPPF, execute the investment of these funds in the total amount of \$52,161,000.00 in legally authorized securities as stipulated in the Travis County Healthcare District Investment and Collateral Policy for the periods as indicated in Attachment A, which consists of 10 page(s).
- 2.) that the County Treasurer, acting on behalf of Central Health LPPF, take and hold in safekeeping all individual security investment instruments, relinquishing same only by order of the Board of Managers or for surrender at maturity.

Date: July 27, 2022

CHAIR, BOARD OF MANAGERS

VICE CHAIR, BOARD OF MANAGERS

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/2/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	36,873,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.7228%
PRINCIPAL:	36,873,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	36,873,000.00	CUSIP #:	N/A
TRADE DATE:	6/2/2022	SETTLEMENT DATE:	6/2/2022

AUTHORIZED BY


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/8/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	506,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.7412%
PRINCIPAL:	506,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	506,000.00	CUSIP #:	N/A
TRADE DATE:	6/8/2022	SETTLEMENT DATE:	6/8/2022

AUTHORIZED BY:

Deborah A. Lauder milk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/8/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	619,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.7412%
PRINCIPAL:	619,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	619,000.00	CUSIP #:	N/A
TRADE DATE:	6/8/2022	SETTLEMENT DATE:	6/8/2022

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/9/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	490,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.7419%
PRINCIPAL:	490,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	490,000.00	CUSIP #:	N/A
TRADE DATE:	6/9/2022	SETTLEMENT DATE:	6/9/2022

AUTHORIZED BY:


CASH INVESTMENT MANAGER

INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/10/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	\$ 39,175,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE:	N/A	BOND EQ. YIELD:	0.7188%
PRINCIPAL:	\$ 39,175,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	\$ 39,175,000.00	CUSIP #:	N/A
TRADE DATE:	6/10/2022	SETTLEMENT DATE:	6/10/2022

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/10/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	1,153,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.7188%
PRINCIPAL:	1,153,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	1,153,000.00	CUSIP #:	N/A
TRADE DATE:	6/10/2022	SETTLEMENT DATE:	6/10/2022

AUTHORIZED BY:

Deborah A. Lauder milk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/13/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	780,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.7346%
PRINCIPAL:	780,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	780,000.00	CUSIP #:	N/A
TRADE DATE:	6/13/2022	SETTLEMENT DATE:	6/13/2022

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/13/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TexPool	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	369,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.7346%
PRINCIPAL:	369,000.00	PURCHASED THRU:	TexPool
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	369,000.00	CUSIP #:	N/A
TRADE DATE:	6/13/2022	SETTLEMENT DATE:	6/13/2022

AUTHORIZED BY:

Deborah A. Lauder milk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/16/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	523,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.7596%
PRINCIPAL:	523,000.00	PURCHASED THRU:	TEXPOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	523,000.00	CUSIP #:	N/A
TRADE DATE:	6/16/2022	SETTLEMENT DATE:	6/16/2022

AUTHORIZED BY:


CASH/INVESTMENT MANAGER

CENTRAL HEALTH
INVESTMENT DEPARTMENT
SECURITY TRANSACTION FORM

DATE: 6/17/2022

TIME: 10:30

The following transaction was executed on behalf of Central Health:

DESCRIPTION:	TEXPOOL	FUND NAME:	CENTRAL HEALTH LPPF
PAR VALUE:	223,000.00	SAFEKEEPING NO:	N/A
CPN/DISC RATE:	N/A	PRICE:	100%
MATURITY DATE	N/A	BOND EQ. YIELD:	0.9059%
PRINCIPAL:	223,000.00	PURCHASED THRU:	TEXPOOL
ACCRUED INT:	N/A	BROKER:	N/A
TOTAL DUE:	223,000.00	CUSIP #:	N/A
TRADE DATE:	6/17/2022	SETTLEMENT DATE:	6/17/2022

AUTHORIZED BY:

Deborah A. Lauder milk
CASH/INVESTMENT MANAGER

CENTRAL HEALTH - LPPF INVESTMENT REPORT
PORTFOLIO STATISTICS

DATE: May 31, 2022

By Fund Type

LPPF	\$	18,526,605.22	100.00%
Total Portfolio	\$	<u>18,526,605.22</u>	<u>100.00%</u>

By Security Type

LPPF-

TexasDAILY	\$	-	0.00%
TexPool	\$	18,526,605.22	100.00%
TexSTAR	\$	-	0.00%
TexasTERM CP	\$	-	0.00%
Non-Int Bearing Bank Account	\$	-	0.00%
Certificates of Deposit	\$	-	0.00%
Treasury Securities	\$	-	0.00%
Government Agencies	\$	-	0.00%
Commercial Paper	\$	-	0.00%
Municipal Bonds	\$	-	0.00%
Total	\$	<u>18,526,605.22</u>	<u>100.00%</u>

LPPF Investment Revenue & Accrued Interest

May-22

Fiscal YTD

Interest/Dividends-

TexasDAILY	0.00	0.00
TexPool	25,943.63	41,271.10
TexSTAR	0.00	0.00
TexasTERM CP	0.00	0.00
Certificates of Deposit	0.00	0.00
Treasury Securities	0.00	0.00
Government Agencies	0.00	0.00
Commercial Paper	0.00	0.00
Municipal Bonds	<u>0.00</u>	<u>0.00</u>

LPPF Total Investment Revenue & Accrued Interest

\$ 25,943.63

\$ 41,271.10



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

July 27, 2022

AGENDA ITEM C3

Delegate authority to the President and CEO to negotiate and execute a consultant contract for the next phase of Central Health's ongoing Equity-Based Systems Planning work which includes developing operational implementation and financial sustainability plans in support of the Board adopted Healthcare Equity Plan (aka Equity-focused Service Delivery Strategic Plan), as recommended by the Strategic Planning Committee.



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date	<u>July 27, 2022</u>
Who will present the agenda item? (Name, Title)	<u>Monica Crowley, Balena Bunch</u>
General Item Description	<u>Discuss and take appropriate action to approve a consultant for the next phase of Central Health's ongoing Equity-based Systems Planning which includes developing operational implementation and financial sustainability plans in support of the Board adopted Healthcare Equity Plan (aka Equity-focused Service Delivery Strategic Plan).</u>
Is this an informational or action item?	<u>Action</u>
Fiscal Impact	<u>\$400,000 (\$600,000 of the funding is grant supported)</u>
Recommended Motion (if needed – action item)	<u>Delegate authority to the President and CEO to negotiate and execute a contract for up to \$975,000 on the terms identified in the staff presentation or terms at least as favorable to Central Health as those discussed.</u>

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) In FY21, the Episcopal Health Foundation awarded Central Health a grant of \$600,000 to support equity-focused system of care planning including the engagement of consultants to assist with: a Voice of the Community Engagement; a community needs assessment focusing on the needs of the safety-net population in Travis County; a capabilities and gap assessment; and the development of a Service Delivery Strategic Plan (aka Healthcare Equity Plan).
- 2) In February of 2022, the Central Health board adopted an Equity-focused Service Delivery Strategic Plan (aka Healthcare Equity Plan) based upon the work described above.
- 3) Central Health took action on June 15, 2022 to accept an additional \$600,000 grant from Episcopal Health Foundation to support Central Health in implementing and operating a financially sustainable, comprehensive, high functioning and affordable safety-net system of care for Travis County.
- 4) An RFP for assistance in developing an operational implementational and financial sustainability plan related to the goals and imperatives of the Equity-Focused Service Delivery Strategic Plan was issued in April of 2022. The RFP was advertised on BidSync, Central Health's website and in community newspapers and websites. The solicitation closed on May 5, 2022. 38,117 vendors were notified including 6788 HUB vendors.
- 5) Guidehouse submitted the responsive proposal and it was scored based upon qualifications and overall value to Central Health. The Guidehouse team has extensive experience working with Central Health and healthcare systems serving low income populations in Texas and across the United States. Terms presented by staff include that the contract will be for a fixed fee of up to \$950,000 with a contract term of 1 year with 4 possible renewal options.



CENTRAL HEALTH

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.)

Presentation

Estimated time needed for presentation & questions?

25 minutes

Is closed session recommended? (Consult with attorneys.)

No

Form Prepared By/Date Submitted:

Monica Crowley, July 22, 2022

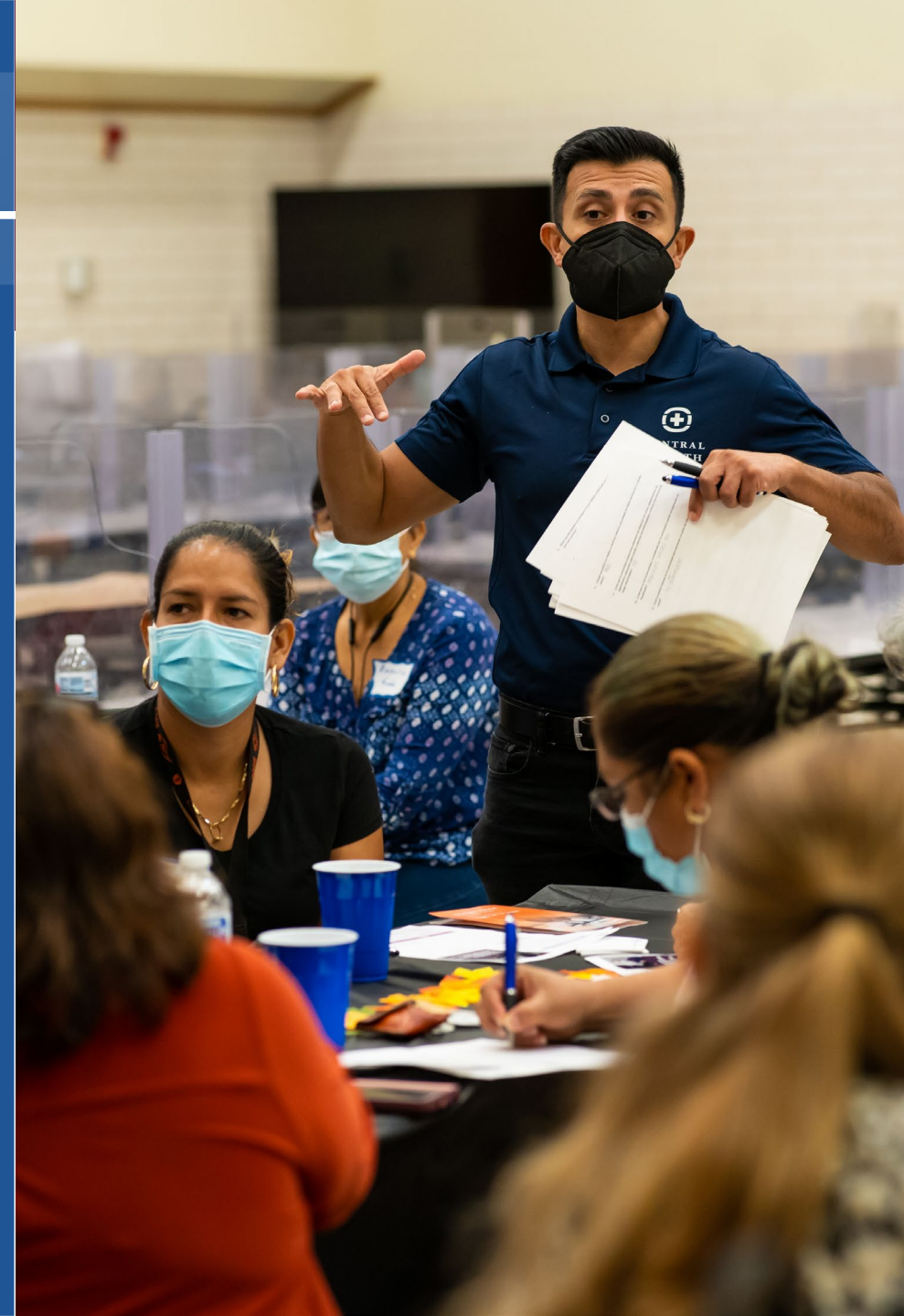


CENTRAL HEALTH

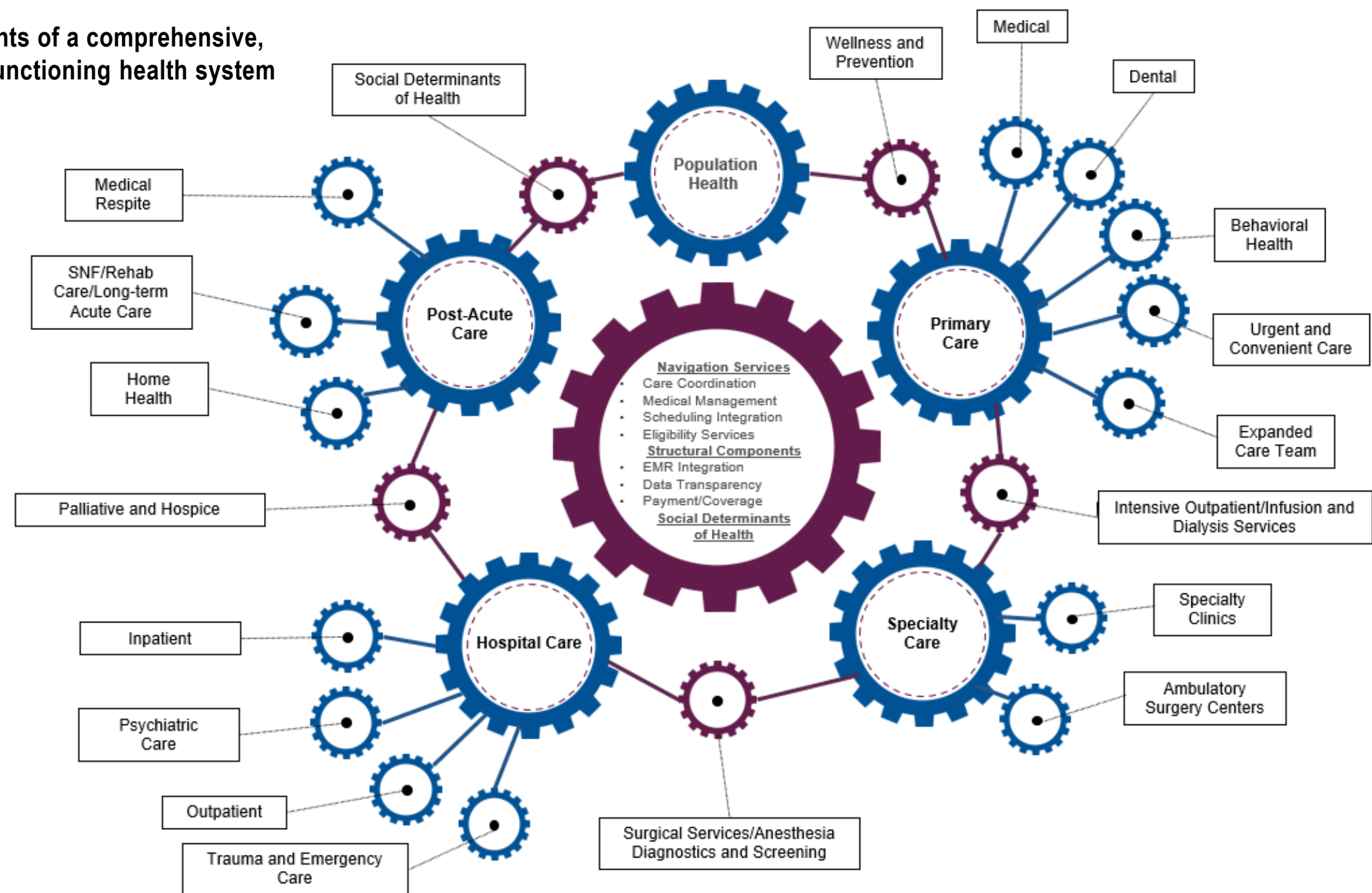
CommUnityCare | Sendero

Equity-based Systems Planning – Operational Implementation and Financial Sustainability Plan Consulting Engagement

Strategic Planning Committee
July 27, 2022



Elements of a comprehensive,
high-functioning health system



Healthcare Equity Plan

Goal: Develop an equitable system of care that is comprehensive and accountable, while optimizing the collective use of capabilities and resources to serve the safety-net population.

STRATEGIC IMPERATIVES



**ACCESS &
CAPACITY**



**CARE
COORDINATION**



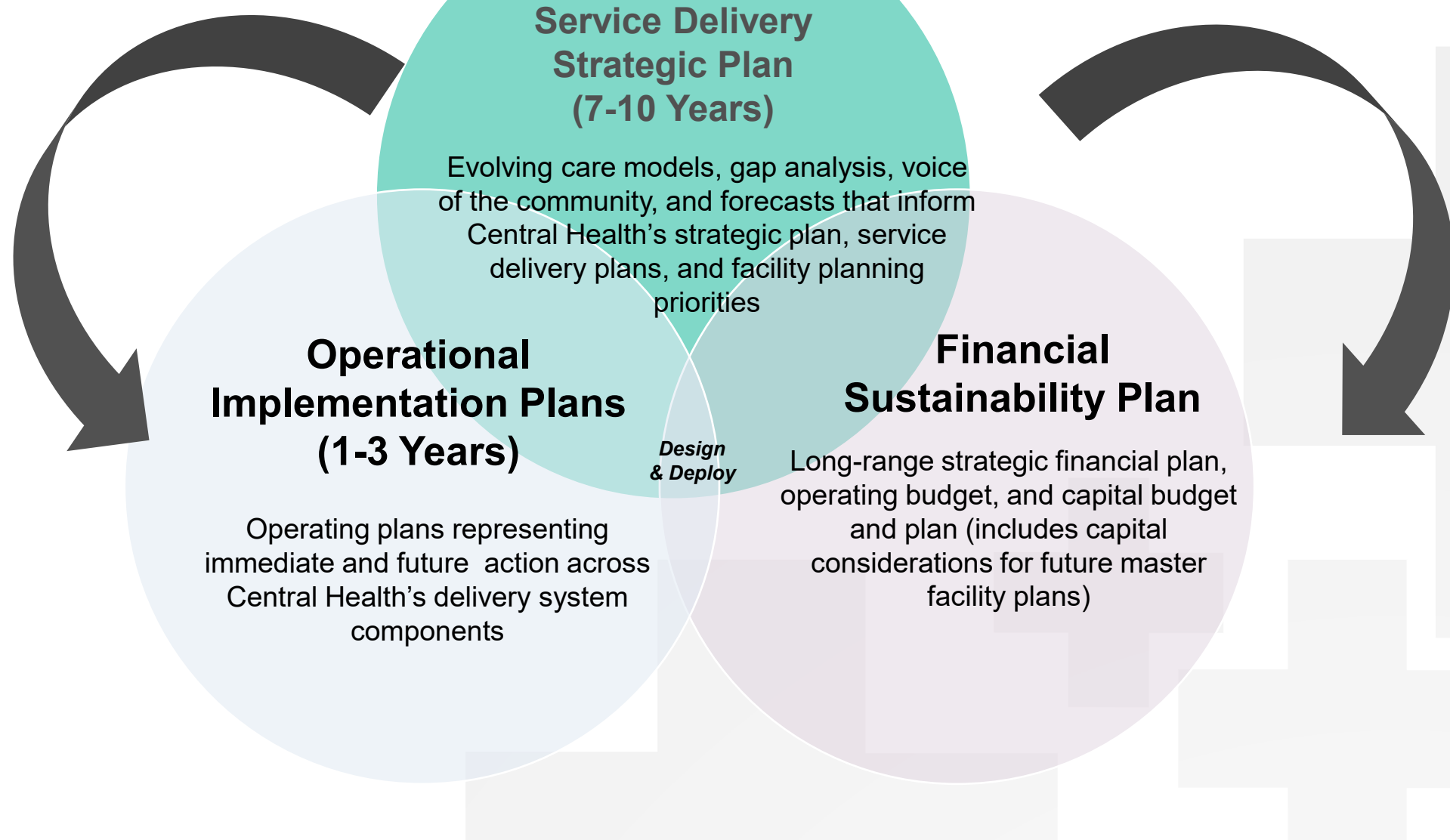
**MEMBER ENROLLMENT
& ENGAGEMENT**



**SYSTEM OF CARE
INFRASTRUCTURE**



The Equity-focused Service Delivery Strategic Plan will influence and drive operational and financial sustainability planning efforts



Primarily Grant Funded

- **Applied for additional Episcopal Health Foundation grant to fund this operational implementation and financial sustainability planning work earlier this year**
- **Awarded \$600,000 grant to support implementing and operating a financial sustainable, comprehensive, high functioning and affordable safety-net health care system in Travis County**
- **Central Health board of managers accepted the grant at its June 15, 2022 board meeting**



Procurement Process

- April, 2022- Issued RFP looking for Consultants to provide operational implementation and financial sustainability for the Equity focused Service Delivery Strategic Plan resulting from the 2021 Phase I work.
- Advertised in The Villager, LaVoz (English and Spanish), EIMundo (Spanish), and the Austin American Statesman and on BidSynch, Central Health's website and the ESBD-State website. In addition, Central Health emailed an advertisement notice to 765 vendors registered with the State Comptroller's office under "Consulting Services"
- Solicitation closed May 5, 2022 – 38,117 vendors were notified including 6788 HUB vendors
- Evaluation Committee comprised of eleven CH Executives and staff – all culturally diverse with experience working directly with the population targeted in this proposal
- One responsive proposal was received and evaluated by the evaluation team for qualifications and best overall value
- Notice of intent to award was sent to Guidehouse Inc.



Terms

- Initial contract term of 1 year with 4 possible renewals
- The contracts was negotiated at an amount not to exceed \$ 975,000– funded primarily through a \$600,000 grant from Episcopal Health Foundation and supplemented by funding that is budgeted in FY2022 and FY2023 budget priorities



Request

- **Delegate authority to the President and CEO:**
 - to negotiate and execute a consultant contract
 - for the next phase of the Equity-Based Systems Planning Work
 - which includes developing operational implementation and financial sustainability plans in support of the Healthcare Equity Plan.





CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

July 27, 2022

AGENDA ITEM C4

Discuss and take appropriate action on an amendment to the JP Morgan Chase Contract for district depository services.



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BOARD MEETING

July 27, 2022

REGULAR AGENDA ITEM 1

Receive an update from The University of Texas at Austin Dell Medical School on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2022 outcomes supporting Central Health's mission of serving indigent residents of Travis County, and an update on The University of Texas at Austin Dell Medical School's future opportunities and challenges.
(Informational Item)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date July 27, 2022

Who will present the agenda item? (Name, Title) Dr. George Macones and Dr. Amy Young
Receive an update from The University of Texas at Austin Dell Medical School on Central Health's financial investment and how it has contributed to Fiscal Year (FY) 2022 outcomes supporting Central Health's mission of serving indigent residents of Travis County, and an update on The University of Texas at Austin Dell Medical School's future opportunities and challenges. (Informational Item)

General Item Description

Is this an informational or action item? Informational

Fiscal Impact

Recommended Motion (if needed – action item) N/A

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

Dell Medical School presenters will present on the following topics:

- How do UT/DMS expenditures of the \$35 million Central Health contribution align with the Central Health mission, and what healthcare benefits/services are provided to the population
- 1) that we serve pursuant to this spending.
What service delivery strategies does UT/DMS have that align with helping fill gaps identified in the Central Health Healthcare Equity Strategic Plan, and how will those activities be incorporated under the \$35 million.
 - 2) In what clinics are UTHA Faculty and Residents offering the same number of visits to MAP, Charity Care and Travis County uninsured patients as UTSW Faculty and Residents provided prior to the transition, and in which locations? What new clinics/services are UT/DMS Faculty and Residents providing to this population? What is the applicable UT Austin charity care policy, and
 - 3) how does it apply to Travis County residents with incomes at or below 200% FPIL.

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Powerpoint

Estimated time needed for presentation & questions? 45-60 minutes



CENTRAL HEALTH

Is closed session
recommended? (Consult
with attorneys.)

No

Form Prepared By/Date
Submitted:

Briana Yanes, June 8, 2022

Overview: Dell Medical School Presentation to the Central Health Board

June 15, 2022

- A vision for better health: Broad scope of work
- Partnerships
- Affiliation agreement
- Milestone timeline
- What community investment makes possible:
- Overview of work spanning the school's four pillars (education, care, research and healthscape)
- Education-focused stats (UME, GME and CME)
- Research-focused stats
- Budget: FY 22 actuals & FY 23 budgeted (aligned with budget line items from past years)
- Examples of impact
 - Attracting top doctors & training specialists
 - Dell Med faculty relocating to Austin
 - Students & residents staying in Austin & Texas
 - Connection of faculty specialties to gaps/needs identified in the Central Health Equity-Focused Service Delivery Strategic Plan
 - Coordinating and expanding safety-net care
 - Growth and expansion of residency programs
 - Benefiting all Travis County Residents
 - Care provided by residents in community clinics (e.g. data from CommUnityCare, Ascension Seton and VA) with connection to gaps/needs identified in the Central Health Equity-Focused Service Delivery Strategic Plan
 - Care provided by Dell Med paid faculty working in community clinics with connection to gaps/needs identified in the Central Health Equity-Focused Service Delivery Strategic Plan
 - Care provided at UT Health Austin clinics
 - Improving health beyond clinics & hospitals
 - Community health worker programs
 - Cancer prevention & control focused on CUC patients
 - Mental health programs
 - Health equity initiatives
 - Collaboratively addressing gaps in the integrated delivery system
 - Timeline of key milestones
 - Broad COVID-focused work & outcomes
 - Musculoskeletal Care
 - Women's Health Care Redesign
 - Gastroenterology (GI)
- Future clinical and collaborative opportunities

JULY 2022



The University of Texas at Austin
Dell Medical School

PROGRESS & IMPACT

ALIGNED WITH THE UT AUSTIN / CENTRAL HEALTH AFFILIATION AGREEMENT



A VISION FOR BETTER HEALTH FOR ALL

Austin American-Statesman
SERVING OUR COMMUNITY SINCE 1871

LOCAL

Travis County voters approve health care property tax increase

Mary Ann Roser

Published 11:01 p.m. CT

[View Comments](#)

HealthAffairs

LEADING TO HEALTH HEALTH PROFESSIONS EDUCATION

[HEALTH AFFAIRS > VOL. 37, NO. 11](#): PATIENT SAFETY

LEADING TO HEALTH

A Medical School For The Community

[Jessica Bylander](#)

[AFFILIATIONS](#)

FASTCOMPANY

10-01-15 | MOST CREATIVE PEOPLE

Reinventing Medical School

The new med school at the University of Texas takes a totally new approach to training doctors—and could turn health care upside down.



Alcalde
THE OFFICIAL PUBLICATION OF THE TEXAS EXES

How Dell Med School Hopes to Transform Health Care

BY [ANDREW ROUSH](#) IN [FEATURES](#), [SEPT | OCT 2017](#), [SPECIAL](#) ON SEPTEMBER 1, 2017 AT 9:24 AM | 1



PROGRESS BUILT ON PARTNERSHIP



... & MANY MORE



AFFILIATION AGREEMENT



CENTRAL HEALTH



A Central Health and Seton partnership



TEXAS

The University of Texas at Austin

July 2014

signed

25 years

term





AFFILIATION AGREEMENT

An **essential aspect** of Central Health's vision is **the organization, construction and operation of a medical school by UT Austin.**

UT System funding of \$25 million per year for Dell Med plus \$5 million per year for faculty recruitment, and **local community support a total of \$35 million per year** for the direct support of the UT Austin Dell Medical School.





AFFILIATION AGREEMENT

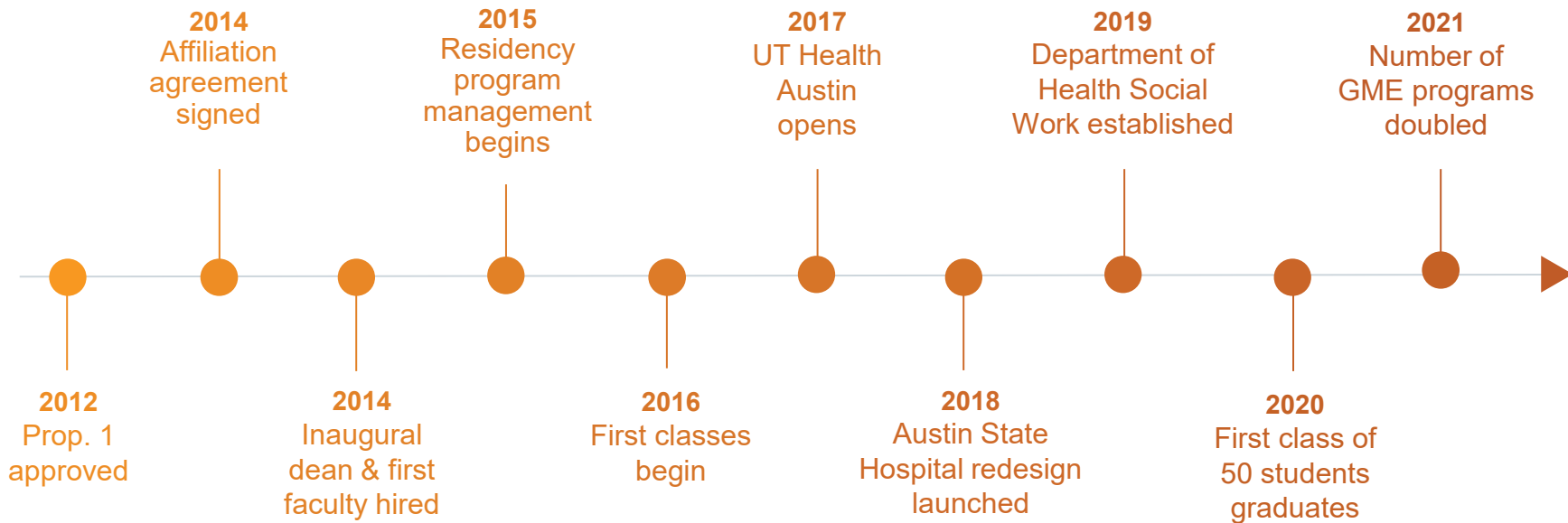
Permitted investments include the provision of direct operating support to UT Austin that will be used by UT Austin in its discretion to facilitate and enhance:

- **Development, accreditation and on-going operation** of the UT Austin Dell Medical School and its administrative infrastructure;
- **Recruitment, retention and work** of the UT Austin Dell Medical School faculty, residents, medical students, researchers, administrators, staff and other clinicians; and
- Other **related activities and functions** as described in the agreement.





OUR PROGRESS AS PARTNERS





WHAT COMMUNITY INVESTMENT MAKES POSSIBLE

EXPERTS & INFRASTRUCTURE

13 Academic Departments

12 Centers & Institutes

306 Regular Faculty Employed by Dell Med

825 Staff

WORK & IMPACT ACROSS FOUR PILLARS



Education



Research



Clinical Care



Healthscape

Health beyond clinics and hospitals



WHAT COMMUNITY INVESTMENT MAKES POSSIBLE: EDUCATION



UNDERGRADUATE MEDICAL EDUCATION (UME)

~200 mission-focused students

94% Texas residents
(≥90% required by state law)

23% identify with a **race or ethnicity underrepresented in medicine** (U.S. med schools' avg: 20%)

61% women (U.S. avg: 53.6%)

Academic year 2021-2022



GRADUATE MEDICAL EDUCATION (GME)

401 physicians in training

21% of residents identify with a **race or ethnicity underrepresented in medicine**
(U.S. residency program avg: 13.8%)

54% women
(U.S. avg: 46%)

9

Academic year 2022-2023



CONTINUING MEDICAL EDUCATION (CME)

Education and support for all
community physicians:

638 CME-accredited activities
31,629 participants
(2021)

Includes

35 COVID-focused town halls
hosted in collaboration with the
Travis County Medical Society
(2020-2022)



WHAT COMMUNITY INVESTMENT MAKES POSSIBLE: RESEARCH

\$89 million
in research funding

110
investigators

252
research projects



ADVANCING HEALTH EQUITY

Research includes street medicine and the use of technology to improve care for people experiencing homelessness.



PREVENTING DRUG OVERDOSES STATEWIDE

The Project Connect digital reporting and surveillance system is improving overdose reporting, tracking and prevention across Texas.



UNDERSTANDING COVID-19

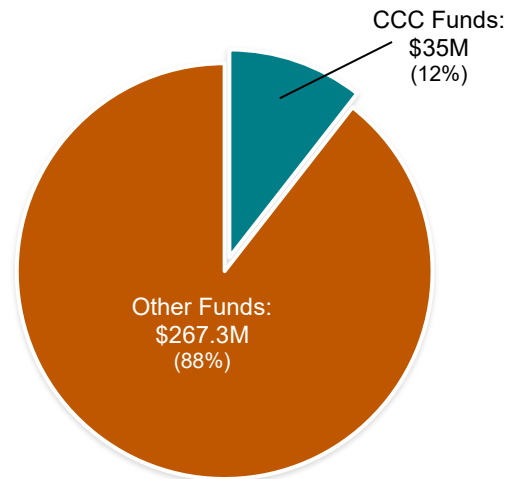
Studying the role of the immune system with implications for patients with COVID-19 and long COVID, as well as other diseases.



BUDGET OVERVIEW

	FY22 Planned Permitted Investment Allocation (Projected)	FY23 Planned Permitted Investment Allocation (Budgeted)
Women's Health	\$3,070,000	\$2,800,000
Surgery	\$3,720,000	\$3,800,000
Internal Medicine	\$4,330,000	\$4,200,000
Livestrong Cancer Institutes	-	-
Neurology	-	-
Psychiatry	-	-
Population Health	\$1,180,000	\$1,200,000
Pediatrics	\$2,050,000	\$1,500,000
Diagnostic Medicine	-	-
Neurosurgery	-	-
Ophthalmology	-	-
Clinical Practice Operations	\$6,300,000	\$5,400,000
Medical Education	\$2,530,000	\$2,000,000
Health Ecosystem	\$580,000	\$500,000
Health Equity	\$540,000	\$500,000
Value Institute	\$230,000	\$200,000
Design Institute	\$220,000	-
Overhead Allocation*	\$13,490,000	\$12,900,000
Total	\$38,240,000	\$35,000,000

Total FY23 budgeted expenditures: **\$302.3M**



Dell Med leverages separate philanthropic support for **Oncology, Neurology, Psychiatry, Neurosurgery, and Ophthalmology.**

**Overhead allocation supports salaries and operating costs in departments such as IT, business support, communications, utilities, etc.*



EXAMPLES OF IMPACT



**Attracting Top Doctors
& Training Specialists**



**Coordinating & Expanding
Safety Net Care**



**Benefiting All Travis
County Residents**



**Improving Health Beyond
Clinics & Hospitals**



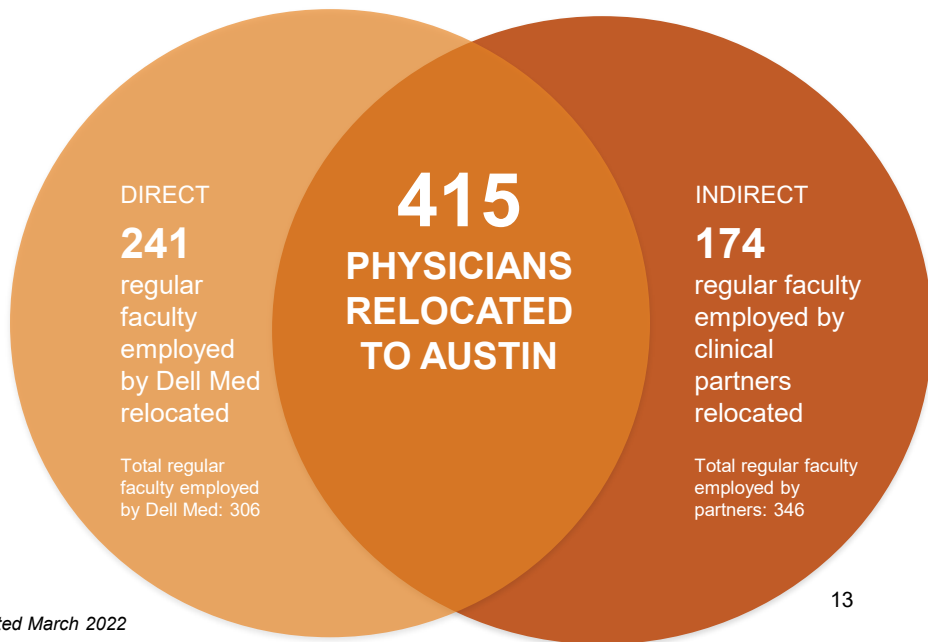
**Collaboratively Addressing Gaps
in the Integrated Delivery System**





ATTRACTING TOP DOCTORS & TRAINING SPECIALISTS

Dell Med is directly or indirectly connected to attracting **415 new doctors** — representing **64% of all regular faculty** — to Austin since 2014.



Updated March 2022

Of 306 regular faculty employed by Dell Med,

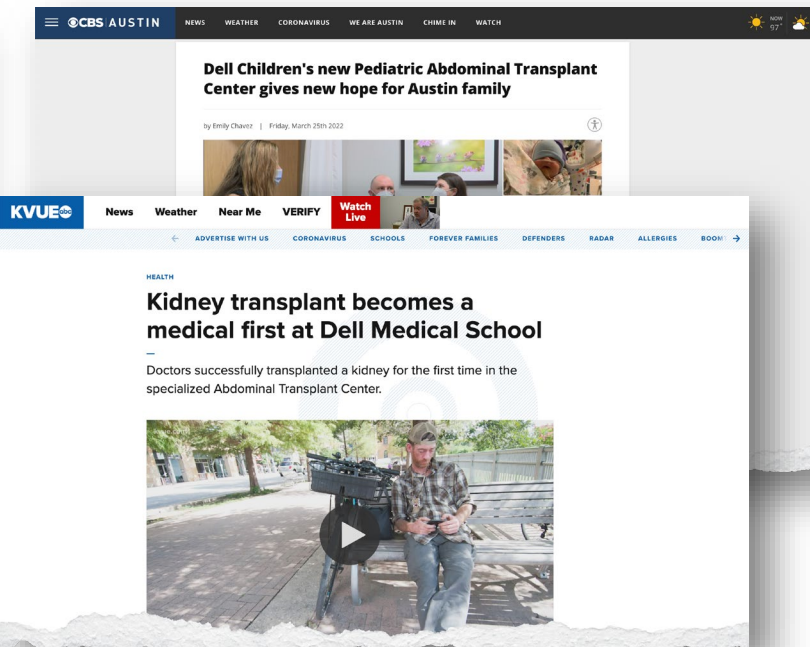
42% specialize in areas of need

identified in Central Health's Equity-Focused Service Delivery Strategic Plan:

- Cardiology
- Ear, Nose and Throat
- Gastroenterology
- Gynecologic Surgery
- Hematologic Oncology
- Nephrology
- Neurology
- Ophthalmology
- Orthopaedic Surgery
- Primary Care
- Psychiatry



ATTRACTING TOP DOCTORS & TRAINING SPECIALISTS





ATTRACTING TOP DOCTORS & TRAINING SPECIALISTS



UNDERGRADUATE MEDICAL EDUCATION (UME)

143 medical school graduates

(2020-2022)

41% staying in Texas for residency

(59 of 143 graduates since 2020)

Nearly **1 in 4** staying in Austin

(31 graduates since 2020)



GRADUATE MEDICAL EDUCATION (GME)

567 residency graduates

(since 2015; excluding 2022 data)

69% now practicing in Texas

(261 of 376* immediately entering practice)

43% now practicing in Central Texas

(161 of 376* immediately entering practice)

U.S. GME Data 2011-2020

Nationally, **57%** of individuals who complete residency training practice in the state of their training.

Source: AAMC

**Excludes 191 resident graduates pursuing advanced training*



COORDINATING & EXPANDING SAFETY NET CARE: GROWING RESIDENCY PROGRAMS

Residents and fellows provide

730K+ hours of care to patients at **80+** hospitals and community clinics
(2022)

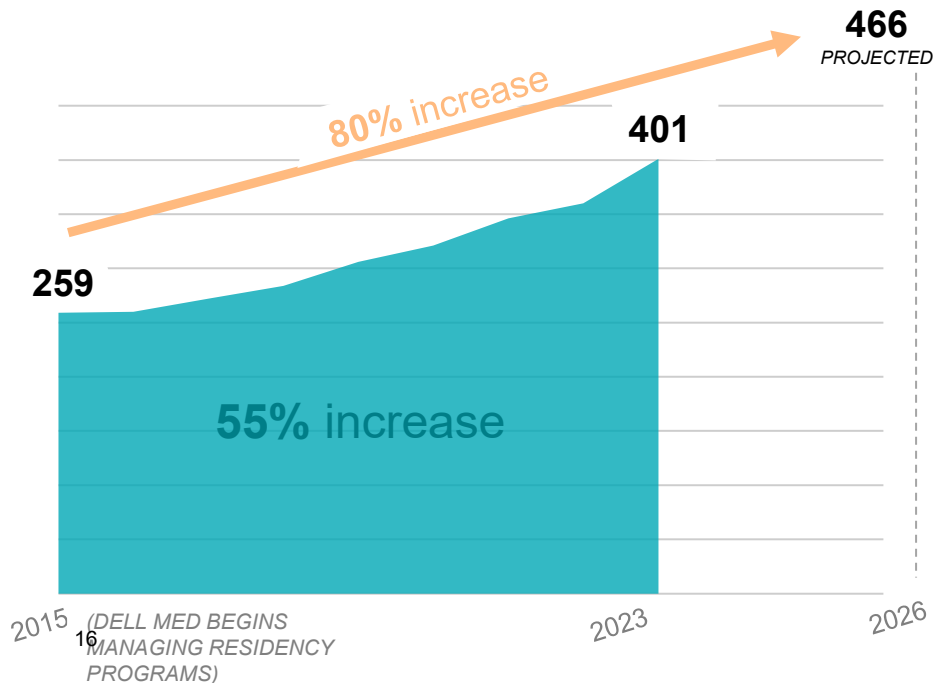
Includes

500K+ hours of care for patients at Dell Seton Medical Center, Dell Children's, Ascension Seton Shoal Creek and CommUnityCare

In collaboration with Ascension Seton, Dell Med has **more than doubled** the number of residency and fellowship programs to 46 in the last two years.

New programs include areas of need identified in Central Health's Equity-Focused Strategic Plan, such as **Ophthalmology, Neurology, Gastroenterology** and **Addiction Psychiatry**.

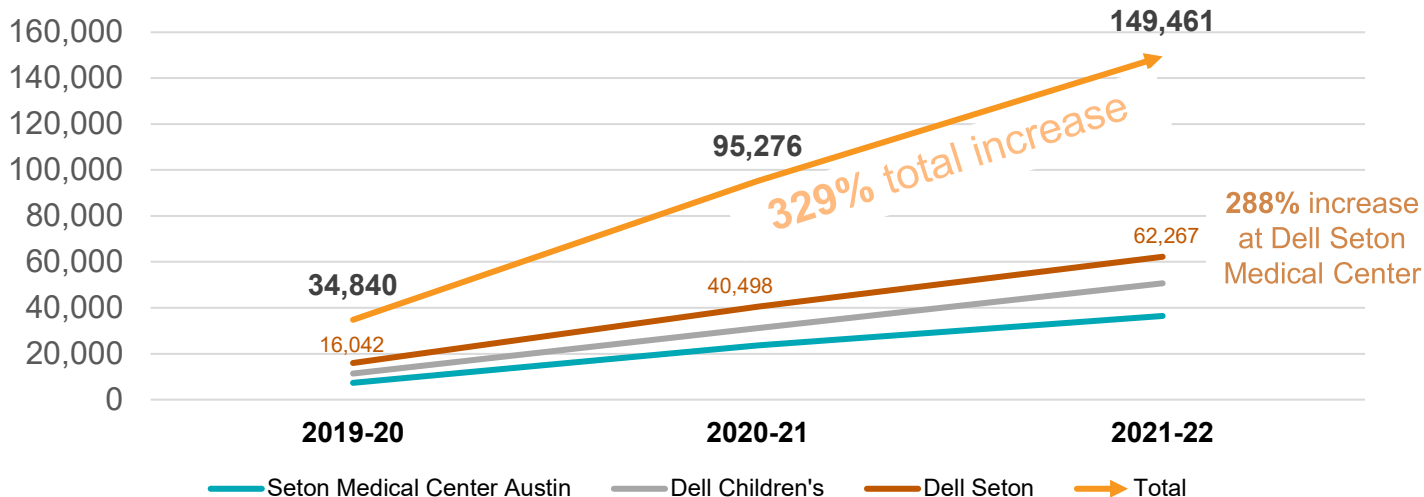
Residency & Fellowship Growth





BENEFITING ALL TRAVIS COUNTY RESIDENTS: CARE PROVIDED BY DELL MED RESIDENT PHYSICIANS

Patient Visits by Resident Physicians
at Ascension Seton Hospitals





BENEFITING ALL TRAVIS COUNTY RESIDENTS: CARE PROVIDED BY DELL MED RESIDENT PHYSICIANS

In addition to Ascension Seton hospitals, Dell Med residents and fellows provide care in clinics across the community, including:

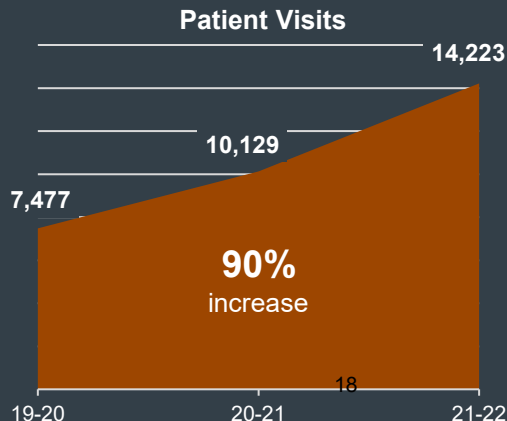
Veterans Affairs Clinics – Austin VA (Academic Years 2019-2022)



11K+
unique patients



31K+
patient visits



CommUnityCare Health Centers (Annualized Data, 2021)



12K+
unique patients



20K+
patient visits



BENEFITING ALL TRAVIS COUNTY RESIDENTS: CARE PROVIDED BY DELL MED FACULTY

Of 306 regular faculty employed by Dell Med, **200 (65%)** work full- or part-time **in the community** with a range of clinical partners, including:



Regular faculty provide

280K+ hours of care

in the community each year, including for patients with low income (does not include UT Health Austin clinics).

Faculty-provided specialty care includes areas of need identified in Central Health's Equity-Focused Service Delivery Strategic Plan, including **primary care, cardiology, gastroenterology, neurology** and **psychiatry**.





BENEFITING ALL TRAVIS COUNTY RESIDENTS: CARE PROVIDED AT UT HEALTH AUSTIN



The UT Health Austin clinical practice, primarily operating from Dell Med's Health Transformation Building, includes **60+ primary care, walk-in and specialty clinics**, with adult and pediatric programs in partnership with Ascension Seton and Dell Children's Medical Center.

In the last year:



24K+
unique patients



80K+
patient visits

About 1 in 3

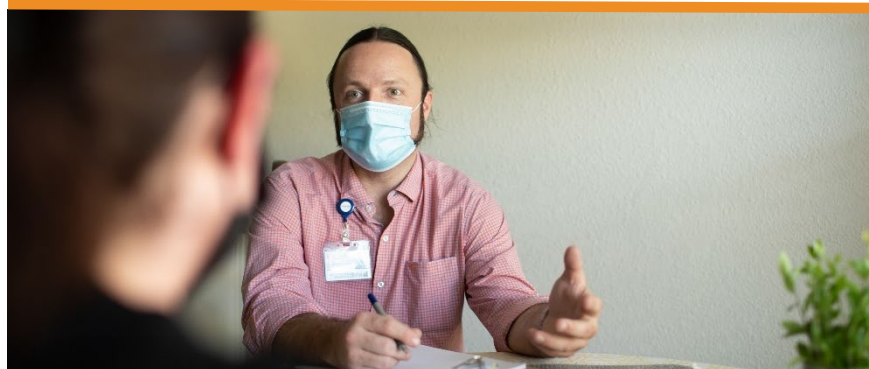
patient visits (25,162, or 31%, of 80,077) were funded by MAP, Medicaid or Medicare

590

surgeries performed at the Ambulatory Surgery Center
(Opened in 2021)



IMPROVING HEALTH BEYOND CLINICS & HOSPITALS



COMMUNITY HEALTH WORKERS

- Focus on improving access and reducing inequities
- Examples include care transitions and outreach to those experiencing homelessness
- Partners include Dell Seton Medical Center, Lone Star Circle of Care, Go Austin/Vamos Austin, CommUnityCare and Integral Care



CANCER PREVENTION & CONTROL

In partnership with CommUnityCare:

Colorectal Cancer

- 48,000+ colorectal cancer test kits mailed to patients resulting in 400+ colonoscopies (since 2017)

- Collaboratively doubled screening rate for CUC patients to 40%

Lung & Alcohol Related Cancers

- 4,500 patients screened



IMPROVING HEALTH BEYOND CLINICS & HOSPITALS



MENTAL HEALTH

- Austin State Hospital redesign in collaboration with Texas Health and Human Services Commission (opening 2023)
- Planning for the Travis County Forensic Mental Health Project (intersection of criminal justice system & mental health)
- First-of-its-kind Department of Health Social Work
- Center for Youth Mental Health



HEALTH EQUITY

- Data collection partnership focused on race, ethnicity and language
- Research addressing asthma disparities in children
- Community-Driven Initiatives program supports health-focused initiatives led by community organizations
- Evaluation partner for projects related to food access in Eastern Travis County

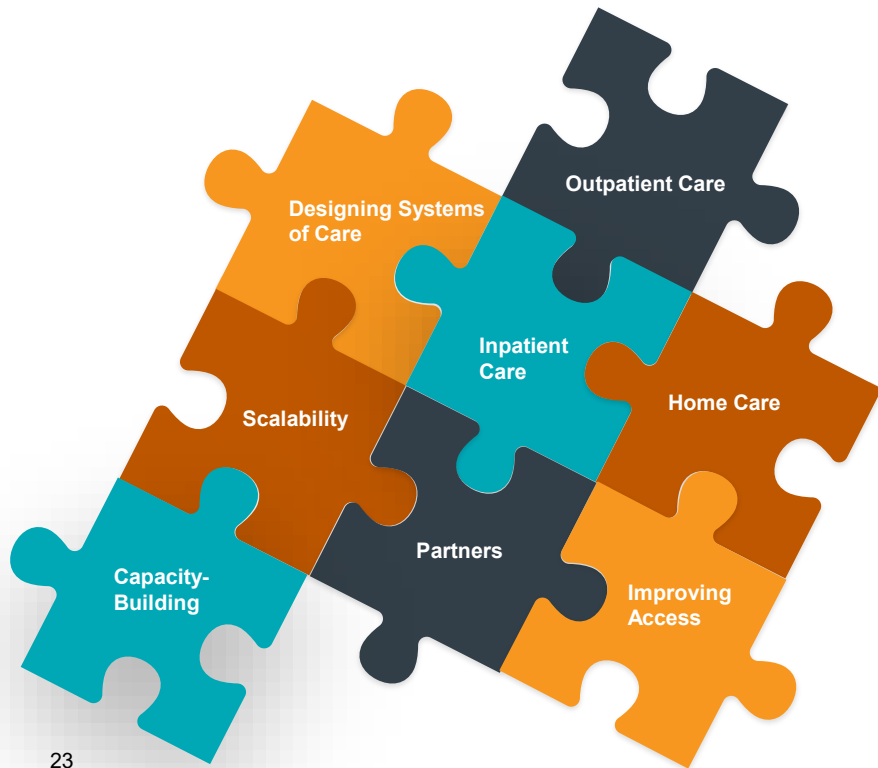


COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM

Together, we are working toward a **comprehensive system of care** that patients and families experience as seamless.

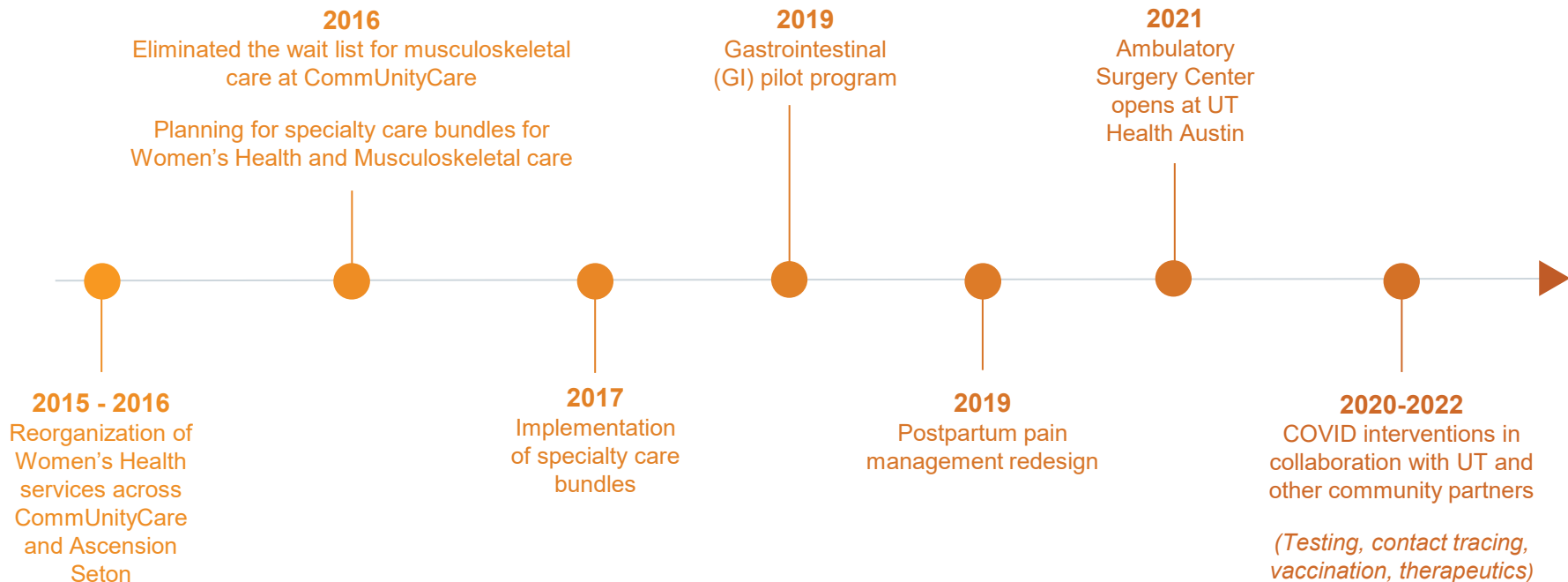
Examples of success include:

- **COVID-19 response**
- **Musculoskeletal Institute**
- **Women's Health Institute**
- **Gastroenterology (GI) clinic**





COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: **KEY MILESTONES**





COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: COVID-19

Modern Healthcare

Home > Hospitals

July 06, 2021 05:00 AM

A unique partnership helped Austin outperform the rest of Texas on COVID-19

MA

PNAS

COMMENTARY | BIOPHYSICS AND COMPUTATIONAL BIOLOGY | OPEN ACCESS



Collaborative modeling key to improving outbreak response

Nicholas G. Reich and Evan L. Ray [Authors Info & Affiliations](#)

March 23, 2022 | 119(14)e2200703119 | <https://doi.org/10.1073/pnas.2200703119>

[VIEW RELATED CONTENT](#)

shm. THE HOSPITAL LEADER
Official Blog of SHM

Lessons from the Pandemic: Building COVID-19 Centers of Excellence

By Kirsten Nieto, MD, Read G. Pierce, MD, Christopher Moriates, MD, SFHM, Elizabeth Schulwolf, MD | October 13, 2020 | 2



This article is part of a series in The Hospital Leader written by members of the Division of Hospital Medicine at Dell Medical School at The University of Texas in Austin, exploring lessons learned from the coronavirus pandemic and

KUT 90.5

Austin's NPR Station

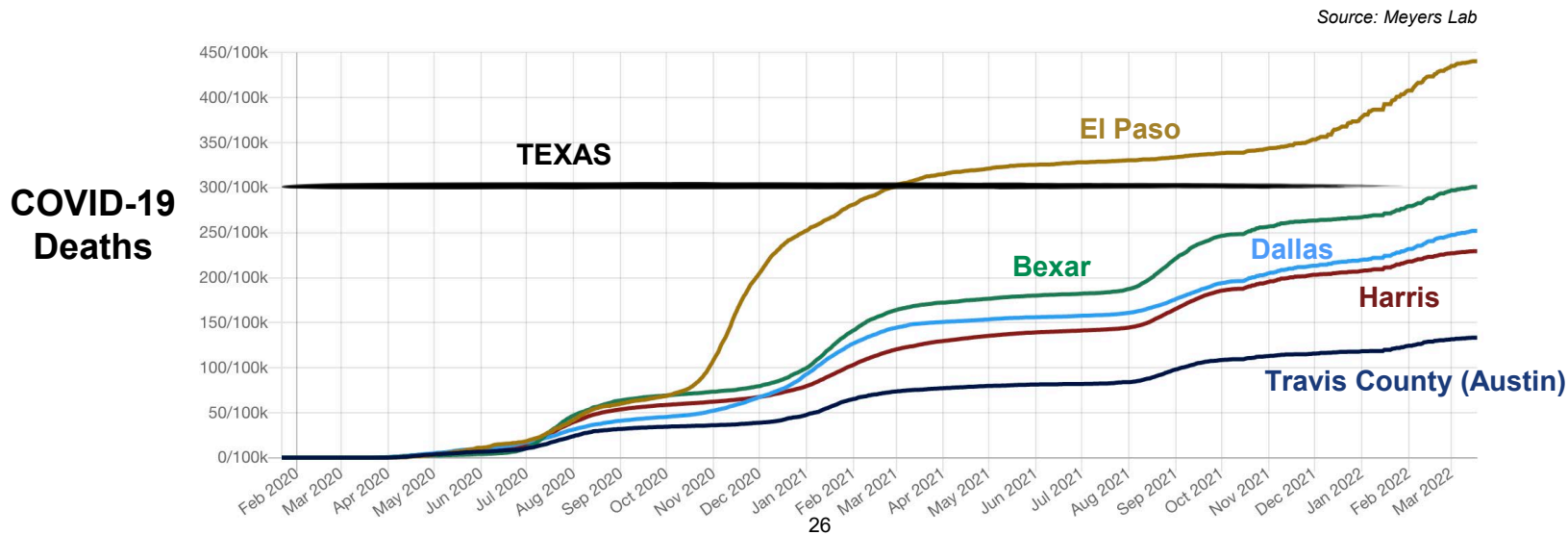
COVID-19

A Dell Medical School Program Is Trying To Help People Dealing With Long-Term Side Effects Of COVID-19

25

COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: COVID-19

Travis County's comprehensive COVID-19 response included Austin Public Health, elected officials, hospital systems, UT Austin/Dell Medical School and other partners.





COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: MUSCULOSKELETAL INSTITUTE

In the last year:



6,034
unique patients



13,537
patient visits

42% of unique patients
(2,540 of 6,034) **funded by
MAP, Medicaid or Medicare**

(Since launch in 2017, care has been
provided to **15,934 unique patients** during
43,663 patient visits.)





COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: MUSCULOSKELETAL INSTITUTE

In collaboration with Ascension Seton, CommUnityCare, the Community Care Collaborative and community physicians, a pilot project **eliminated a year-long waiting list**. Now, new patients are seen within **one week**.

2016 Pilot Program

- 1,400 MAP patients on waiting list of up to a year (eliminated wait list in ~7 months)

Impact

Wait times for care now
~1 week



COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: MUSCULOSKELETAL INSTITUTE (MSK)

NEJM
Catalyst

Innovations in Care Delivery

CASE STUDY | ARTICLE PREVIEW

Specialty Care for the Underserved

The opening of a new medical school provided impetus to restructure musculoskeletal services to give the safety-net

UT NEWS

HEALTH & WELLNESS

© Sep 16, 2016

Access to Specialty Care Grows for Low-Income and Uninsured Patients through Pilot Project

A pilot project has increased access to specialty care among low-income and uninsured Travis County patients and trimmed a waiting list of referrals for musculoskeletal care.



National Library of Medicine
National Center for Biotechnology Information

> [Healthc \(Amst\)](#). 2019 Jun;7(2):16–20. doi: 10.1016/j.hjdsi.2018.10.001. Epub 2018 Oct 31.

Impact of an integrated practice unit on the value of musculoskeletal care for uninsured and underinsured patients

[Devin V Williams](#)¹, [Tiffany C Liu](#)², [Michael G Zywił](#)³, [Miranda K Hoff](#)⁴, [Lorraine Ward](#)⁵,
[Kevin J Bozic](#)⁶, [Karl M Koenig](#)⁷

Austin American-Statesman
SERVING OUR COMMUNITY SINCE 1871

Bass family gift \$2.26 million to fund Dell Medical School study of UT Health Austin care model

[Nicole Villalpando](#) Austin American-Statesman

Published 6:00 a.m. CT May 5, 2021



COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: WOMEN'S HEALTH INSTITUTE

In the last year:



4,258
unique patients



10,192
patient visits

26% of unique patients
(1,105 of 4,258) **funded by
MAP, Medicaid or Medicare**

(Since launch in 2017, care has been
provided to **9,429 unique patients** during
32,816 patient visits.)





COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: WOMEN'S HEALTH INSTITUTE

OBSTETRICS & GYNECOLOGY

CONTENTS: OBSTETRICS: ORIGINAL RESEARCH

Decreasing Opioid Use Postpartum A Quality Improvement Initiative

Rogers, Rebecca G. MD; Nix, Michael MD; Chipman, Zachary MD; Breen, Michael MD;
Dieterichs, Chad MD; Nutt, Stephanie MA, MPA; Moxham, Jamie MSPH; Chang, Patrick MS,

The University of Texas at Austin
Dell Medical School

NEWS

Amid National Health Crisis, Pain Plan Reduces Opioid Use for New Moms

Oct. 10, 2019

AUSTIN, Texas — A newly standardized pain treat-
ment plan reduced mothers' opioid use before and after c-
esarean delivery to a study published in the latest issue

NEJM
Catalyst

Innovations in Care Delivery

CASE STUDY | ARTICLE PREVIEW

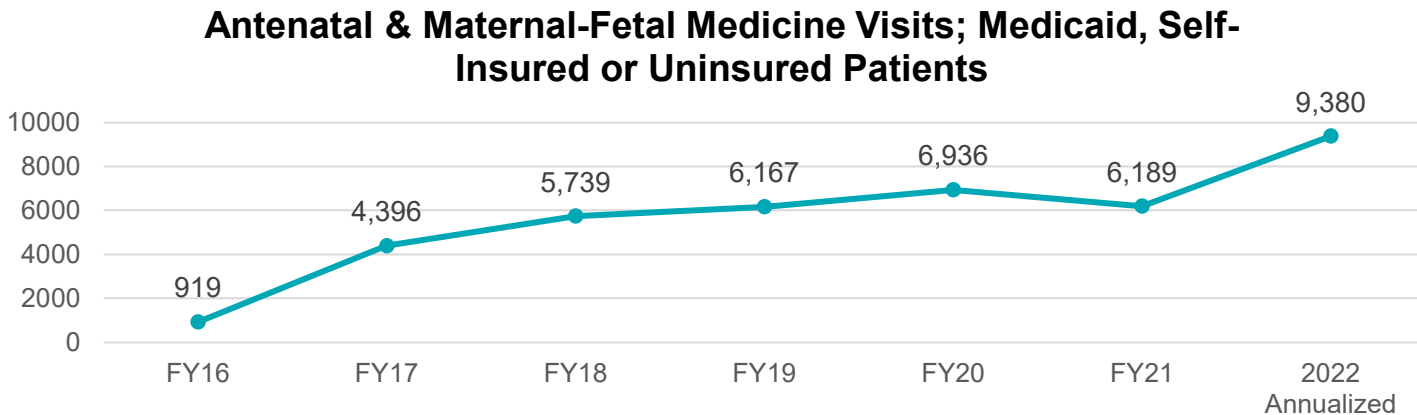
An Innovative Approach to Treating Complex Gynecologic Conditions

How the Women's Health Institute at The University of Texas at
Austin designed their clinic to provide comprehensive, team-
based, and patient-centered care for women.



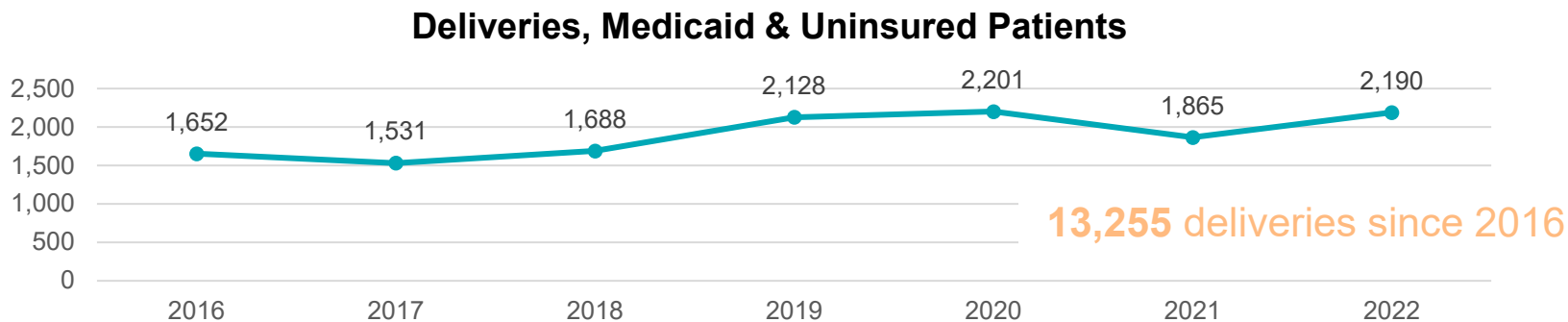
COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: WOMEN'S HEALTH CARE REDESIGN

Redesigning the system of women's health care in Travis County resulted in a **ten-fold increase** in antenatal and maternal-fetal medicine visits from 2016-2022 for those who need them most.



COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: WOMEN'S HEALTH CARE REDESIGN

Reducing Opioid Use: With standardized pain treatment for pregnant and postpartum women, a **26% decrease** in chance of post-partum opioid use (2019 published data).



Attending Physician: Ascension Medical Group/UT
Health Austin Obstetrician or Maternal-Fetal Medicine
(MFM) group



COLLABORATIVELY ADDRESSING GAPS IN THE INTEGRATED DELIVERY SYSTEM: GASTROENTEROLOGY (GI CARE)

In collaboration with the CommUnityCare team, GI specialists are improving access to care: A pilot project **cut wait times** from 6 months to **less than 2 weeks** for CUC patients with GI and liver conditions/diseases (among the most common specialty referrals).

Example of a successful pilot program (2019):

- Team-based model launched at **2 CommUnityCare clinics**
- Cleared backlog of **1,300 patients** on 6-month wait list
- E-consults with **~3,800 new patients**
- Avoided clinic visits for **72% of patients** (easier for patients and avoids co-pays)
- **Decreased** unnecessary testing and procedures
- Clinic wait times cut to **less than 2 weeks**
- Consult waits for new referrals cut **to 1 day** (~11 new referrals daily)



IN PARTNERSHIP

Working with Central Health partners to plan for **specialty care and services** at the new Rosewood-Zaragosa Health Center.





FUTURE CLINICAL OPPORTUNITIES

Additional service opportunities
through enduring strategies.

Two master service contracts:

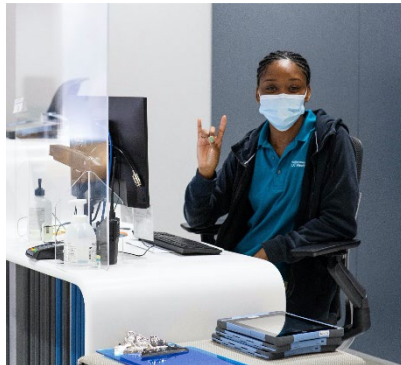
PROFESSIONAL AND FACILITY SERVICES

- PASC (Post-COVID Clinic)
- Advanced imaging
- Tubal ligation (bundle)
- Ophthalmology
- Podiatry surgical services

PROFESSIONAL SERVICES RELATIONSHIP

- Mimics CUC contract
- MSA structure allows providers to be added as services needed
- Subspecialty care integration
- Improved access

Photo credits include UT Health Austin





FUTURE COLLABORATIVE OPPORTUNITIES

- Alignment and collaboration on **identified strategic priorities**
- Address prioritized **public health issues**
- Continued **support for communities disproportionately affected by COVID-19**
- **Health equity**
- Scale successful **clinical programs**
- Increase agility and provide **more specialized care** more efficiently by **developing contracting**, such as:
 - Master contract agreement for specialty care
 - Professional service agreements for Central Health care expansion
 - Amending CCC agreement for expanded infectious disease coverage



2021 Presentations

JUNE 2021



The University of Texas at Austin
Dell Medical School

DELL MED'S SUPPORT FOR CENTRAL HEALTH'S MISSION

**CLAY JOHNSTON, MD, PHD
DEAN, DELL MEDICAL SCHOOL
VP FOR MEDICAL AFFAIRS, UT AUSTIN**



RESPONDING TO THE PANDEMIC

UT Austin Response: COVID-19 Testing, Contact Tracing & Vaccinations

- Collaborative effort across UT Austin; administered 140,000+ doses of COVID-19 vaccine
- 50+ local non-profits supported and 2,500+ local health care workers vaccinated

Supporting People Experiencing Homelessness

- Collaboration with CommUnityCare, Austin Public Health, ECHO, ARCH, etc.
- Testing, contact tracing and vaccinations for more than 1,000 individuals (80% vaccine return rate)

Addressing Pressing Needs Among Vulnerable Groups

- Good Apple, run by Dell Med students, provided fresh food to 27,000+ low-income seniors and others experiencing food insecurity
- Bi-lingual hospitalist team at Dell Seton provided specialized care, needs assessments, etc.



RESPONDING TO THE PANDEMIC

COVID-19 Center of Excellence at Dell Seton Medical Center

- Collaborative effort between Ascension Seton clinical teams and Dell Med faculty
- Lower mortality rates for patients with social and medical complexities, and for patients hospitalized with severe COVID-19
- At least 75 more people survived than would have been expected based on national averages
- Sharing learnings with a national audience



Photo courtesy of Dell Seton Medical Center



DELIVERING BETTER CARE WITH OUR PARTNERS

Providing Safety-Net Care

- In collaboration with Ascension Seton, 346 residents provided 700,000+ hours of care at 75+ clinics and hospitals over the last year (including 500,000+ hours of care at Dell Seton, Dell Children's, Ascension Seton Shoal Creek and CommUnityCare).
- Adding 21 new residency programs in 2021 for a total of 44 programs.

Expanding Pediatric Specialty Care

- The Center for Pediatric & Congenital Heart Disease – a clinical partnership between UT Health Austin and Dell Children's Medical Center – performed the first heart transplant at Dell Children's.
- The UT Health Austin Pediatric Neurosciences at Dell Children's now includes a Spanish-language pediatric epilepsy clinic staffed by a bilingual, multidisciplinary team.

Supporting Mobile, Medical & Mental Health Care (M3 Team)

- A \$2 million gift supports work by Dell Med, Community Care and Integral Care to develop long-term, sustainable approaches to caring for those without homes.



DELIVERING BETTER CARE WITH OUR PARTNERS

New Models of Care for MAP Patients

- Recruited gastrointestinal (GI) and hepatology clinical faculty
- Collaboratively developed new models of care with CommUnityCare team
- Integrated specialty “e-consults” into GI appointments for 2,630+ patients
- 70% of GI patients didn’t need a second appointment and emergency department usage and hospitalization dropped significantly
- Benefits for patients, providers and the health system





SUPPORTING BETTER CARE WITH OUR COMMUNITY

Leveraging Community Health Workers

- A new Community Health Worker program connects patients to primary care medical homes, follow-up appointments, care coordination, discharge planning, health education, and more.
- Partners include Dell Seton Medical Center, Lone Star Circle of Care, CommUnityCare, etc.

Improving Women's Health

- Serve as a convener of the Central Texas Addressing Cancer Together Coalition (CTX-ACT), a collaboration of 20+ groups including Central Health and CommUnityCare.
- Supported Lone Star Circle of Care in the relaunch of the Big Pink Bus to provide cancer prevention services for 2,700+ uninsured women in Central Texas each year.

Focusing on Health Beyond the Clinic

- Factor Health's "Sunshine Calls" program with Meals on Wheels supported 240 seniors with a daily phone check-in that significantly improved depression, anxiety and loneliness.
- Based on results, program is expanding to support the larger Meals on Wheels community.



SUPPORTING BETTER CARE WITH OUR COMMUNITY

Cancer Prevention & Control Programs

- Working closely with CommUnityCare team to expand comprehensive cancer prevention efforts.
- Screened 9,000 CUC patients for colorectal cancer through mailed, at-home screening kits (early results saw doubling of percentage of patients being screened).
- Additional efforts include smoking cessation programs to prevent lung cancer, and reducing unhealthy alcohol use, one of the top five risk factors for cancer.
- Efforts supported by \$7.3 million in CPRIT grants.





	FY22 Allocation			FY21
Domain	Planned CCC Funding Allocation	Estimated Minimum Expenditure	% CCC Allocation towards Est. Minimum Expenditure	% CCC Allocation towards Est. Minimum Expenditure
Women's Health	2.40	16.42	15%	30%
Surgery	3.70	13.61	27%	37%
Internal Medicine	3.80	26.89	14%	17%
Livestrong Cancer Institutes	-	7.34	0%	0%
Neurology	-	19.66	0%	0%
Psychiatry	-	23.72	0%	0%
Population Health	1.10	9.17	12%	14%
Pediatrics	1.90	11.28	17%	41%
Diagnostic Medicine	-	2.11	0%	0%
Neurosurgery	-	9.89	0%	0%
Ophthalmology	-	1.76	0%	0%
Clinical Practice Operations	5.30	29.65	18%	28%
Medical Education	2.50	13.62	18%	23%
Health Ecosystem	0.50	3.62	14%	31%
Health Equity	0.50	1.98	25%	25%
Value Institute	0.20	4.68	4%	5%
Design Institute	0.20	4.86	4%	5%
Overhead Allocation*	12.90	60.85	21%	20%
Total	35.00	261.11		

LOOKING AHEAD – FY22 BUDGET

- No CCC dollars used to support Departments of Oncology, Neurology, Psychiatry, Diagnostic Medicine, Neurosurgery or Ophthalmology
- Significant federal, state, local and philanthropic support makes that, and other work, possible



FUTURE OPPORTUNITIES

- Scaling successful clinical programs
- More Dell Med clinicians in safety-net environments
- Addressing prioritized public health issues
- Continued COVID-19 support for communities disproportionately affected
- Addressing inequity
- Leveraging community support to maximize multiplicative investments



FUTURE CHALLENGES

- Taking responsibility for health rather than sickness care for a definable population
 - More active management of risk factors and conditions
 - Setting up payment mechanisms focused on health outcomes, particularly outside of clinics & hospitals
- Dell Med, Ascension Seton and Central Health working together as stronger partners (e.g. *strategic alignment on specialty care delivery*)

SEPTEMBER 8, 2021



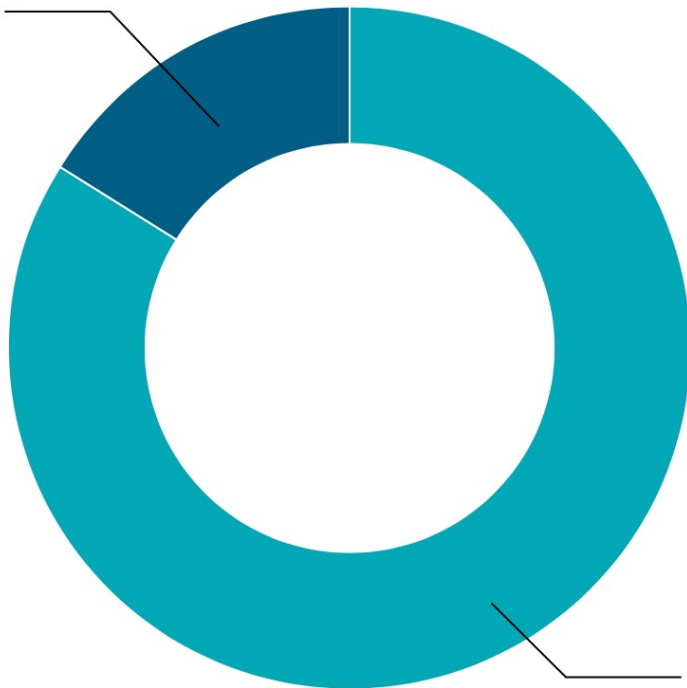
The University of Texas at Austin
Dell Medical School

DELL MED'S SUPPORT FOR CENTRAL HEALTH'S MISSION



FY 2021 - DELL MED EXPENDITURES

CCC Dollars
\$37.56M | 16%

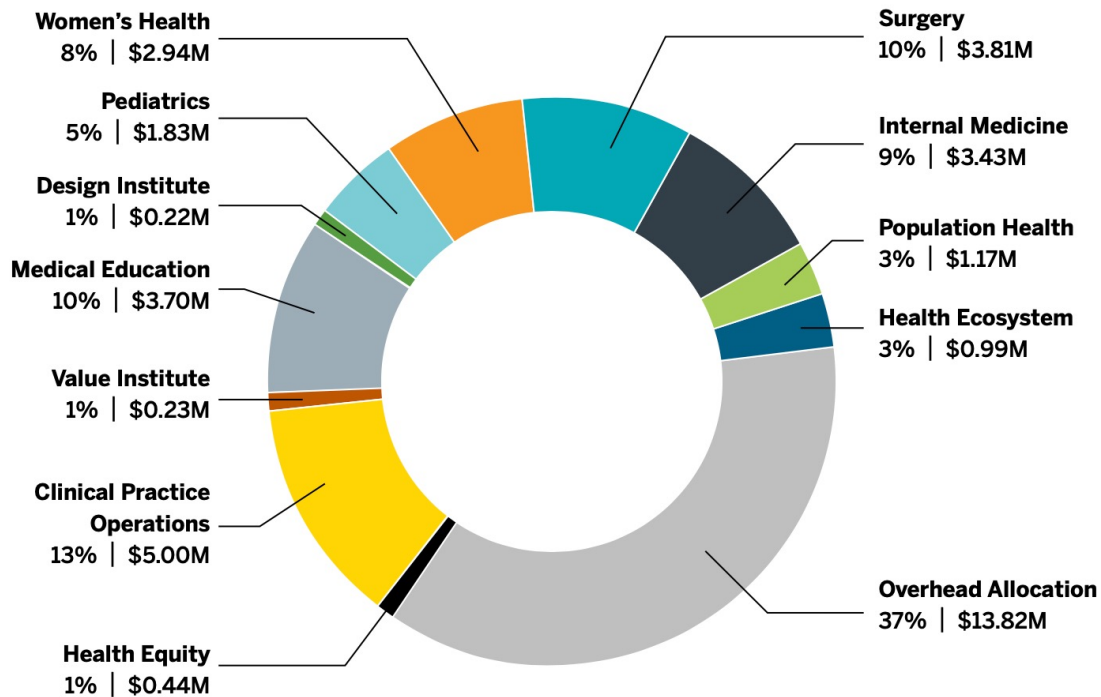


**Total Projected/
Annualized Expenditures**
\$231.29M

Other Dollars
\$193.73M | 84%



FY 2021 - ALLOCATION OF CCC INVESTMENT



0% Allocation

Diagnostic Medicine

Livestrong Cancer Institutes

Neurology

Psychiatry

Neurosurgery

Ophthalmology

\$37.56M: FY21 Actual through July + August Encumbered



LAST YEAR ESTIMATED VS. LAST YEAR ACTUAL

	FY21 Estimated	FY21 Actuals*	Variance
Women's Health	\$ 2.50	\$ 2.94	17%
Surgery	\$ 3.70	\$ 3.81	3%
Internal Medicine	\$ 2.90	\$ 3.43	18%
Livestrong Cancer Institutes	\$ -	\$ -	0%
Neurology	\$ -	\$ -	0%
Psychiatry	\$ -	\$ -	0%
Population Health	\$ 1.10	\$ 1.17	6%
Pediatrics	\$ 1.80	\$ 1.83	2%
Diagnostic Medicine	\$ -	\$ (0.02)	0%
Neurosurgery	\$ -	\$ -	0%
Ophthalmology	\$ -	\$ -	0%
Clinical Practice Operations	\$ 4.60	\$ 5.00	9%
Medical Education	\$ 3.60	\$ 3.70	3%
Health Ecosystem	\$ 1.10	\$ 0.99	-10%
Health Equity	\$ 0.40	\$ 0.44	9%
Value Institute	\$ 0.20	\$ 0.23	14%
Design Institute	\$ 0.20	\$ 0.22	12%
Overhead Allocation	\$ 12.90	\$ 13.82	7%
	\$ 35.00	\$ 37.56	7%

**FY21 actuals through July + August encumbered*



LAST YEAR ACTUAL VS. CURRENT YEAR ESTIMATED

	FY21 Actuals*	FY22 Estimated	Variance
Women's Health	\$ 2.94	\$ 2.40	-18%
Surgery	\$ 3.81	\$ 3.70	-3%
Internal Medicine	\$ 3.43	\$ 3.80	11%
Livestrong Cancer Institutes	\$ -	\$ -	0%
Neurology	\$ -	\$ -	0%
Psychiatry	\$ -	\$ -	0%
Population Health	\$ 1.17	\$ 1.10	-6%
Pediatrics	\$ 1.83	\$ 1.90	4%
Diagnostic Medicine	\$ (0.02)	\$ -	-100%
Neurosurgery	\$ -	\$ -	0%
Ophthalmology	\$ -	\$ -	0%
Clinical Practice Operations	\$ 5.00	\$ 5.30	6%
Medical Education	\$ 3.70	\$ 2.50	-33%
Health Ecosystem	\$ 0.99	\$ 0.50	-49%
Health Equity	\$ 0.44	\$ 0.50	15%
Value Institute	\$ 0.23	\$ 0.20	-13%
Design Institute	\$ 0.22	\$ 0.20	-11%
Overhead Allocation	\$ 13.82	\$ 12.90	-7%
	\$ 37.56	\$ 35.00	-7%

**FY21 actuals through July + August encumbered*



SERVING PUBLICLY FUNDED PATIENTS

UT Health Austin clinics provide care to patients funded by MAP, Medicaid or Medicare (Aug 20-July 21)

5,826 unique patients (34% of total patients)

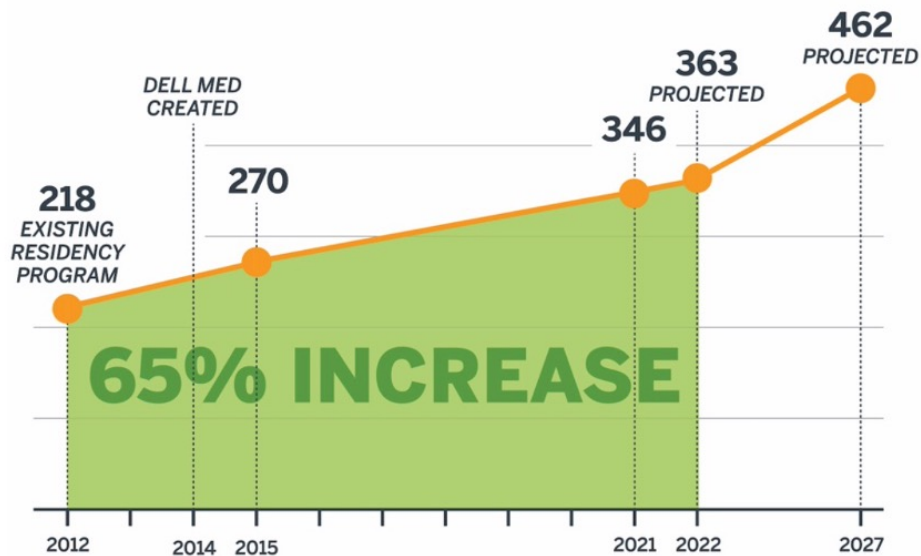
22,945 total patient visits (35% of total patient visits)

This year, 346 GME residents will provide over 700,000 hours of care to patients at 75+ clinics and hospitals

**Includes over 500,000 hours of care for patients at
CommUnityCare, Dell Seton Medical Center,
Dell Children's, Ascension Seton Shoal Creek, etc.**



MORE RESIDENTS CARING FOR MORE PATIENTS



+21

NEW PROGRAMS

44

TOTAL PROGRAMS

Dell Med and Ascension Seton added 21 new training programs in 2021, including **Hospice and Palliative Medicine, Maternal-Fetal Medicine, Addiction Psychiatry** and more.



FUTURE OPPORTUNITIES

- Scaling successful clinical programs
- More Dell Med clinicians in safety-net environments
 - Explore further expanding residencies and adding specialty care at CUC clinics in collaboration
- Addressing prioritized public health issues
- Continued COVID-19 support for communities disproportionately affected
- Addressing inequity
- Leveraging community support to maximize multiplicative investments



DELL MED'S SUPPORT FOR CENTRAL HEALTH'S MISSION

JUNE 2021



Central Health Mission: By caring for those who need it most, Central Health improves the health of our community. Examples below align with objectives outlined in [Central Health's Strategic Plan](#).

RESPONDING TO THE PANDEMIC

- UT Health Austin, the clinical practice of Dell Medical School, and CommUnityCare coordinated vaccination efforts for homeless shelter residents and staff with an 80% vaccine return rate. This ongoing collaborative effort, which also included COVID-19 testing and other support services, [utilizes philanthropic support to improve the health of the homeless population](#) (Objective 1 & 2)
- The University of Texas at Austin vaccine hub administered more than 140,000 doses of COVID-19 vaccine – including supporting vaccinations for 50+ local organizations – to support our community. The UT Austin vaccine hub is a collaboration that includes UT Health Austin and Dell Medical School, University Health Services, the College of Pharmacy, the Steve Hicks School of Social Work, the School of Nursing and the Office of Campus Safety. [From research to the administration of the vaccine](#) (Objective 1)
 - Two new mobile vaccine programs – [VaxNow and Vaccination Administration Mobile Operations \(VAMOS\)](#) – have vaccinated people from communities most affected by COVID-19 at more than 25 local churches and community sites, as well as in homes. The UT School of Nursing is leading the effort supported by the collaborative UT Austin Vaccine hub, including Dell Med and UT Health Austin teams. (Objective 1)
 - As part of Phase 1A of the state's vaccination effort, the UT Austin Vaccine hub vaccinated more than 2,500 health care workers, including those from Travis County EMS, Lone Star Circle of Care, SAFE and 30+ local organizations. [Leveraging our close working relationships](#) (Objective 1)
- A collaborative effort between Dell Seton Medical Center teams and Dell Med faculty and residents created a nationally recognized COVID-19 Center of Excellence at Dell Seton, resulting in hospital mortality rates 33% lower than the national average for COVID-19 patients with social and medical complexities. Mortality rates for patients hospitalized with severe COVID-19 were 4% lower than the national average (8% vs. 12%). At least 75 more people survived than would have been expected based on national averages. Dell Seton also had a lower COVID 30-day readmission rate of 4% compared to published data showing 15% readmission rates elsewhere. [Protecting our most vulnerable populations](#) (Objective 2)

RESPONDING TO THE PANDEMIC, CONTINUED

- COVID-focused care at Dell Seton also includes a bilingual hospitalist team comprised of Dell Med faculty and community health workers who provide specialized care, social needs assessments and other resources for Spanish-speaking patients. Dell Med faculty and their Dell Seton counterparts are now [sharing lessons learned from the COVID Center of Excellence with a national audience](#).
(Objective 1 & 2)
- A team from Dell Med worked with UT Austin engineers to rapidly design a low-cost bridge ventilator device to support rural communities and hospitals treating COVID-19 patients, using philanthropic funds raised by Dell Med. [Solving a medical shortage](#) (Objective 1)
- The Central Texas (CTX) Check-In team connected more than 550 families with 1,000+ referrals for local support services, resources and PPE. Dell Med's Department of Population Health leads this ongoing effort through a partnership with the City of Austin's Office of Sustainability, the UT School of Public Health and Austin Public Health. (Objective 1)
- Good Apple, founded by Dell Med students and funded through direct revenue and philanthropy, provided 27,000+ low-income seniors and others facing food insecurity with free or subsidized fresh produce and groceries during the pandemic. Its ["Stay Home, Stay Healthy"](#) initiative was a collaboration with Welcome Table and CapMetro (since March 2020). (Objective 1)
- Dell Med's Communications team works closely with Central Health, Integral Care, Ascension Seton, Austin Public Health and other partners to align communications in ways that promote healthy behaviors and health awareness/education. During the pandemic, teams worked collaboratively to provide timely public health messaging; inform and support the local physician community; customize messages and efforts targeting diverse groups, including those disproportionately affected by COVID-19; increase awareness of the science related to COVID; coordinate outreach and health education for the Spanish-speaking community, and more. (Objective 1)
- Dell Med's Development team continues to build relationships with community members to inspire philanthropic support for clinical care, research, physician training and community impact programs. During the pandemic, the team secured \$3.1 million in support for related research and efforts to test, treat and vaccinate Central Texans, especially those experiencing homelessness and other vulnerable communities. (Objective 1 & 2)

DELIVERING BETTER CARE WITH OUR PARTNERS

- In 2020, 346 residents and fellows provided 700,000+ hours of care to local patients at more than 75 clinics and hospitals. That includes 500,000+ hours of care provided at Dell Seton Medical Center, Dell Children's, Ascension Seton Shoal Creek and CommUnityCare; plus 50,000+ hours at other community-serving sites and VA outpatient clinics. (Objective 1 & 2)
- In partnership with CommUnityCare, Dell Med continues its work to expand primary and specialty care access for uninsured patients in a variety of ways, including e-consults and telehealth appointments — two significant innovations implemented during the pandemic. (Objective 2)
 - Recruited Gastrointestinal (GI) and Hepatology clinical faculty who also practice at CommUnityCare, adding needed expertise to serve the community. (Objective 2)
 - Developed new model of care that allows CommUnityCare primary care physicians to better serve patients by directly integrating GI specialty consultations into appointments, resulting in 70% of patients receiving the help they need without a second appointment. More than 2,630 CUC patients received these "e-consults" in the last year, and emergency department usage and hospitalization, when measured 30 days after the consults, have dropped significantly. (Objective 2)

DELIVERING BETTER CARE WITH OUR PARTNERS, CONTINUED

- A street care team made up of faculty and staff from Dell Med, CommUnityCare and Integral Care, known as the [M3 Team](#), is caring for chronically homeless patients with persistent medical conditions, substance use disorders and severe mental illnesses. Through persistent case management, including health care and social service engagement, the care team saw a 44% drop in ER and crisis visits and navigated 25 individuals into housing. *(Objective 1 & 2)*
- In 2020, UT Health Austin served 15,091 unique patients (not including COVID-related patients). Of the 50,636 total patient visits in 2020, 19,408 (38%) were funded by MAP, Medicaid or Medicare. Since the first UT Health Austin clinics opened in 2017, 60,160 patient visits (37% of total patient visits) were funded by MAP, Medicaid or Medicare. *(Objective 1 & 2)*
- A new [Specialty Pavilion at Dell Children's Hospital](#) – part of a joint effort between Dell Children's Medical Center and UT Health Austin – provides specialty care locally that now includes:
 - Center for Pediatric Congenital Heart Disease: A collaborative team performed the first children's heart transplant at Dell Children's in spring 2021. [Meet Zaria: The first baby in CTX to receive a mechanical heart pump](#) *(Objective 2)*
 - Comprehensive Fetal Care Center: Dell Med faculty clinicians working with a multidisciplinary team at Dell Children's care for Central Texas infants diagnosed with complications or disorders in utero. [Helping families stay in CTX for care](#) *(Objective 2)*
- To support patient care and delivery research, 93 Dell Med investigators have been awarded \$72 million in state and federal funding to advance discoveries in cancer, brain health and other pressing health issues. *(Objective 1 & 2)*

SUPPORTING BETTER CARE WITH OUR COMMUNITY

- A new Dell Med [Community Health Worker program](#) works in a variety of ways and with different partners to connect patients to primary care medical homes, follow-up appointments, care coordination between inpatient and outpatient teams, discharge planning, health promotion, health education, and much more. Partners include the medical school's Department of Health Social Work, Dell Seton Medical Center, Lone Star Circle of Care and CommUnityCare. The program was created to address the community's immediate COVID-19 needs but is now expanding to become a sustainable care delivery model for the community. *(Objective 1 & 2)*
- Through partnerships with CommUnityCare and Lone Star Circle of Care, Dell Med's Cancer Prevention and Control programs are expanding through support from the Cancer Prevention & Research Institute of Texas (CPRIT) that [awarded Dell Med researchers more than \\$7.3M since 2017](#):
 - [Lone Star Circle of Care's Big Pink Bus](#) will provide cancer prevention services for 2,700+ uninsured women in Central Texas each year – including 1,837+ women in Travis County. The mobile mammography clinic is a [collaborative effort with over 20 organizations](#), including catalyst funding from Dell Med's CPRIT awards. The effort includes cancer screening (mammograms, diagnostics and biopsies) and navigation services at no cost for over 600+ women through a Breast and Cervical Cancer Services grant from the Texas Health and Human Services Commission. *(Objective 1 & 2)*

SUPPORTING BETTER CARE WITH OUR COMMUNITY, *CONTINUED*

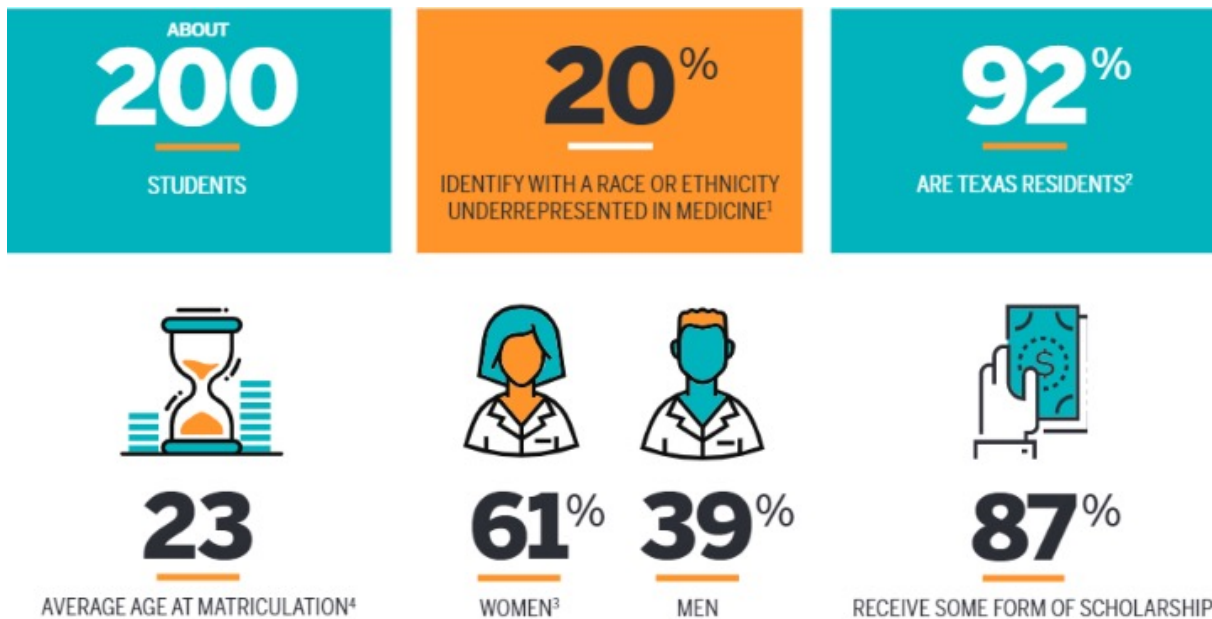
- CommUnityCare and Dell Med [worked collaboratively to screen 9,000 patients who are uninsured or have low income for colorectal cancer](#) through 39,000+ at-home, mailed screening kits over a 3-year period. *(Objective 1 & 2)*
- Dell Med's smoking cessation and lung cancer program provided intensive smoking cessation services for 120+ CommUnityCare patients resulting in a 24% quit rate and 41 patient referrals for additional diagnostic services. *(Objective 1 & 2)*
- A new CPRIT-funded program with CommUnityCare is providing high-risk patients with screening and interventions to reduce unhealthy alcohol use, one of the top five risk factors for cancer. *(Objective 1 & 2)*
- Through the ["Sunshine Calls"](#) program – a partnership between Dell Med's Factor Health and Meals on Wheels – 240 seniors with low income participated in a daily phone check-in program that significantly improved depression, anxiety and loneliness during the pandemic. The program is now expanding to support the larger Meals on Wheels community. *(Objective 1)*
- Dell Med raises significant additional support through philanthropy to advance our shared missions in the community, including \$2.26 million to UT Health Austin's Musculoskeletal Institute team to evaluate its innovative care model that improves care and lowers costs for patients with osteoarthritis; \$7.3 million to expand cancer and prevention programs, and more.

INVESTING IN OUR FUTURE

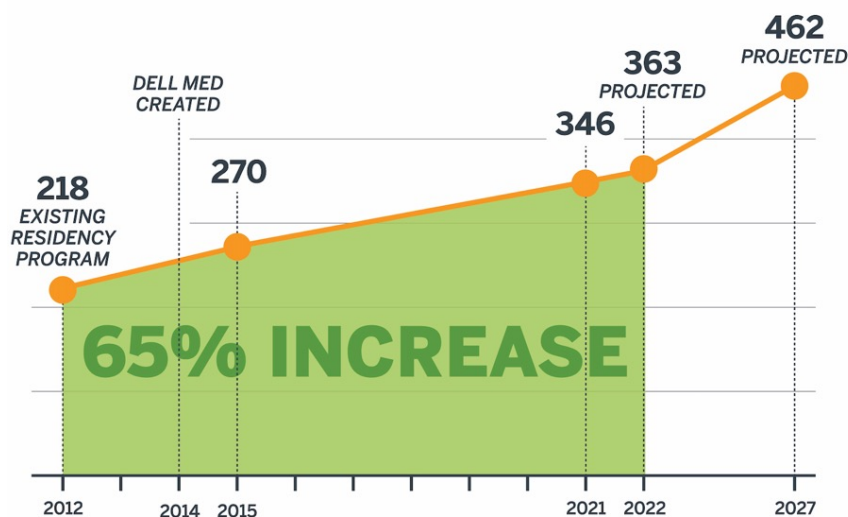
Creating a pipeline of doctors in Texas and pursuing excellence in medical education

- Thirty-two percent of Dell Med's 47 most recent graduates, who graduated in May of 2021, will practice in Texas for their residencies – more than half of those doctors in Travis County. About 40 percent of 2021 graduates will enter primary care fields. [All students matched to residencies across the country.](#)
- Dell Med continues to develop and refine its Leading EDGE (Essentials, Delivery, Growth, Exploration) curriculum, including adding two more dual-degree programs and [a new core competency in health equity](#), and more.
- The school's graduate medical education (GME) program, a joint effort between Dell Med and Ascension Seton, is now further differentiated by a [one-of-a-kind Distinction Program in Care Transformation](#).
- Twenty-one new GME programs were added in 2021 for a total of 44 GME programs.

DELL MED STUDENT DEMOGRAPHICS



INCREASING NUMBER OF RESIDENTS



346 RESIDENTS & FELLOWS

700K+ HOURS OF CARE*

75+ CLINICS & HOSPITALS

*Includes 500k+ hours of care at Dell Seton Medical Center, Dell Children's, Ascension Seton Shoal Creek and CommUnityCare.

PLANNED ALLOCATION OF CCC DOLLARS IN FISCAL YEAR 2022 BUDGET

Domain	FY22 Allocation			FY21
	Planned CCC Funding Allocation	Estimated Minimum Expenditure	% CCC Allocation towards Est. Minimum Expenditure	% CCC Allocation towards Est. Minimum Expenditure
Women's Health	\$2.40	\$16.42	15%	30%
Surgery	\$3.70	\$13.61	27%	37%
Internal Medicine	\$3.80	\$26.89	14%	17%
Livestrong Cancer Institutes	-	\$7.34	0%	0%
Neurology	-	\$19.66	0%	0%
Psychiatry	-	\$23.72	0%	0%
Population Health	\$1.10	\$9.17	12%	14%
Pediatrics	\$1.90	\$11.28	17%	41%
Diagnostic Medicine	-	\$2.11	0%	0%
Neurosurgery	-	\$9.89	0%	0%
Ophthalmology	-	\$1.76	0%	0%
Clinical Practice Operations	\$5.30	\$29.65	18%	28%
Medical Education	\$2.50	\$13.62	18%	23%
Health Ecosystem	\$0.50	\$3.62	14%	31%
Health Equity	\$0.50	\$1.98	25%	25%
Value Institute	\$0.20	\$4.68	4%	5%
Design Institute	\$0.20	\$4.86	4%	5%
Overhead Allocation*	\$12.90	\$60.85	21%	20%
Total	\$35.00	\$261.11		

Dell Medical School will allocate the majority of the community's investment to support existing and new Dell Med academic medicine departments and other initiatives, including faculty salary support; infrastructure for clinical, education and research programs; and community health initiatives.

As Dell Med continues to grow to accomplish its mission, it will seek resources from a wide variety of sources to support its growth and the long-term sustainability of its work. Dell Med is leveraging the community's investment to inspire philanthropic support for new clinical, research and educational programs, including Cancer, Neurology, Neurosurgery, Ophthalmology and Psychiatry, which the community will benefit from without any CCC allocation.

** The Overhead Allocation for FY22 will support salaries and operating costs in departments such as IT, business support and communications, and utilities.*

DELL MED'S WORK – FY21 AND ONGOING

Women's Health

- Through a partnership between UT Health Austin and Ascension Seton, women with low-income and without insurance can now receive highly specialized care at the recently opened [Fetal Care Center](#) and the [Special Delivery Unit at Dell Children's](#).
- Dell Children's and Dell Med faculty collaborated to expand gynecologic care through recruitment of a new Pediatric and Adolescent Gynecologist.
- A UT Health Austin care team continues to provide complex gynecological care previously unavailable to MAP patients.

Surgery & Perioperative Care

- UT Health Austin's Musculoskeletal Institute received [\\$2.26 million to for a three-year study to evaluate its innovative care model](#) that improves care and lowers costs for osteoarthritis patients.
- 250+ Dell Med faculty continue to provide the majority of surgical care at Dell Seton Medical Center. Surgeries include acute care, general and vascular care, oncology, orthopaedics, urology, and plastic and otolaryngology surgery, as well as anesthesia and emergency medical care.
- [UT Health Austin Surgical Oncologists](#) staff the Ascension Seton Specialty Care Center and treat patients with melanoma, sarcoma, liver, pancreas and gastrointestinal cancers.

Internal Medicine

- A collaborative effort between Dell Seton Medical Center and Dell Med teams created a nationally known [COVID Center of Excellence](#) at Dell Seton, resulting in hospital mortality rates 33% lower than the national average for COVID patients with social/medical complexities.
- In partnership with CommUnityCare, Dell Med continues to expand its primary and specialty care access for uninsured patients to receive e-consults and telehealth appointments.

Livestrong Cancer Institutes (Oncology)

- UT Health Austin's [Livestrong Cancer Institutes](#) continues to provide care for gynecologic, gastrointestinal, hematologic, and lung, head and neck cancer, and recently added breast services.
- Cancer patients continue to participate in the [CaLM \(Cancer Life reiMaged\) Model](#) that delivers compassionate, state-of-the-art cancer care for patients and families Travis County.

Neurology

- Children with neurological disorders can now get new diagnostic and treatment services in Central Texas at the [UT Health Austin Pediatric Neuroscience Center](#); to date, 17 child neurologists, 3 pediatric neurosurgeons, 7 pediatric neuropsychologists, and pediatric rehabilitation specialists have been recruited to support the center.
- As part of the UT Health Austin Pediatric Neurosciences at Dell Children's, patients with epilepsy can now visit a new Spanish-language pediatric epilepsy clinic, staffed entirely by bilingual physicians, nurses and psychologists.

Psychiatry

- In collaboration with ten school districts and Dell Children's Medical Center, Dell Med is providing Texas schools with immediate access to child psychiatry and psychology services, mental health resources, staff training, and patient referral coordination through the new Texas [Child Health Access Through Telemedicine \(TCHATT\)](#) program.
- Dell Med continues to serve child and teen patients with on-demand mental health consultations from the recently expanded [Child Psychiatry Access Network \(CPAN\)](#) program.
- The Texas Health and Human Services Commission is partnering with Dell Med to [redesign the Austin State Hospital \(ASH\)](#). The new hospital is scheduled to open in June 2023.

Population Health

- A new [Dell Med Community Health Worker](#) program works in a variety of ways with different partners to connect patients to primary care medical homes, follow-up appointments, care coordination between inpatient and outpatient teams, discharge planning, health promotion, health education, and much more. Partners include the school's Department of Health Social Work, Dell Seton, Lone Star Circle of Care, and CommUnityCare. The program was created to address the community's immediate COVID-19 needs but is now expanding to become a sustainable care delivery model for the community.
- Dell Med's [Community-Driven Initiatives](#) continue to field ideas from diverse local communities. This year, the team is focused on addressing key pandemic-related needs: mental health, food access and housing.

Pediatrics

- For the first time, [a child in Central Texas received a heart transplant](#) at Dell Children's as part of the Texas Center for Pediatric Congenital Heart Disease, a collaboration between UT Health Austin and Dell Children's. This type of new specialty care ensures that local children and families do not have to travel for the care they need.
- With support from Dell Med faculty, Dell Children's created a tailored COVID-19 response for children with complex care needs and their families; the team also designed a COVID-19 vaccination program designed to overcome access barriers for children in Austin.
- The continued collaboration between Dell Med and Dell Children's provides Travis County pediatric patients coordinated care for heart and kidney transplant programs, expanded cancer care services and increased high-risk delivery services.

Diagnostic Medicine

- Patients are benefitting from improved [diagnostic testing](#) through Dell Med's integration of pathology, radiology and laboratory medicine.

Neurosurgery

- UT Health Austin's Pediatric Neurosciences at Dell Children's is working collaboratively to expand local specialty neurological care for pediatric patients.
- In collaboration with Ascension Seton, Dell Med is [one of only 20 sites worldwide studying whether deep brain stimulation through electrical wires inserted into the brain can help people with Alzheimer's disease](#).

Opthalmology

- In 2020, UT Health Austin opened the [Mitchel and Shannon Wong Eye Institute](#), which diagnoses, treats and manages a wide range of eye conditions, from cataracts and diabetic retinopathy screenings to some of the most specialized ophthalmic care, in patients 13 years and older. Services are provided by eye care specialists and include state-of-the-art diagnostic imaging and treatment modalities.

Clinical Practice Operations

- Supports the clinical operations of UT Health Austin, Dell Med's clinical practice

Medical Education

- Dell Med graduated its second class in May of 2020 and will add 21 new Graduate Medical Education program in 2021 (for a new total of 44 programs) in collaboration with Ascension Seton. More than 700 faculty support the school's educational programs, which include two new dual degree programs and a core competency in health equity.

Health Ecosystem

- The [Factor Health](#) program brings together community-based organizations, health care payers and investors to rethink the health pathways for vulnerable populations. The Factor Health team helped develop six programs through collaborations with community-based organizations such as Meals on Wheels Central Texas and Boys and Girls Clubs of Austin, as well as Medicaid managed care organizations.
- As part of efforts to improve health, not just health care, the Health Ecosystem serves as convener for interdependent and interconnected community efforts and drives related programmatic work. This includes convening the [Central Texas Addressing Cancer Together Coalition \(CTX-ACT\)](#) and creating health professions pathways for local students, particularly those traditionally underrepresented in medicine and other health professions, through K-12 teacher workshops and trainings.

Health Equity

- Dell Med and Central Health are co-directing workgroups to develop a health equity strategic plan. One is creating a data-driven understanding of clinical needs for people and communities most impacted by health disparities, and the second is aligning the work of stakeholders to make high-quality care more accessible to patients in Travis County, primarily through greater care coordination.
- Sharon Ricks, Director of Health Equity Strategy & Transformation, joined Central Health's Health Equity Policy Council, and Associate Dean for Health Equity Jewel Mullen MD, MPH, remains a regular contributor to Central Health's systems transformation planning for an equitable, high-quality health system – all part of the medical school's overall [Health Equity Strategic Map](#).
- As part of the school focus on equity, Dell Med added a [core competency in health equity](#) to its Leading EDGE curriculum.

Health Social Work

- Dell Med established the [first-of-its-kind Department of Health Social Work](#) within a medical school. The department continues to provide education across the organization on mental health, trauma, compassion fatigue and patient psychosocial needs. During the pandemic, the team provided a wide range of critical services, including mental health support for frontline health care workers.
- Clinical social workers at UT Health Austin provide mental health and case management services to Travis County residents (including MAP patients) experiencing complex medical conditions and mental health issues – in both English and Spanish.
- A Spanish-speaking in-house dietitian at UT Health Austin provides services to patients, tailoring nutrition services for complex medical conditions.

Value Institute for Health and Care

- The Value Institute offers two educational programs – a [Master of Science in Health Care Transformation and an Executive Education Series](#) – that teach local and national leaders about health care design and leadership to improve health and value for patients.
- The institute partnered with Dell Children's Heart Program to conduct qualitative research to uncover gaps in care and to define outcomes that matter most to patients.

Design Institute for Health

- Dell Med's [Design Institute for Health](#) tested and scaled system improvements for nursing homes and long-term care facilities during the COVID-19 pandemic and beyond through a collaboration with City of Austin, Austin Public Health, Health and Human Services Commission and the Michael and Susan Dell Foundation.
- The design team formed long-term partnerships with Dell Seton, Ascension Seton, CommUnityCare, Department of Veterans Affairs and other organizations to understand systems as part of an effort to improve inpatient and outpatient communications upon discharge from the hospital.
- The team collaborated on the creation of a social service program model currently operating at ThinkEAST, an affordable housing community in East Austin, in partnership with the St. David's Foundation.



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

July 27, 2022

REGULAR AGENDA ITEM 2

Receive and discuss a presentation on the proposed Central Health Fiscal Year (FY) 2023 budget and tax rate. (*Informational Item*)



CENTRAL HEALTH

CommUnityCare | Sendero

EMPOWERING COMMUNITIES WITH CARE

FISCAL YEAR 2023 PROPOSED BUDGET

Central Health Board of Managers
July 27, 2022



HEALTHCARE EQUITY PLAN

Goal: Develop an equitable system of care that is comprehensive and accountable, while optimizing the collective use of capabilities and resources to serve the safety-net population.

STRATEGIC IMPERATIVES



**ACCESS &
CAPACITY**



**CARE
COORDINATION**



**MEMBER ENROLLMENT
& ENGAGEMENT**



**SYSTEM OF CARE
INFRASTRUCTURE**



PROPOSED FY2023 STRATEGIC PRIORITIES



Access and capacity

Priority: Continue eastern Travis County site expansions in Hornsby Bend, Del Valle and Colony Park

Priority: Development of multispecialty clinic at Rosewood-Zaragosa



Care coordination

Priority: Implementation of Epic electronic health record



Member enrollment and engagement

Priority: Implementation of MyChart patient portal



System of care infrastructure

Priority: Development of financial and operational implementation plans

Priority: Focus on affiliations with health care and community partners

Priority: Continue development of direct clinical practice infrastructure

Priority: Identify and support critical on-demand operational and administrative capacities



FY2023 Tax Revenue

- FY2023 Proposed Budget at 6% over the Maintenance & Operations No New Revenue rate in order to support long term implementation of strategic priorities using reserves in future years
- Travis County had significant property market value increases for tax year 2022 and over \$6B new construction
- As a result of the increase in property values, the tax rate is decreasing, and we anticipate the Average Taxable Homestead Residence will see a potential decrease in their annual tax bill to Central Health

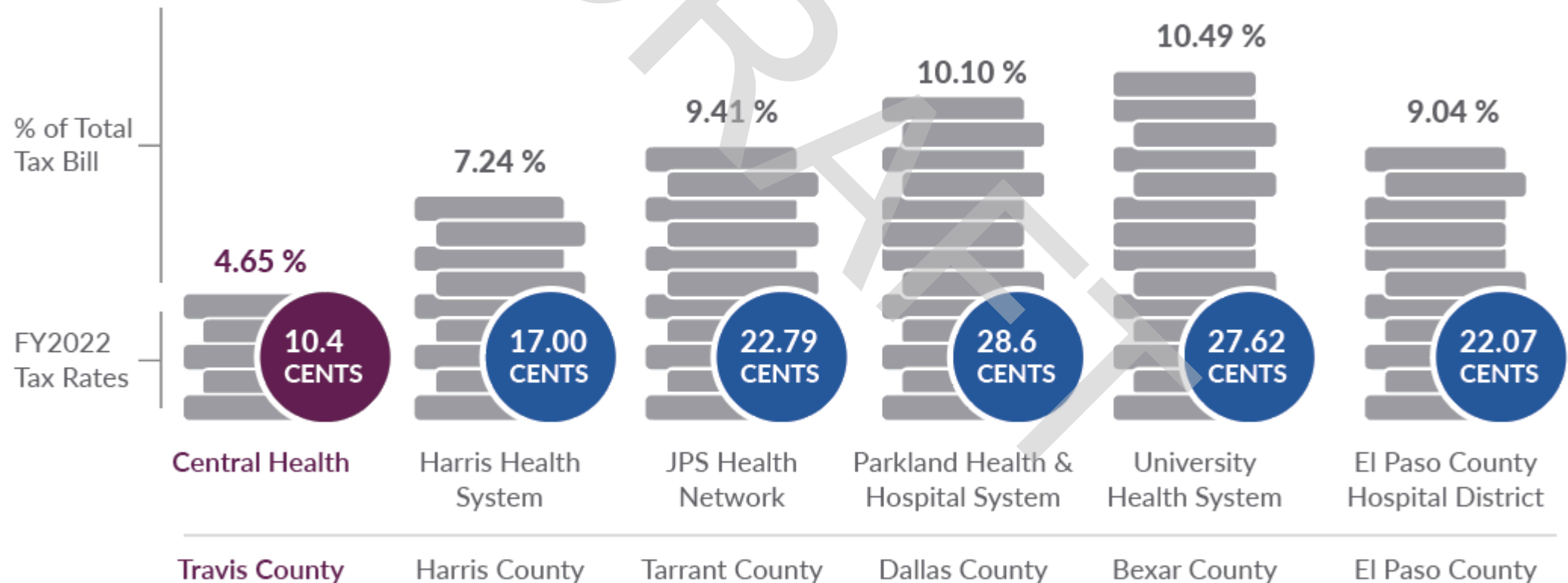


FY2023 Investment in Healthcare Services

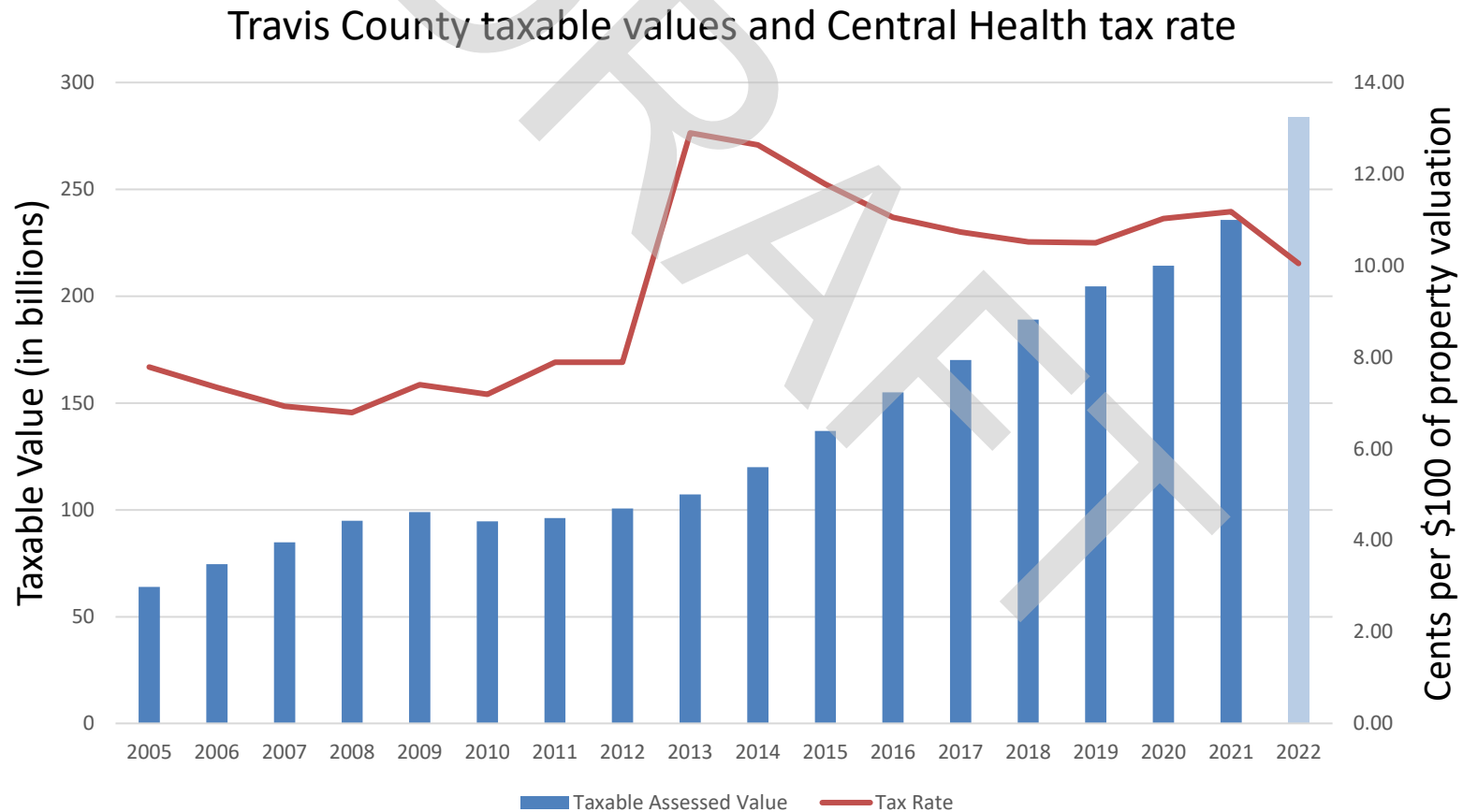
- Expand access through contracted services in primary and specialty care
- Provide specialty care services at the Rosewood Zaragosa Clinic
 - Invest in Direct Clinical Services - addition of 61.5 providers and 55.8 new roles to provide operations and support of healthcare services
- Epic electronic health record launch
- Opening of new facilities at Hornsby Bend, Del Valle, Pflugerville and Rosewood Zaragosa
- Community outreach and education to new clinic locations
- Continuation of equity based service planning



MAJOR TEXAS HOSPITAL DISTRICTS: FY 2022 TAX BURDEN COMPARISONS



Taxable Values by Tax Year (in Billions)



FY2022 Proposed Tax Rate

6.0% over M&O No New Revenue Rate

PRELIMINARY Based on April Estimate of Tax Year 2022 assessment from TCAD

	FY22 Approved	FY23 Proposed
Average Taxable Homestead Value	\$386,136	\$423,683
Average Taxable Homestead Appreciation	8.7%	9.7%
Tax Rate	11.1814	10.0493
M&O	10.9204	9.8381
Debt Service	0.2610	0.2112
Tax Bill	\$431.75	\$425.77
M&O	\$421.68	\$416.82
Debt Service	\$10.08	\$8.95

Homestead Exemption	65 & Older	Disability
FY22 Approved (A)	\$110,000	\$110,000

(A) Includes 20% the maximum allowable by state law (\$5,000 minimum)



6-Year Forecast 6.0% over M&O No New Revenue Rate

*updated July 2022

Under Construction



Changes to Budget Format

- Contingency Reserve for Healthcare Delivery has been moved from Healthcare Delivery to the Reserves section of Schedule A
 - These funds are available for healthcare delivery services (direct and purchased) in FY2023 and future years
- Establishment of Employee Health Insurance Reserve Fund
- Combine Administration and Tax Collection



Central Health FY 2023 Proposed Budget

Attachment A – Sources and Uses with FY2023 Year End Estimate

PRELIMINARY DRAFT - PENDING CERTIFIED TAX ROLL FROM TCAD

FY 2022 Approved Budget and FY 2023 Proposed Budget Sources and Uses Summary

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2022 YEAR END ESTIMATE	FY 2023 PROPOSED BUDGET 07/22/2022
TAX RATE	0.111814	0.111814	0.100493
SOURCES			
Property Taxes	260,933,097	260,933,097	282,471,720
Lease Revenue	13,422,399	12,300,000	13,145,328
Tobacco Litigation Settlement	3,000,000	4,676,730	4,500,000
Other	3,000,000	3,323,270	1,500,000
Total Sources	280,355,496	281,233,097	301,617,048
USES			
Healthcare Delivery	192,705,261	172,063,536	277,819,831
Administration & Tax Collection	15,391,099	12,662,269	21,444,291
Total Uses	208,096,360	184,725,805	299,264,122
RESERVES			
Healthcare Delivery Contingency Reserve ⁽¹⁾⁽²⁾	226,521,399	332,391,578	334,744,504
Employee Health Insurance Reserve ⁽²⁾			2,000,000
Emergency Reserve	38,719,836	38,719,836	38,719,836

*FY 2021 Ending contingency reserve balance was \$235,884,286

(1) previously reported as an appropriated use of funds in Healthcare Delivery

(2) Healthcare Delivery Contingency and Employee Health Insurance Reserves are appropriated for FY2023

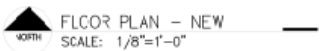


Central Health FY 2023 Proposed Budget

Attachment B – Uses of Funds Details

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ROSEWOOD - ZARAGOSA - HEALTH CENTER
AUSTIN, TX 07/13/22

Questions?

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CENTRAL HEALTH

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BOARD MEETING

July 27, 2022

REGULAR AGENDA ITEM 3

Receive the fiscal year-to-date healthcare service expenditures made by, and accept the preliminary May and June 2022 financial statements for, Central Health and the Community Care Collaborative, and review historical average revenues and expenses for Central Health.
(*Informational Item*)



Central Health

Financial Statement Presentation

FY 2022 – as of June 30, 2022 (Preliminary)

Central Health Board of Managers

July 27, 2022

Lisa Owens, Deputy CFO

Patti Bethke, Controller

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- Slide 2 Index
- Slide 3 Highlights
- Slide 4 Balance Sheet - Assets
- Slide 5 Balance Sheet - Liabilities & Net Assets
- Slide 6 Sources & Uses
- Slide 7 HCD - Summary
- Slide 8 HCD - Blank Page
- Slide 9 HCD - Operating Cost
- Slide 10 HCD - Primary Care
- Slide 11 HCD - Specialty Care

Note: HCD = Health Care Delivery

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- Year-to-date through June collected net property tax revenue is \$262 million compared to \$238 million as of June 2021 representing 98.4% of the adjusted tax levy compared to 98.3% as of June 2021.
- Healthcare Delivery is \$98 million for the nine months ending 6/30/2022.
- GAAP reporting Net Assets increased \$129 million year-over-year.
- TCHD LPPF total restricted balance of LPPF as of 6/30/2022 is \$19 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.

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Assets	Preliminary as	
	of 6/30/2022	as of 6/30/2021
Current Assets		
Cash and cash equivalents	2,089,893	1,304,103
Short-term investments	445,598,413	341,298,334
Ad valorem taxes receivable	3,023,174	3,452,609
Other receivables	4,300,320	4,228,534
Prepaid expenses	387,060	554,871
Total Current Assets	455,398,860	350,838,452
Restricted Cash and Investments or Noncurrent		
Restricted for capital acquisition	92,095,870	11,143,697
Sendero paid-in-capital	71,000,000	71,000,000
Working capital advance to CommUnityCare	4,000,000	4,000,000
Sendero Surplus Debenture	37,083,000	37,083,000
Restricted TCHD LPPF Cash & Investments	18,552,294	11,687,515
Total Restricted Cash and Investments or Noncurrent	222,731,164	134,914,212
Capital Assets		
Land	26,372,222	13,425,967
Buildings and improvements	56,519,716	57,151,299
Equipment and furniture	17,778,553	9,205,480
Capital Projects in progress	13,720,117	11,321,350
Less accumulated depreciation	(28,815,146)	(24,365,807)
Total Capital Assets	85,575,462	66,738,289
Total Assets	763,705,486	552,490,953

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	Preliminary	
	as of	as of
Liabilities	6/30/2022	6/30/2021
<hr/>		
Current Liabilities		
Accounts payable	5,317,709	6,628,816
Salaries and benefits payable	2,962,700	1,738,138
Other Payables	810,431	-
Debt service payable, short-term	4,947,379	1,215,641
Deferred tax revenue	2,634,799	2,714,073
Total Current Liabilities	16,673,018	12,296,668
Restricted or Noncurrent Liabilities		
Funds held for TCHD LPPF	18,552,294	11,687,515
Debt service payable, long-term	75,837,535	4,915,000
Total Restricted or Noncurrent Liabilities	94,389,829	16,602,515
Total Liabilities	111,062,847	28,899,184
<hr/>		
Net Assets		
Unrestricted	536,408,097	462,958,481
Restricted	56,055,994	-
Investment in Capital Assets	60,178,549	60,633,289
Total Net Assets	652,642,639	523,591,769
Liabilities and Net Assets	763,705,486	552,490,953
	<hr/>	<hr/>



Sources / Uses	Jun 2022	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD
Sources					
Property Tax Revenue	70,611	259,865,263	260,933,097	100%	237,349,180
Lease Revenue	888,519	9,590,238	13,422,399	71%	9,330,943
Other Revenue	997,924	2,359,041	3,000,000	79%	764,011
Tobacco Settlement Revenue	-	4,676,730	3,000,000	156%	3,872,274
Contingency Reserve (Carryforward)	-	235,884,286	226,521,399	104%	136,179,266
Total Sources	1,957,054	512,375,558	506,876,895	101%	387,495,674
Uses of Funds					
Healthcare Delivery	9,715,100	97,671,352	491,365,797	20%	72,528,631
Administrative Program					
Salaries and benefits	435,351	4,112,830	7,134,758	58%	3,674,794
Consulting Fees	35,683	328,532	1,341,120	24%	225,354
Legal Fees	115,539	677,878	1,456,636	47%	402,932
Other Purchase Goods and Services	121,919	1,146,776	3,287,732	35%	1,237,705
Total Administrative Program	708,492	6,266,016	13,220,246	47%	5,540,785
Tax Collection Expenses	95,049	1,664,793	2,170,853	77%	1,564,050
Total Uses	10,518,641	105,602,161	506,756,896	21%	79,633,466
Excess Sources / (Uses)	(8,561,587)	406,773,397			307,862,208



Healthcare Delivery Summary	Jun 2022	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD
Inter-Governmental Transfers (IGTs)	-	-	15,509,298	0%	-
Healthcare Services					
Primary Care - (see detail on Slide 10)	4,773,224	36,224,277	59,040,000	61%	28,971,962
Specialty Care, incld Dental - (see detail on Slide 11)	561,425	5,495,084	17,175,000	32%	4,184,047
Specialty Behavioral Health and Substance Use	4,548	454,207	1,383,856	33%	443,350
Pharmacy	893,728	7,970,784	14,250,000	56%	7,126,528
Post Acute Care	31,811	109,074	2,125,000	5%	-
All Other Healthcare Services	57,253	515,276	6,737,035	8%	515,276
Community Healthcare Initiatives Fund	-	-	875,000	0%	1,875
Subtotal Healthcare Services	6,321,989	50,768,702	101,585,891	50%	41,243,038
ACA Premium Assist, Education, Enrollment	1,129,761	9,832,441	13,782,929	71%	8,909,308
Healthcare Facilities and Campus Redevelopment	357,431	2,946,502	6,284,795	47%	1,994,022
Healthcare Delivery Operating Costs	1,773,575	14,822,100	35,631,887	42%	12,638,376
SubTotal	9,582,756	78,369,745	157,285,502	50%	64,784,744
Debt, Reserves and Transfers	132,344	19,301,607	318,570,997	6%	7,743,887
Total Healthcare Delivery	9,715,100	97,671,352	491,365,797	20%	72,528,631



Details for Health Care Delivery on the following slides.

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Healthcare Delivery Detail	Jun 2022	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD
Healthcare Operations and Support					
ACA and Premium Assistance Programs					
High Risk Premium Programs	858,144	7,195,181	10,240,575	70%	6,304,816
CHAP Program	258,578	2,096,431	2,959,354	71%	2,074,092
ACA Enrollment and Education Services	13,039	540,829	583,000	93%	530,400
Subtotal ACA & Premium Assist Program	1,129,761	9,832,441	13,782,929	71%	8,909,308
Healthcare Facilities and Campus					
Salaries and benefits	18,819	235,827	395,914	60%	72,114
Consulting Services	27,816	32,912	1,512,000	2%	229,299
Legal Fees	2,271	36,315	370,000	10%	156,144
Other Goods & Svc incl. UT Ground Lease	308,525	2,641,448	4,006,881	66%	1,536,465
Subtotal Healthcare Facilities and Campus	357,431	2,946,502	6,284,795	47%	1,994,022
Healthcare Delivery Operating Costs					
Salaries and benefits	1,306,524	10,658,145	18,866,066	56%	8,807,829
Consulting Services	-	275,248	840,000	33%	47,246
Legal Fees	7,753	33,156	339,000	10%	75,681
Other Services and Purchased Goods	459,298	3,855,551	15,586,821	25%	3,707,620
Subtotal HCD Operating Cost	1,773,575	14,822,100	35,631,887	42%	12,638,376
Debt Service, Reserves and Transfers					
Debt Service	132,344	5,612,594	6,152,676	91%	1,243,887
Healthcare Capital Line of Credit	-	-	1,091,773		-
FY2022 Capital reserve	-	13,689,013	12,546,013	109%	6,500,000
FY2022 Contingency reserve appropriation	-	-	298,780,535		-
Subtotal Debt, Reserves and Transfers	132,344	19,301,607	318,570,997	6%	7,743,887
Total Healthcare Delivery	9,715,100	97,671,352	491,365,797	20%	72,528,631



Healthcare Delivery - Primary Care	Jun 2022	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD
Primary Care					
CommUnity Care	4,300,002	30,558,249	45,885,000	67%	23,658,806
Lone Star Circle of Care	314,374	3,976,806	6,755,000	59%	3,599,008
People's Community Clinic	139,748	1,542,824	2,600,000	59%	1,557,957
Other Primary Care	19,100	146,398	3,800,000	4%	156,191
Subtotal Primary Care Services	4,773,224	36,224,277	59,040,000	61%	28,971,962

(continued on next page)



Healthcare Delivery - Specialty Care	Jun 2022	FY22 YTD	FY22 Budget	Percent of Budget Used	FY21 YTD	YOY Percent Change	Comments*
Specialty Care							
Ancillary Services & DME	4,527	57,901	735,000	8%	66,978	-14%	
Cardiology	84,425	238,741	265,000	90%	73,820	223%	Service Expansion
Referral Services	0	225,000	500,000	45%	225,000	0%	
Dental Specialty	91,572	686,276	1,300,000	53%	577,950	19%	Service Expansion
Dermatology	91,444	583,702	550,000	106%	307,524	90%	
Ear, Nose & Throat ENT	(4,839)	90,821	350,000	26%	185,292	-51%	
Endocrinology	101,644	515,706	575,000	90%	233,543	121%	Service Expansion
Gastroenterology	47,501	878,535	2,100,000	42%	579,826	52%	
General Surgery	(294)	53,423	300,000	18%	32,388	65%	
Gynecology Complex	0	0	100,000	0%	(2,200)	0%	CCC Agreement
Nephrology	12,217	34,642	200,000	17%	10,546	228%	
Oncology	25,138	228,640	700,000	33%	238,613	-4%	
Ophthalmology	92,725	873,808	1,650,000	53%	842,083	4%	
Prosthetics	8,819	74,827	200,000	37%	113,043	-34%	
Podiatry	(9,432)	299,853	350,000	86%	159,938	87%	Service Expansion
Pulmonology	31,900	251,167	375,000	67%	123,361	104%	Service Expansion
Reproductive and Sexual Health	17,090	242,833	1,150,000	21%	271,900	-11%	
Rheumatology	15,865	102,242	250,000	41%	99,817	2%	
Neurology	0	0	100,000	0%	0	0%	New CUC Service
Wound Care	(57,215)	37,050	150,000	25%	44,625	-17%	Service Expansion
Subtotal Specialty Care	553,087	5,475,167	11,900,000	46%	4,184,047	31%	
MAP Basic Expansion	0	0	1,975,000	0%	0	0	
Systems Planning Expansion	0	0	3,300,000	0%	0	0	
Total Specialty Care	553,087	5,475,167	17,175,000	32%	4,184,047	31%	

* Changes greater than \$90,000 and + / - 33%



Questions ? Comments ?

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June 2022 Preliminary Monthly Financial Statements (unaudited)

Page 1 of 6

Balance Sheet (Assets) – Slide 4

Current Assets

Cash and Cash Equivalents – \$2.1M compared to \$1.3M June 2021

Short-term Investments – Short-term investments were \$446M at month-end, net of restricted investments totaling \$92M.

Ad Valorem Taxes Receivable – \$3.0M balance is composed of:

Gross Tax Receivables	\$ 8.3M
Taxable Assessed Valuation Adjustment	(2.4)M
Est. Allowance for Doubtful collections	(2.9)M
Total Taxes Receivable	<u>\$ 3.0M</u>

Other Receivables – Other receivables total \$4.3M and includes intercompany balances:

- CommUnityCare - \$2.4M
- Sendero - \$658K
- Community Care Collaborative - \$201K
- Accrued Interest - \$750K
- Miscellaneous Receivables – \$294K



June 2022 Preliminary Monthly Financial Statements (unaudited)

Page 2 of 6

Balance Sheet (Assets) – Slide 4 (continued)

Prepaid Expenses – \$387K balance composed of:

- Prepaid Insurance - \$173K
- Software - \$58K
- Deposits - \$82K
- Memberships - \$46K
- JTT Equipment - \$27K
- Prepaid Tax Collection Fees - \$1K

Total Current Assets – \$455M

Restricted Cash & Investments or Noncurrent

Investments Restricted for Capital Acquisition – \$92M in securities and reserves restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$18.6M

Capital Assets – \$86M, net of accumulated depreciation

Total Assets – \$764M



Current Liabilities – Slide 5

Accounts Payable – Major components of the \$5.3M balance are:

- \$4.6M estimated IBNR for healthcare services.
- \$717K vendor invoices due.

Salaries and Benefits Payable – \$2.9M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off.

Other Payables – \$810K Contract Liability.

Debt Service Payable, Short-Term – \$4.9M in Certificates of Obligation and Interest Payable for Series 2020 and 2021 Taxable and non-Taxable debt.

Deferred Tax Revenue - \$2.6M pending collection

Total Current Liabilities – \$17M

Restricted or Noncurrent Liabilities

Funds held for TCHD LPPF - \$18.6M receipts from participants in the LPPF.



June 2022 Preliminary Monthly Financial Statements (unaudited)

Page 4 of 6

Balance Sheet (Liabilities) – Slide 5 (continued)

Debt Service Payable, Long-Term – \$75.8M balance (unchanged):

	Series 2020	Series 2021	
	General Obligation Bonds	Certificates of Obligation Bonds	
Non-tax LT	3.7 M	12.7 M	
Taxable LT		57.4 M	
Premium		2.0 M	
Totals	3.7 M	72.2 M	75.8 M

\$7.285M was originally issued in 2011 for the North Central clinic and refunded May 2020. \$72.9M was issued in 2021 for two clinics and an administration building. Annual payments are due on 3/1 for all Series.

Total Restricted of Noncurrent Liabilities – \$94M**Total Liabilities – \$111M****Net Assets**Unrestricted Net Assets – \$536MRestricted Net Assets – \$56MInvestment in Capital Assets – \$60M**Total Net Assets – \$653M****Total Liabilities and Net Assets – \$764M**



Sources and Uses Report – Slide 6

June financials → nine months, 75% of the fiscal year.

Sources – Total \$1.96M for the month

Property Tax Revenue – Net property tax revenue for the month was \$71K. Net revenue includes \$275K current month's collections; \$68K Penalties and Interest; and (\$272K) in adjustments for prior year delinquent taxes.

Lease Revenue – \$889K recorded for Seton and Hancock Clinic

Other Revenue – \$998K in monthly investment income

Uses of Funds – Total \$10.5M for the month

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$9.7M for the month and \$98M YTD compared to \$73M FY21 YTD.

Healthcare Delivery Budget includes funds for service expansion in Post-Acute Care \$2.1M, Primary & Specialty Care \$6.7M, and Community Health Care Initiatives \$875K

Administration Program – \$708K in expense for the month, which includes:

- Personnel costs – \$435K
- Consulting services – \$36K
- Legal fees – \$116K
- Other general and administrative – \$122K

Tax Collection Expenses – \$95K for the month.

Excess Sources/(Uses) – \$(8.6)M in May. Current YTD is \$407M compared to \$308M FY21 YTD.



Healthcare Delivery Expense – Slide 7

Healthcare Delivery Expense – Total \$9.7M June; \$98M YTD compared to \$73M FY21 YTD.

Intergovernmental Transfers ("IGT's") – YTD \$0M for DSRIP IGT compared to \$0M YTD last year for DSRIP IGT.

Healthcare Services – Healthcare delivery providers' expense for June totaled \$6.3M, which includes:

- Primary care – \$4.8M
- Specialty Care - Dental – \$561K
- Specialty Care - Behavioral Health – \$5K
- Pharmacy - \$894K
- All Other - \$89K

ACA Premium Assist, Education, Enrollment – \$1.1M in expenses for the month; \$9.8M YTD compared to \$8.9M FY21 YTD

Healthcare Facilities and Campus Redevelopment - \$357K in expense for the month and \$2.9M YTD.

Healthcare Delivery Operating Cost – \$1.8M in expenses for the month and includes:

- Personnel costs – \$1.3M
- Consulting Services – \$0K
- Legal Fees - \$8K
- Other services and purchased goods – \$459K

Debt, Reserves and Transfer – \$132K in Debt Service

Total Healthcare Delivery - for the month of June was \$9.7M.

Community Care Collaborative

Financial Statement Presentation

FY 2022 – as of June 30, 2022 (Preliminary)

Central Health Board of Managers
Board of Managers Meeting
July 27, 2022

Jeff Knodel, Chief Financial Officer
Lisa Owens, Deputy Chief Financial Officer



Community Care
COLLABORATIVE

a partnership of Central Health and Seton Healthcare Family

Preliminary

DRAFT

Highlights Community Care Collaborative

June 30, 2022



- * Cash is at \$11.3M compared to \$7.0M last year.
- * Total Liabilities are at \$11.4M at the end of June.
- * Net Assets at the end of June are (\$50K).

DRAFT

Preliminary

Balance Sheet Community Care Collaborative

June 30, 2022



Community Care Collaborative

	<u>6/30/2022</u>	<u>6/30/2021</u>
Assets		
Cash and Cash Equivalents	11,265,159	7,015,930
Other Receivables	23,463	91,344
Prepaid and Other	36,503	112,781
Total Assets	<u>11,325,125</u>	<u>7,220,055</u>
Liabilities		
AP and Accrued Liabilities	4,343,549	5,156,286
Deferred Revenue	6,954,527	3,479,719
Other Liabilities	77,517	170,875
Accrued Payroll	0	108,148
Total Liabilities	<u>11,375,593</u>	<u>8,915,028</u>
Net Assets	<u>(50,468)</u>	<u>(1,694,972)</u>
Liabilities and Net Assets	<u>11,325,125</u>	<u>7,220,055</u>

Preliminary

DRAFT

Sources and Uses Report, Budget vs Actual

Fiscal Year-to-Date through June 30, 2022



Sources of Funds	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
DSRIP Revenue	61,168,472	500,891	1%	870,509
Operations Contingency Carryforward	5,362,495	9,123,145	170%	11,316,128
Other Sources	100,000	12,539	13%	11,503
Total Sources of Funds	66,630,967	9,636,576	14%	12,198,140
Uses - Programs				
Healthcare Delivery	19,630,967	9,304,570	47%	10,139,783
UT Services Agreement	35,000,000	0	0%	0
DSRIP Project Costs	12,000,000	5,382,473	45%	8,753,330
Total Uses	66,630,967	14,687,043	22%	18,893,113
Net Sources (Uses)	-	(5,050,468)		(6,694,973)
Net Assets		(50,468)		(1,694,973)

* Operating under FY20 approved budget.

Preliminary

DRAFT



Healthcare Delivery Costs - Summary

Fiscal Year-to-Date through June 30, 2022

	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
Healthcare Delivery				
Primary Care & Emergency Transport	921,822	648,878	70%	690,019
Specialty Care	3,908,000	1,556,508	40%	1,624,263
Specialty Behavioral Health	8,000,000	4,300,481	54%	4,808,324
Post-Acute Care	2,675,000	1,477,700	55%	1,417,303
Urgent and Convenient Care	475,000	59,054	12%	92,537
Healthcare Delivery - Operations	2,849,742	1,261,949	44%	1,507,338
Operations Contingency Reserve	801,403	0	0%	0
Total Healthcare Delivery	19,630,967	9,304,570	47%	10,139,783

* Operating under FY20 approved budget.

Preliminary

Thank You

www.ccc-ids.org



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Preliminary

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June 2022 FYTD Financial Statements (unaudited)
Page 1 of 4

Balance Sheet

Current Assets

Cash and Cash Equivalents – \$11.3M

Other Receivables – \$23K – Atrium rent receivable

Prepaid and Other – \$37K – Atrium security deposit

Total Assets – \$11.3M

Liabilities

Accounts Payable and Accrued Liabilities – \$4.3M, which includes:

- \$4.1M estimated IBNR (Incurred But Not Received) for healthcare provider services
- \$201K due to Central Health

Deferred Revenue – \$7.0M deferred revenue related to DSRIP projects

Other Liabilities – \$78K includes leasehold improvement allowance liability of \$23K and deferred rent of \$54K

Total Liabilities – \$11.4M

Net Assets

Unrestricted Net Assets – (\$50K)



June 2022 FYTD Financial Statements (unaudited)
Page 2 of 4

Total Net Assets – (\$50K)

Total Liabilities and Net Assets – \$11.3M

Sources and Uses Report

June financials → 9 months, 75% of fiscal year

Sources of Funds, Year-to-Date - \$9.6M

DSRIP Revenue - \$501K

Operations Contingency - \$9.1M from FY2021, excluding emergency reserves of \$5M.

Other Sources – \$13K Interest income

Uses of Funds, Year-to-Date

Operating Expenses

Healthcare Delivery (Excludes DSRIP) – \$9.3M

	Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
Healthcare Delivery				
Primary Care & Emergency Transport	921,822	648,878	70%	690,019
Specialty Care	3,908,000	1,556,508	40%	1,624,263
Specialty Behavioral Health	8,000,000	4,300,481	54%	4,808,324
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Healthcare Delivery - Operations	2,849,742	1,261,949	44%	1,507,338
Operations Contingency Reserve	801,403	0	0%	0
Total Healthcare Delivery	19,630,967	9,304,570	47%	10,139,783

UT Services Agreement – \$0M

DSRIP Project Costs – \$5.4M, primarily made up of provider earnings of:

- CommUnity Care - \$4.9M
- Lone Star Circle of Care – \$368K
- Hospice Austin – \$21K
- DSRIP Operating Expenses - \$75K



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

July 27, 2022

REGULAR AGENDA ITEM 4

Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas and the University of Texas at Austin.³ (*Action Item*)



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BOARD MEETING

July 27, 2022

REGULAR AGENDA ITEM 5

Receive and discuss an update on Sendero Health Plans financials and proposed business strategies. ⁴ (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

This form is to provide a general overview of the agenda item in advance of posting for the Board meeting. Proposed motion language is a recommendation only and not final until the meeting and may be changed by the Board Manager making the motion. All information in this form is subject to the Public Information Act.

Agenda Item Meeting Date July 27th, 2022

Who will present the agenda item? (Name, Title) Wesley Durkalski, CEO, Sendero Health Plans

General Item Description Update on Sendero Health Plan's financials and proposed business strategies

Is this an informational or action item? Informational

Fiscal Impact N/A

Recommended Motion (if needed – action item) _____

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Will review Sendero financials and prospective business proposals.
- 2) This review will be followed up by deliberations at future Board or Board Committee meetings.
Discussions requested to be held in executive session as this information relates to provision of services that if disclosed would give advantage to competitors of the hospital district and its
- 3) HMO Sendero.
- 4) _____
- 5) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Verbal update with materials to be shared if needed

Estimated time needed for presentation & questions? 10 minutes

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Wesley Durkalski July 21st 2022



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BOARD MEETING

July 27, 2022

REGULAR AGENDA ITEM 6

Confirm the next regular Board meeting date, time, and location. (*Informational Item*)