



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Respect - We honor our relationship with those we serve and those with whom we work.

Collaboration - We partner with others to improve the health of our community.

BUDGET AND FINANCE COMMITTEE MEETING

Wednesday, December 16, 2020, 5:00 p.m.

via toll-free videoconference¹

Members of the public may observe and participate in the meeting by connecting to the Ring Central meeting link listed below (copy and paste into your web browser):

<https://meetings.ringcentral.com/j/1483751477?pwd=SDVSNnRPMEJPMTBPT0dTWmkvQWJVQT09>

Password: 654587

Members of the public may also listen and participate by telephone only:

Dial: (888) 501-0031

Meeting ID: 148 375 1477

Password: 654587

A member of the public who wishes to make comments during Public Communication must properly register with Central Health **no later than 3:30 p.m. on December 16, 2020**. Registration can be completed in one of two ways:

- Complete the virtual sign-in form at <https://www.centralhealth.net/meeting-sign-up/>, or
- Call 512-978-9190. Please leave a voice message with your full name and your request to comment via telephone at the meeting.

PUBLIC COMMUNICATION

Central Health will conduct Public Communication in the same manner as it has been conducted at in-person meetings, including setting a fixed amount of time per person to speak and limiting Board responses to public inquiries, if any, to statements of specific factual information or existing policy.

REGULAR AGENDA^{2, 3}

1. Approve the minutes of the June 17, 2020 meeting of the Central Health Budget and Finance Committee. (*Action Item*)

2. Receive a report on and accept the preliminary November 2020 financial statements for Central Health and the Community Care Collaborative. (*Action Item*)
3. Confirm the next regular Budget and Finance Committee meeting date, time, and location. (*Informational Item*)

Notes:

- ¹ By Emergency Executive Order of the Governor, issued March 16, 2020, Central Health may hold a videoconference meeting with no Board members present at a physical meeting location.
- ² The Budget and Finance Committee may take items in an order that differs from the posted order and may consider any item posted on the agenda in a closed session if the item involves issues that require consideration in a closed session and the Committee announces that the item will be considered during a closed session.
- ³ A quorum of Central Health's Managers may convene to discuss matters on the agenda, and such quorum may take Board action on items consistent with the Board's bylaws and the limits of any posting on this agenda.

A recording of this meeting will be made available to the public through the Central Health website (www.centralhealth.net) as soon as possible after the meeting.

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify Central Health at least two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planea asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.

Consecutive interpretation services from Spanish to English are available during Public Communication or when public comment is invited. Please notify the Board Governance Manager by telephone at (512) 978-8049 if services are needed.

Servicios de interpretación consecutiva del español al inglés están disponibles durante la Comunicación Pública o cuando se le invita al público a comentar. Notifique al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049 si necesita servicios.



CENTRAL
HEALTH

BUDGET & FINANCE COMMITTEE MEETING
December 16, 2020

AGENDA ITEM 1

Approve the minutes of the June 17, 2020 meeting of the Central Health Budget and Finance Committee.

MINUTES OF MEETING – JUNE 17, 2020
CENTRAL HEALTH
BUDGET AND FINANCE COMMITTEE

On Wednesday, June 17, 2020, a meeting of the Central Health Budget and Finance Committee convened in open session at 5:30 p.m. remotely by toll-free videoconference. Clerk for the meeting was Briana Yanes.

Committee members present via video and audio: Acting Chairperson Greenberg, Manager Bell, Manager Zuniga, and Manager Oliver (left the meeting at 6:30)

Board members present via audio only: Manager Museitif, Manager Jones, Manager Valadez, and Manager Zamora (joined at 5:36, left the meeting at 7:44)

PUBLIC COMMUNICATION

Clerk's Notes: Public Communication began at 5:31 p.m. Ivan Davila announced there were no speakers signed up for Public Communication.

AGENDA

1. **Approve the minutes of the March 11 and May 20, 2020 meetings of the Central Health Budget and Finance Committee.**

Clerk's Notes: Discussion on this item began at 5:32 p.m.

Manager Bell moved for approval of the minutes of the March 11 and May 20, 2020 meetings of the Central Health Budget and Finance Committee.

Manager Zuniga seconded the motion.

Acting Chairperson Greenberg	For
Manager Bell	For
Manager Oliver	For
Manager Zuniga	For
Manager Jones	For
Manager Museitif	For
Manager Valadez	For

2. **Take appropriate action on a report of the May 2020 financial statements for Central Health.**

Clerk's Notes: Discussion on this item began at 6:05 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented the May 2020 financial statements for Central Health. The Central Health May 2020 financial statement presentation included a balance sheet, as well as a sources and uses report. The presentation also included healthcare delivery services, operating costs, and primary and specialty care costs.

Manager Bell moved that the Committee recommend that the Board accept the report of the May 2020 financial statements for Central Health.

Manager Valadez seconded the motion.

Acting Chairperson Greenberg	For
Manager Bell	For
Manager Oliver	For

Manager Zuniga	For
Manager Jones	For
Manager Museitif	For
Manager Valadez	For
Manager Zamora	For

3. Take appropriate action on a report of the May 2020 financial statements for the Community Care Collaborative.

Clerk's Notes: This item was called up by Acting Chair Greenberg along with item 2, which began at 6:05 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented the May 2020 financial statements for the Community Care Collaborative. The Community Care Collaborative May 2020 financial statement presentation included a balance sheet, a sources and uses report, and a healthcare delivery costs summary.

Manager Bell moved that the Committee recommend that the Board accept the report of the May 2020 financial statements for the Community Care Collaborative.

Manager Valadez seconded the motion.

Acting Chairperson Greenberg	For
Manager Bell	For
Manager Oliver	For
Manager Zuniga	For
Manager Jones	For
Manager Museitif	For
Manager Valadez	For
Manager Zamora	For

4. Receive a report on fiscal year-to-date healthcare service expenditures made by Central Health and the Community Care Collaborative.

Clerk's Notes: This item was called up by Acting Chair Greenberg along with item 2, which began at 6:05 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented the year-to-date healthcare service expenditures made by Central Health and the Community Care Collaborative. The combined fiscal year-to-date healthcare service expenditures presentation included the Central Health and Community Care Collaborative healthcare service highlights, as well as healthcare specialty care highlights. These included totals of what has been spent year to date and what has been budgeted for

No action was taken on item 4.

5. Discuss and take appropriate action on executing a lease agreement with the Kucera Companies for additional space at the Atrium Office Centre (8701 N. Mopac) to house the Central Health Eligibility Call Center.

Clerk's Notes: Discussion on this item began at 5:34 p.m. Ms. Kit Abney Spelce, Senior Director of Eligibility Services, and Mr. Jon Morgan, Chief Operating Officer, presented on the new lease for an eligibility call center. The presentation included a look at the new vision for eligibility operations, which includes continuing to promote and expand alternative options for applying for coverage, locating in-person appointments inside clinics or centers where clients can receive multiple services, and merging call center staff and eligibility staff. The presentation also included an implementation timeline for a new eligibility call center.

Manager Zuniga moved that the Committee recommend that the Board of Managers authorize the President and CEO to negotiate and execute a lease with The Kucera Companies for Suite #170 at the

Atrium Office Centre for the period of September 1, 2020, to August 30, 2023, on terms equal to or better than those presented.

Manager Valadez seconded the motion.

Acting Chairperson Greenberg	For
Manager Bell	For
Manager Oliver	For
Manager Zuniga	For
Manager Jones	For
Manager Museitif	For
Manager Valadez	For
Manager Zamora	For

6. Discuss and take appropriate action on a process for the Central Health Board to receive, prioritize, and decide on funding requests from outside organizations.

Clerk's Notes: Discussion on this item began at 6.30 p.m. Mr. Mike Geeslin, President & CEO, presented on this item, noting that a detailed memo was provided in the packet. Mr. Geeslin stated that going into the budget season, Central Health typically receives request from outside organizations for funding and that there is not a formal structure to address these requests as of now. Mr. Geeslin provided a recommendation on a process to receive, prioritize, and decide on funding requests from outside organizations and asked that the Board approve the process.

Manager Museitif moved that the Committee recommend that the Board of Managers approve the process recommended by staff for the Central Health Board to receive, prioritize, and decide on funding requests from outside organizations.

Manager seconded the motion.

Acting Chairperson Greenberg	For
Manager Bell	For
Manager Zuniga	For
Manager Jones	For
Manager Museitif	For
Manager Valadez	Abstain
Manager Zamora	For

7. Discuss and take appropriate action on Central Health owned or occupied real property and potential property for acquisition or lease, including next steps in the redevelopment of the Central Health Downtown Campus.

Clerk's Notes: Discussion on this item began at 7:04 p.m.

At 7:04 p.m. Acting Chairperson Greenberg announced that the Committee was convening in closed session to discuss agenda item 7 under Texas Government Code Section(s) §551.071 Consultation with Attorney and/or §551.072 Deliberation Regarding Real Property.

At 7:45 p.m. The Board returned to open session.

No action was taken on item 7.

8. Confirm the next regular Committee meeting date, time, and location.

Clerk's Notes: Discussion on this item began at 7:46 p.m.

Manager Valadez moved that the Committee meeting adjourn.

Manager Museitif seconded the motion.

Acting Chairperson Greenberg	For
Manager Bell	For
Manager Zuniga	For
Manager Jones	For
Manager Museitif	For
Manager Valadez	For

The meeting was adjourned at 7:47 p.m.

Sherri Greenberg, Acting Chairperson
Central Health Budget and Finance Committee

ATTESTED TO BY:

Cynthia Valadez, Secretary
Central Health Board of Managers



CENTRAL
HEALTH

BUDGET & FINANCE COMMITTEE MEETING

December 16, 2020

AGENDA ITEM 2

Receive a report on and accept the preliminary November 2020 financial statements for Central Health and the Community Care Collaborative.



Central Health

Financial Statement Presentation

FY 2021 – as of Nov 30, 2020 (Preliminary)

Central Health Board of Managers

December 16, 2020

Lisa Owens, Deputy CFO



- Slide 2 Index
- Slide 3 Highlights
- Slide 4 Balance Sheet - Assets
- Slide 5 Balance Sheet - Liabilities & Net Assets
- Slide 6 Sources & Uses
- Slide 7 HCD - Summary
- Slide 8 HCD - Blank Page
- Slide 9 HCD - IGT & HCD Services
- Slide 10 HCD - Operating Cost
- Slide 11 HCD - Primary Care
- Slide 12 HCD - Specialty Care

Note: HCD = Health Care Delivery



- Year-to-date through November, collected net property tax revenue is \$2 million compared to \$9 million as of November 2019.
- Tax collected through November 2020 is 1% of the adjusted tax levy compared to 4% as of November 2019.
- Healthcare Delivery is \$16 million for the two months ending 11/30/2020.
- GAAP reporting Net Assets increased \$81 million year-over-year.
- TCHD LPPF total restricted balance of LPPF as of 11/30/2020 is \$8 million.

GAAP: Generally Accepted Accounting Principles refer to a common set of accounting principles, standards, and procedures issued by the Financial Accounting Standards Board. GAAP primary focus is to improve clarity, consistency, and comparability of the communication of financial information.



Assets	Preliminary as	
	of 11/30/2020	as of 11/30/2019
Current Assets		
Cash and cash equivalents	1,021,076	1,590,655
Short-term investments	173,175,933	92,246,569
Ad valorem taxes receivable	241,239,964	211,042,626
Other receivables	2,158,250	3,998,275
Prepaid expenses	1,880,055	1,140,817
Total Current Assets	419,475,278	310,018,942
Restricted Cash and Investments or Noncurrent		
Restricted for capital acquisition	6,714,072	5,751,552
Sendero paid-in-capital	71,000,000	71,000,000
Working capital advance to CommUnityCare	4,000,000	4,000,000
Sendero Surplus Debenture	37,083,000	37,083,000
Restricted TCHD LPPF Cash & Investments	8,335,940	2,078,973
Total Restricted Cash and Investments or Noncurrent	127,133,012	119,913,525
Capital Assets		
Land	13,425,967	12,546,211
Buildings and improvements	132,724,885	130,395,330
Equipment and furniture	10,030,421	9,576,645
Capital Projects in progress	3,603,894	1,698,207
Less accumulated depreciation	(48,218,028)	(43,824,463)
Total Capital Assets	111,567,138	110,391,931
Total Assets	658,175,429	540,324,397



	Preliminary	
	as of	as of
Liabilities	11/30/2020	11/30/2019
<hr/>		
Current Liabilities		
Accounts payable	16,639,818	14,962,950
Salaries and benefits payable	1,512,248	1,327,011
Other Payables	7,276	91,853
Debt service payable, short-term	1,202,948	1,146,610
Deferred tax revenue	239,735,792	208,655,534
Other deferred revenue	610,000	1,440,712
Total Current Liabilities	259,708,082	227,624,670
Restricted or Noncurrent Liabilities		
Funds held for TCHD LPPF	8,335,940	2,078,973
Debt service payable, long-term	6,105,000	7,285,000
Deferred Revenue	-	610,000
Total Restricted of Noncurrent Liabilities	14,440,940	9,973,973
Total Liabilities	274,149,021	237,598,642
<hr/>		
Net Assets		
Unrestricted	272,459,269	192,333,824
Investment in Capital Assets	111,567,138	110,391,931
Total Net Assets	384,026,407	302,725,755
<hr/>		
Liabilities and Net Assets	658,175,429	540,324,397
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Sources / Uses	Nov 2020	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Sources					
Property Tax Revenue	2,119,945	2,167,931	234,057,519	1%	9,361,548
Lease Revenue	862,753	1,724,476	12,909,866	13%	1,715,682
Other Revenue	48,073	123,968	1,720,000	7%	283,397
Tobacco Settlement Revenue	-	-	2,800,000	0%	-
Contingency Reserve (Carryforward)	-	-	115,856,728	0%	-
Total Sources	3,030,771	4,016,375	367,344,113	1%	11,360,627
Uses of Funds					
Healthcare Delivery	8,140,055	15,846,417	353,858,894	4%	23,690,392
Administrative Program					
Salaries and benefits	359,426	676,476	5,561,651	12%	760,508
Consulting Fees	17,924	24,091	1,259,570	2%	163,531
Legal Fees	71,391	177,398	1,497,136	12%	105,583
Other Purchase Goods and Services	69,860	176,622	3,081,046	6%	159,279
Total Administrative Program	518,601	1,054,587	11,399,403	9%	1,188,901
Tax Collection Expenses	119,630	200,059	2,085,816	10%	185,002
Total Uses	8,778,286	17,101,063	367,344,113	5%	25,064,295
Excess Sources / (Uses)	(5,747,515)	(13,084,688)			(13,703,668)



Healthcare Delivery Summary	Nov 2020	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Inter-Governmental Transfers (IGTs)	-	-	23,528,575	0%	7,301,891
Healthcare Services					
Community Health Care Initiatives Fund	-	-	875,000	0%	-
Primary Care - (see detail on Slide 11)	4,403,628	8,026,936	56,935,000	14%	8,412,758
Specialty Care, incld Dental & Behavioral Health	490,675	1,117,112	14,448,856	8%	1,386,666
Pharmacy	627,813	1,633,464	13,250,000	12%	1,934,013
Post Acute Care	-	-	5,400,000	0%	-
All Other Healthcare Services	40,583	78,000	4,469,990	2%	286,053
Indigent Care & Hospital Performance Incentive	-	-	59,700,000	0%	-
Subtotal Healthcare Services	5,562,699	10,855,512	155,078,846	7%	12,019,490
ACA Premium Assist, Education, Enrollment	1,049,899	1,910,853	12,160,674	16%	1,096,744
Healthcare Facilities and Campus Redevelopment	256,182	330,935	6,097,472	5%	809,635
Healthcare Delivery Operating Costs	1,263,626	2,733,818	29,473,028	9%	2,408,225
Debt, Reserves and Transfers	7,649	15,299	127,520,299	0%	54,407
Total Healthcare Delivery	8,140,055	15,846,417	353,858,894	4%	23,690,392



Healthcare Delivery - Detail	Nov 2020	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Intergovernmental Transfers (IGTs)					
DSH - Disproportionate Share	-	-	-	0%	7,301,891
DSRIP - CCC	-	-	23,528,575	0%	-
Subtotal Intergovernmental Transfers (IGTs)	-	-	23,528,575	0%	7,301,891
Healthcare Services					
Community Health Care Initiatives	-	-	875,000	0%	-
Primary Care - (see detail on Slide 11)	4,403,628	8,026,936	56,935,000	14%	8,412,758
Specialty Care, incld Dental - (see detail on Slide 12)	397,758	953,779	12,565,000	8%	1,245,833
Specialty Care, Behavioral Health	92,917	163,333	1,883,856	9%	140,833
Pharmacy	627,813	1,633,464	13,250,000	12%	1,934,013
Post Acute Care	-	-	5,400,000	0%	-
Reproductive and Sexual Health	40,583	78,000	-	0%	96,375
Health care services, Pay for Success	-	-	600,000	0%	-
Medical Administration / ICC payment	-	-	719,990	0%	102,879
Primary & Specialty Care Reserves	-	-	3,150,000	0%	86,799
Indigent Care	-	-	57,000,000	0%	-
Hospital Performance Incentives	-	-	2,700,000	0%	-
Subtotal Healthcare Services	5,562,699	10,855,512	155,078,846	7%	12,019,490

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Healthcare Delivery Detail (continued)	Nov 2020	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Healthcare Operations and Support					
ACA and Premium Assistance Programs					
High Risk Premium Programs	638,883	1,265,413	8,600,000	15%	482,333
CHAP Program	209,194	386,659	2,959,354	13%	302,790
ACA Enrollment and Education Services	201,822	258,781	601,320	43%	311,621
Subtotal ACA & Premium Assist Program	1,049,899	1,910,853	12,160,674	16%	1,096,744
Healthcare Facilities and Campus					
Salaries and benefits	7,298	14,702	368,579	4%	57,081
Consulting Services	(12,877)	26,350	1,730,000	2%	-
Legal Fees	44,820	35,768	174,500	20%	48,473
Other Goods & Svc incl. UT Ground Lease	216,941	254,115	3,824,393	7%	704,081
Subtotal Healthcare Facilities and Campus	256,182	330,935	6,097,472	5%	809,635
Healthcare Delivery Operating Costs					
Salaries and benefits	876,038	1,807,356	15,021,176	12%	1,593,016
Consulting Services	5,226	18,522	1,085,500	2%	6,407
Legal Fees	7,232	12,172	332,000	4%	26,262
Other Services and Purchased Goods	375,130	895,768	13,034,352	7%	782,540
Subtotal HCD Operating Cost	1,263,626	2,733,818	29,473,028	9%	2,408,225
Debt Service, Reserves and Transfers					
Debt Service	7,649	15,299	1,264,357	1%	54,407
FY2021 Capital reserve	-	-	34,100,000		-
Health Care Capital Line of Credit	-	-	1,091,773		-
FY2021 Hospital Services Reserve	-	-	4,000,000		-
FY2021 Contingency reserve appropriation			87,064,169		-
Subtotal Debt, Reserves and Transfers	7,649	15,299	127,520,299	0%	54,407
Total Healthcare Delivery	8,140,055	15,846,417	353,858,894	4%	23,690,392



Healthcare Delivery - Primary Care	Nov 2020	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Primary Care					
CommUnity Care	3,482,461	6,328,103	44,885,000	14%	6,575,000
Lone Star Circle of Care	725,833	1,259,167	6,555,000	19%	1,258,400
People's Community Clinic	163,333	371,667	2,600,000	14%	416,667
Other Primary Care	32,000	68,000	2,895,000	2%	162,692
Subtotal Primary Care Services	4,403,627	8,026,937	56,935,000	14%	8,412,759

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Healthcare Delivery - Specialty Care	Nov 2020	FY21 YTD	FY21 Budget	Percent of Budget Used	FY20 YTD
Specialty Care					
Ancillary Services	4,447	8,397	610,000	1%	16,667
Cardiology	11,481	22,963	15,000	153%	25,000
Consultation Services	0	0	0	0%	12,500
Dental Specialty	51,675	119,492	1,000,000	12%	166,667
Dermatology	32,459	63,234	550,000	11%	66,667
Durable Medical Equipment	0	0	115,000	0%	12,500
Ear, Nose & Throat ENT	28,500	57,667	350,000	16%	158,333
Endocrinology	21,455	42,910	575,000	7%	50,000
Gastroenterology	104,273	212,213	2,100,000	10%	166,667
General Surgery	(15,600)	9,400	300,000	3%	50,000
Gynecology IPU	(6,333)	2,200	600,000	0%	0
Nephrology	(18,217)	2,616	200,000	1%	0
Oncology	41,667	83,333	700,000	12%	100,000
Ophthalmology	62,708	162,875	1,575,000	10%	216,667
Orthotics & Prosthetics	4,667	13,000	200,000	7%	33,333
Podiatry	24,150	48,300	350,000	14%	41,667
Pulmonology	28,485	56,971	375,000	15%	62,500
Rheumatology	11,736	23,471	250,000	9%	25,000
Specialty Care	(2,163)	0	2,550,000	0%	16,667
Wound Care	12,369	24,738	150,000	16%	25,000
Total Specialty Care	397,759	953,780	12,565,000	8%	1,245,835



Questions ? Comments ?

DRAFT



November 2020 Preliminary Monthly Financial Statements (unaudited)

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Balance Sheet (Assets) – Slide 4

Current Assets

Cash and Cash Equivalents – \$1.0M compared to \$1.0M November 2019

Short-term Investments – Short-term investments were \$173M at month-end and restricted investments of \$6.7M for capital acquisitions.

Ad Valorem Taxes Receivable – \$241.2M balance is composed of:

Gross Tax Receivables	\$ 244M
Taxable Assessed Valuation Adjustment	(175)K
Est. Allowance for Doubtful collections	(2.7)M
Total Taxes Receivable	\$ 241M

Other Receivables – Other receivables total \$2.1M and includes intercompany balances:

- CommUnityCare - \$1.1M
- Sendero - \$645K
- Community Care Collaborative - \$190K
- Accrued Interest - \$167K
- Miscellaneous Receivables – \$9K

Prepaid Expenses – \$1.9M balance composed of:

- Prepaid Tax Collection Fees - \$809
- Sendero Premium Assistance - \$789k
- Prepaid Insurance - \$60K
- TCAD Appraisal Fees - \$79K
- Software - \$106K
- Professional Services and Memberships - \$16K
- Deposits - \$21K

Total Current Assets – \$419M



Balance Sheet (Assets) – Slide 4 (continued)

Restricted Cash & Investments or Noncurrent

Investments Restricted for Capital Acquisition – \$6.7M in short-term securities restricted for capital acquisition.

Sendero Paid-in-Capital – \$71.0M (unchanged)

Working Capital Advance to CommUnityCare – \$4.0M (unchanged)

Sendero Surplus Debenture – \$37.1M (unchanged)

Restricted TCHD LPPF Cash & Investments - \$8.3M

Capital Assets – \$112M, net of accumulated depreciation

Total Assets – \$658M



Current Liabilities – Slide 5

Accounts Payable – Major components of the \$16.6M balance are:

- \$13.7M estimated IBNR for healthcare services.
- \$785K estimated month-end vendor invoices due.
- \$2.1M month-end vendor invoices due.

Salaries and Benefits Payable – \$1.5M balance is comprised of the accrued liability for salary costs unpaid at month-end, the value of accrued personal time off and various fringe benefit amounts withheld and not yet paid.

Other Payables – \$7K includes capital lease obligation related to medical equipment leased at Southeast Health and Wellness Center.

Debt Service Payable, Short-Term – \$1.2M in Certificates of Obligation Payable.

Deferred Tax Revenue - \$240M pending collection

Other Deferred Revenue - \$610K consists of the lease revenue \$610K for Block 164 Yr3 (FY21) from 2033 LLP

Total Current Liabilities – **\$260M**



Restricted or Noncurrent Liabilities – Slide 5 (continued)

Funds held for TCHD LPPF - \$8.3M receipts from participants in the LPPF.

Debt Service Payable, Long-Term – \$6.1M balance of the \$7.285M in General Obligation Bonds, Series 2020. This debt was originally issued in 2011 for the North Central clinic and refunded May 2020. Due annually on 3/1.

Total Restricted or Noncurrent Liabilities – \$14M

Total Liabilities – \$274M

Net Assets

Unrestricted Net Assets – \$272M

Investment in Capital Assets – \$112M

Total Net Assets – \$384M

Total Liabilities and Net Assets – \$658M



Sources and Uses Report – Slide 6

November financials → two months, 17% of the fiscal year.

Sources – Total \$3.0M for the month

Property Tax Revenue – Net property tax revenue for the month was \$2.1M. Net revenue includes \$2.2M current month's collections; \$27k Penalties and Interest; (\$106)k in adjustments for prior year delinquent taxes.

Lease Revenue – \$863K recorded for Seton lease payment and the UT ground lease.

Other Revenue – \$48K investment income for the month, \$124k YTD, compared to \$283k YTD last year.

Uses of Funds – Total \$8.8M for the month

Total Healthcare Delivery Program – Total healthcare delivery expenses were \$8.1M for the month and \$16M YTD compared to \$24M YTD thru November 2019.

Administration Program – \$519K in expense for the month, which includes:

- Personnel costs – \$359K
- Consulting services – \$18K
- Legal fees – \$71K
- Other general and administrative – \$70K

Tax Collection Expenses – \$120K for the month.

Excess Sources/(Uses) – \$(5.7)M in November. Current YTD is \$(13)M compared to prior year FY20 YTD of \$(14)M.



Healthcare Delivery Expense – Slide 7

Healthcare Delivery Expense – Total \$8.1M November; \$16M YTD compared to \$24M November FY20 YTD.

Intergovernmental Transfers ("IGT's") – YTD \$0 compared to \$7.3M YTD last year.

Healthcare Services – Healthcare delivery providers' expense for November totaled \$5.6M, which includes:

- Primary care – \$4.4M
- Specialty Care (including Dental and Behavioral Health) – \$491K
- Pharmacy - \$628K
- All Other Healthcare Services - \$41K

ACA Premium Assist, Education, Enrollment – \$1M in expenses for the month; \$1.9M YTD compared to \$1.1M November FY20 YTD

Healthcare Facilities and Campus Redevelopment - \$256K in expense for the month and \$331K YTD.

Healthcare Delivery Operating Cost – \$1.3M in expenses for the month and includes:

- Personnel costs – \$876K
- Consulting Services – \$5K
- Legal Fees - \$7K
- Other services and purchased goods – \$375K

Debt, Reserves and Transfer – \$8K in Debt Service expense for the month

Total Healthcare Delivery - for the month of November was \$8.1M.

Community Care Collaborative

Financial Statement Presentation

FY 2021 – as of November 30, 2020 (Preliminary)

Central Health Board of Managers
Board of Managers Meeting
December 16, 2020

Jeff Knodel, Chief Financial Officer
Lisa Owens, Deputy Chief Financial Officer



Community Care
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a partnership of Central Health and Seton Healthcare Family

Preliminary

Highlights Community Care Collaborative

November 2020



- * Cash is at \$24.4 million compared to \$25.3 million last year.
- * Total Liabilities are at \$11 million as of the end of November 2020.
- * Net Assets at the end of September are \$13.4 million.

Preliminary

Balance Sheet

Community Care Collaborative
As of November 2020



Community Care Collaborative

	as of 11/30/2020	as of 11/30/2019
Assets		
Cash and Cash Equivalents	24,408,872	25,325,793
Other Receivables	21,530	414,895
Prepaid and Other	86,878	52,133
Total Assets	24,517,279	25,792,821
Liabilities		
AP and Accrued Liabilities	6,435,567	11,767,319
Deferred Revenue	4,350,228	1,961,042
Other Liabilities	206,991	248,585
Accrued Payroll	117,403	102,603
Total Liabilities	11,110,189	14,079,549
Net Assets	13,407,091	11,713,272
Liabilities and Net Assets	24,517,279	25,792,821

Preliminary

Sources and Uses Report, Budget vs Actual

Fiscal Year-to-Date through November 2020



Sources of Funds	Approved Budget	YTD Actual	YTD % of Budget	Prior YTD Actual
DSRIP Revenue	61,168,472	0	0%	0
Member Payment - Seton ⁽¹⁾	0	0	0%	0
Member Payment - Central Health ⁽¹⁾	0	0	0%	0
Operations Contingency Carryforward	5,362,495	11,802,979	220%	10,731,787
Other Sources	100,000	4,300	4%	56,187
Total Sources of Funds	66,630,967	11,807,279	18%	10,787,974
Uses - Programs				
Healthcare Delivery	19,630,967	2,655,050	14%	3,578,393
UT Services Agreement	35,000,000	0	0%	0
DSRIP Project Costs	12,000,000	745,137	6%	496,309
Total Uses	66,630,967	3,400,188	5%	4,074,702
Net Sources (Uses)	-	8,407,091		6,713,272
Net Assets		13,407,091		11,713,272

⁽¹⁾ Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

Preliminary

Healthcare Delivery Costs - Summary

Fiscal Year-to-Date through November 2020



	<u>Approved Budget</u>	<u>YTD Actual</u>	<u>YTD % of Budget</u>	<u>Prior YTD Actual</u>
Healthcare Delivery				
Primary Care & Emergency Transport	921,822	158,521	17%	153,637
Specialty Care	3,908,000	470,697	12%	630,263
Specialty Behavioral Health	8,000,000	1,344,000	17%	1,848,384
Specialty Dental Care	0	0	0%	0
Post-Acute Care	2,675,000	269,292	10%	391,667
Pharmacy	0	0	0%	0
Medical Management	0	0	0%	(1,567)
Urgent and Convenient Care	475,000	40,833	9%	58,977
Healthcare Delivery - Operations	2,849,742	371,708	13%	497,032
Operations Contingency Reserve	801,403	0	0%	0
Total Healthcare Delivery	19,630,967	2,655,050	14%	3,578,393

Preliminary

Thank You

www.ccc-ids.org



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Preliminary



November 2020 FYTD Financial Statements (unaudited)
Page 1 of 4

Balance Sheet

Current Assets

Cash and Cash Equivalents – \$24.4M

Other Receivables – \$22K

Prepaid and Other – \$87K – Atrium Security deposit, Insurance, Rent, and MCG license

Total Assets – \$24.5M

Liabilities

Accounts Payable and Accrued Liabilities – \$6.4M, which includes:

- \$5.1M estimated IBNR (Incurred But Not Received) for providers
- \$1.2M non-provider accruals mainly for PY DSRIP payments to CUC \$1.1M
- \$191K due to Central Health for July-November 2020

Deferred Revenue – \$4.3M deferred revenue related to DSRIP projects

Other Liabilities – \$207K; includes leasehold improvement allowance liability of \$78K and Deferred Rent of \$129K

Payroll Liabilities – \$117K; includes PTO liability

Total Liabilities – \$11.1M



November 2020 FYTD Financial Statements (unaudited)
Page 2 of 4

Net Assets

Unrestricted Net Assets – \$13.4M

Total Net Assets – \$13.4M

Total Liabilities and Net Assets – \$24.5M

Sources and Uses Report

November financials → two months, 17% of the fiscal year

Sources of Funds, Year-to-Date

DSRIP Revenue - \$0M, anticipated receipt is July 2021

Operations Contingency - \$11.8M from FY2020 (This excludes emergency reserves of \$5M)

Other Sources – \$4K for interest income

Uses of Funds, Year-to-Date

Operating Expenses
Healthcare Delivery
(Excluding DSRIP)

	<u>Approved Budget</u>	<u>YTD Actual</u>	<u>YTD % of Budget</u>	<u>Prior YTD Actual</u>
Healthcare Delivery				
Primary Care & Emergency Transport	921,822	158,521	17%	153,637
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Specialty Dental Care	0	0	0%	0
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Pharmacy	0	0	0%	0
Medical Management	0	0	0%	(1,567)
Urgent and Convenient Care	475,000	40,833	9%	58,977
Healthcare Delivery - Operations	2,849,742	371,708	13%	497,032
Operations Contingency Reserve	801,403	0	0%	0
Total Healthcare Delivery	19,630,967	2,655,050	14%	3,578,393



November 2020 FYTD Financial Statements (unaudited)
Page 4 of 4

UT Services Agreement – Year-to-date \$0M

DSRIP Project Costs – Year-to-date \$745M, primarily made up of provider earnings to date of:

- CommUnity Care - \$720K
- Lone Star Circle of Care – (\$17K)
- Hospice Austin – (\$1K)
- DSRIP Operating Expenses - \$43K



**CENTRAL
HEALTH**

BUDGET & FINANCE COMMITTEE MEETING

December 16, 2020

AGENDA ITEM 3

Confirm the next regular Budget and Finance Committee meeting date, time, and location.