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CENTRAL HEALTH

CENTRAL HEALTH BOARD OF MANAGERS

Agenda

Wednesday, September 4, 2013
5:30 p.m.

Central Health Administrative Offices
1111 E. Cesar Chavez St.
Austin, Texas 78702
Board Room

PUBLIC HEARING

Present an overview and receive public comment on the Central Health preliminary Fiscal Year 2014 budget.

REGULAR AGENDA*

6:00 P.M.

(to follow Public Hearing)

CONSENT AGENDA

All matters listed under the CONSENT AGENDA will be considered by the Board of Managers to be routine and will be enacted by one motion. There will be no separate discussion of these items unless members of the Board request specific items be moved from the CONSENT AGENDA to the REGULAR AGENDA for discussion prior to the time the Board of Managers votes on the motion to adopt the CONSENT AGENDA.

- C1. Approve minutes for the following meetings of the Central Health Board of Managers:
 - a. May 1, 2013; and
 - b. May 15, 2013.
- C2. Approve the removal of Manager Mendoza from the Budget and Finance Committee.
- C3. Approve the appointment of Manager Kuykendall to serve on the Budget and Finance Committee, the *ad hoc* Nominations Committee, and the *ad hoc* Sendero Health Plans Committee.
- C4. Approve the reappointment of Tom Young as Trustee to the Austin Travis County Integral Care Board.

REGULAR AGENDA*

1. Receive and discuss an update on the Southeast Health and Wellness Center.
2. Discuss and take appropriate action on Central Health's utilization of Historically Underutilized Businesses (HUBs), including possible participation in the City of Austin's disparity study.¹
3. Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including associated initiatives, and other interrelated community partnerships.¹
4. Discuss and take appropriate action on Central Health's preliminary Fiscal Year 2014 budget.
5. Discuss and take appropriate action on the Community Care Collaborative's Fiscal Year 2014 budget.
6. Provide notification of the date, time, and location of the meeting at which Central Health will consider approval of the Fiscal Year 2014 budget and confirm the next regular Board meeting date, time, and location.

* The Board of Managers may take items in an order that differs from the posted order.

Note 1, Possible closed session item.

The Board of Managers may consider any matter posted on the agenda in a closed session if there are issues that require consideration in a closed session and the Board announces that the item will be considered during a closed session.

Consecutive interpretation services from Spanish to English are available during Citizens Communication or when public comment is invited. Please notify the front desk on arrival if services are needed.

Los servicios de interpretación consecutiva del español al inglés están disponibles para la comunicación de los ciudadanos o cuando se invita al público a hacer comentarios. Si necesita estos servicios, al llegar sírvase notificarle al personal de la recepción.

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Austin, Travis County, Texas on this the 30th day of

August 20 13.

Dana DeBeauvoir

County Clerk, Travis County, Texas

By M. Mitchell Deputy

M. MITCHELL



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8/28/13



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

AGENDA Item C1

Approve minutes for the following meetings of the Central Health Board of Managers:

- a. May 1, 2013; and
- b. May 15, 2013.

MINUTES OF MEETING - MAY 1, 2013
CENTRAL HEALTH
BOARD OF MANAGERS

On Wednesday, May 1, 2013, a meeting of the Central Health Board of Managers convened in open session at 5:37 p.m. in the Board Room of the Central Health Administrative Offices located at 1111 E. Cesar Chavez Street, Austin, Texas 78702. Clerk for the meeting was Ms. Rachael Cortez.

Board of Managers present: Chairperson Mendoza, Vice-Chairperson Coleman-Beattie, Treasurer Daniel, Secretary Lightsey, Manager Coopwood, and Manager Heidrick.

Manager Hudson arrived at 5:41 p.m.

CITIZENS' COMMUNICATION

Clerk's Notes: There was no citizens' communication.

CONSENT AGENDA

- C1. Approve minutes for the following meeting of the Central Health Board of Managers:
- a. January 9, 2013; and
 - b. March 6, 2013.

Clerk's Notes: Treasurer Daniel moved that the Board approve Consent Agenda item C1. Vice-Chairperson Coleman-Beattie seconded the motion.

Chairperson Rosie Mendoza	For
Vice-Chairperson Brenda Coleman-Beattie	For
Treasurer Katrina Daniel	For
Secretary Rebecca Lightsey	For
Manager Tom Coopwood	For
Manager Clarke Heidrick	For
Manager Lynne Hudson	For
Manager Guadalupe Zamora	Absent
Manager Anthony Haley	Absent

REGULAR AGENDA*

1. Receive and discuss an update on the development of the medical school from Susan Cox, M.D., Regional Dean, Austin Programs, University of Texas Southwestern Medical Center.

Clerk's Notes: Chairperson Mendoza introduced Dr. Sue Cox. Dr. Cox gave the Board an update on the development of the medical school. Dr. Cox stated that a steering committee had been created by Provost Dr. Steve Leslie. This committee is comprised of three subcommittees which includes the following: medical engagement, community engagement, and women's engagement. Dr. Cox stated that the University of Texas began the accreditation process and development of the curriculum. The school is expecting 50 students in the first class.

Dr. Cox also reported that a search committee has been established to begin the process for a Dean of the Dell Medical School. Dr. Cox stated that more information may be obtained through the Dell Medical School website. Dr. Cox responded to questions from the Board.

No action was taken on Item 1.

2. Receive and discuss a presentation on the history of Central Health, the public private partnership with Seton Healthcare Family and the events leading to the development of an Integrated Delivery System (IDS), resulting in the Community Care Collaborative (CCC).

Clerk's Notes: Patricia A. Young Brown, President and CEO, gave a presentation entitled "Health Care for Vulnerable Travis County Residents, A Public Private Partnership."

Ms. Young gave a description on what a safety net hospital is and its role. Ms. Young reviewed the steps in which the Travis County Healthcare District/Central Health evolved from 1995 to 2009. Ms. Young reviewed the tax rate over the first 5 years covering 2005 through 2009.

Ms. Young discussed the Master Agreement between Central Health and Seton Healthcare Family and its goal to develop a well-structured integrated delivery system that will provide health care services on a proactive basis and keep more people out of the hospital. Ms. Young stated that the Master Agreement will have three direct benefits to our residents in Travis County and Central Texas that includes a medical school, teaching hospital, and integrated delivery system.

Ms. Young discussed how through the Community Care Collaborative ("CCC"), Central Health will leverage local dollars to attract the maximum federal dollars to invest for care in Travis County. Ms. Young stated that Central Health and Seton Healthcare Family are finalizing the new foundational agreements which define the new public-private partnership for the delivery of health care to vulnerable residents of Travis County. The foundational documents include the Master Agreement, the Services Agreement, CCC Bylaws, the lease of University Medical Center at Brackenridge and the lease for the new teaching hospital. Ms. Young reviewed the next steps to be taken by the Board. Ms. Young responded to questions from the Board.

Ms. Christie Garbe, Vice President of Planning and Communications, discussed the public engagement component for review of the Master Agreement and other ancillary agreements. Ms. Garbe responded to questions from the Board.

No action was taken on item 2.

3. Discuss and take appropriate action on the following:¹
 - a. Academic Medicine, Senator Watson's "10 in 10" Initiative, and University Medical Center at Brackenridge, including other interrelated community partnerships;
 - b. The 1115 Medicaid Waiver, including an update on the development of the Community Care Collaborative (CCC); and
 - c. A proposed Master Agreement and other ancillary agreements between Central Health and Seton Healthcare Family.

Clerk's Notes: At 6:52 p.m. Chairperson Mendoza announced that the Board is convening in closed session to discuss agenda item 3 under Section 551.071 of the Texas Government Code,

Consultation with Attorney and under Section 551.085 of the Texas Government Code, Deliberation of Governing Board of Certain Providers of Health Care services.

The Board reconvened in open session at 9:39 p.m.

Vice-Chairperson Coleman-Beattie and Treasurer Daniel left the meeting at 9:39 p.m.

No action was taken on Item 3.

4. Confirm the next regular Board meeting date, time, and location.

Clerk's Notes: Chairperson Mendoza announced that the next regularly scheduled meeting would be held on Wednesday, May 15, 2013, at 5:30 p.m., in the Board Room, Central Health Administrative Offices 1111 E. Cesar Chavez Street, Austin, Texas 78702.

Secretary Lightsey moved that the Board adjourn. Manager Hudson seconded the motion.

Chairperson Rosie Mendoza	For
Vice-Chairperson Brenda Coleman-Beattie	Absent
Treasurer Katrina Daniel	Absent
Secretary Rebecca Lightsey	For
Manager Tom Coopwood	For
Manager Clarke Heidrick	For
Manager Lynne Hudson	For
Manager Guadalupe Zamora	Absent
Manager Anthony Haley	Absent

The meeting was adjourned at 9:39 p.m.

Rosie Mendoza, CPA, Chairperson
Central Health Board of Managers

ATTESTED TO BY:

Rebecca Lightsey, Secretary
Central Health Board of Managers

MINUTES OF MEETING - MAY 15, 2013
CENTRAL HEALTH
BOARD OF MANAGERS

On Wednesday, May 15, 2013, a meeting of the Central Health Board of Managers convened in open session at 5:37 p.m. in the Board Room of the Central Health Administrative Offices located at 1111 E. Cesar Chavez Street, Austin, Texas 78702. Clerk for the meeting was Ms. Rachael Cortez.

Board of Managers present: Chairperson Mendoza, Vice-Chairperson Coleman-Beattie, Treasurer Daniel, Secretary Lightsey, and Manager Hudson.

Manager Zamora arrived at 5:38 p.m.
Manager Heidrick arrived at 5:46 p.m.

CITIZENS' COMMUNICATION

Clerk's Notes: Mr. Carlos Femat, Community Relations Manager, provided information regarding Citizens' Communication and introduced each speaker.

Ms. Dorothy Ruhl discussed maintaining a full range of reproductive services at University Medical Center at Brackenridge and in the curriculum for the medical school.

Ms. Cynthia Valadez discussed the Master Agreement and other agreements with Seton Healthcare Family, including public review of the documents and financial arrangements.

Ms. Monica Guzman discussed language options on websites, and time to review the Master Agreement.

Ms. Isabel Rios discussed the Medicaid Waiver, including funding for indigent health care services and time to review the Master Agreement.

CONSENT AGENDA

- C1. Approve minutes for the following meeting of the Central Health Board of Managers:
 - a. February 23, 2013
- C2. Receive the April 2013 Investment Report and ratify Central Health Investments for April 2013.

Clerk's Notes: Secretary Lightsey moved that the Board approve Consent Agenda items C1 and C2. Vice-Chairperson Coleman-Beattie seconded the motion.

Chairperson Rosie Mendoza	For
Vice-Chairperson Brenda Coleman-Beattie	For
Treasurer Katrina Daniel	For
Secretary Rebecca Lightsey	For
Manager Tom Coopwood	Absent
Manager Clarke Heidrick	For
Manager Lynne Hudson	For
Manager Guadalupe Zamora	For
Manager Anthony Haley	Absent

REGULAR AGENDA*

1. Receive and discuss a presentation from David Evans, CEO, Austin Travis County Integral Care (ATCIC) on proposed Delivery System Reform Incentive Payment (DSRIP) projects to be implemented by ATCIC relating to the 1115 Medicaid Waiver.

Clerk's Notes: Mr. David Evans, President and CEO, ATCIC, gave a brief report on the proposed DSRIP projects to be implemented by ATCIC relating to the 1115 Medicaid Waiver. Ms. Dawn Handley, Chief Program Operations Officer for ATCIC reported on the following projects: 1) integrate primary and behavioral health care services (Dove Springs); 2) expand mobile crisis intervention team (MCOT); 3) hospital and jail diversion alternative, crisis residential program; 4) community behavior support (CBS) team; 5) implementation of chronic disease prevention/management program; 6) mental health first aid and suicide prevention; 7) peer support and training; 8) expand specialty behavioral health prescriber capacity; and 9) introduce, expand, or enhance telemedicine/telehealth. Mr. Evans and Ms. Handley responded to questions from the Board.

No action was taken on Item 1.

2. Receive and discuss an update on CommUnityCare operations for the second quarter of Fiscal Year 2013.

Clerk's Notes: Ms. Leslee Froelich, President and CEO, and Ms. Carolyn Konecny, Chief Financial Officer, of CommUnityCare, gave a presentation on the CommUnityCare operations for the second quarter of Fiscal Year 2013. Ms. Froelich reported that 70,000 patients were served as of February 2013. Ms. Froelich gave a report on the second quarter operational update. Ms. Froelich and Ms. Konecny responded to questions from the Board.

No action was taken on item 2.

3. Receive and discuss a report of the April 2013 financial statements for Central Health.

Clerk's Notes: Mr. Jeff Knodel, Chief Financial Officer, and Ms. Rosie Vela, Comptroller, presented the April 2013 Financial Statements. Mr. Knodel noted it would be a brief report considering a full financial report on statements was made at the Budget and Finance Committee meeting. The review included a statement of revenues, expenses, changes in net assets, and liabilities. Mr. Knodel and Ms. Vela responded to questions from the Board.

No action was taken on item 3.

4. Receive and discuss the CEO's report on the following Central Health activities:
(a) procurement activity; (b) current communications/outreach statistics; (c) the Medical Access Program (MAP), including enrollment and activities; and (d) Psychiatric Stakeholder's Meeting.

Clerk's Notes: Ms. Patricia Young Brown, Central Health's President and CEO, reported on procurement activities. Next, Ms. Young Brown reviewed the Communications/Outreach Report for April through May, noting events, earned media, ongoing projects, and web site analytics. Ms. Claudia Lindenberg, Eligibility Services Director, discussed a graph for full benefit MAP enrollment showing a slight but steady decline in numbers attributed to staff vacancies. Ms. Lindenberg explained that enrollment process improvements included a

streamlined re-enrollment process, continued outreach/marketing for providers to submit virtual applications, and expanded sites performing fax applications that have all been recently put in place. Ms. Young Brown announced that Central Health earned a Silver Leadership Circle Award from the State's Comptroller's Office for financial transparency. Central Health was the only hospital district to be awarded this distinction. Ms. Young Brown responded to questions from the Board.

No action was taken on item 4.

5. Receive and discuss reports from the Board committees: Budget and Finance Committee; *ad hoc* Strategic Planning Committee; and *ad hoc* Legislative Committee.

Clerk's Notes: Treasurer Daniel gave a report on the Budget and Finance Committee with updates on Sendero Health Plans, financial statements, CommUnityCare, the Community Care Collaborative budget concepts, TexHealth Central Texas, and the Delivery System Reform Incentive Payment (DSRIP) projects. Vice-Chairperson Coleman-Beattie reported that the *ad hoc* Strategic Planning Committee met a month ago to discuss the framework for the next three years. The process is more than a timeline and the next meeting will outline goals and include community input. Vice-Chairperson Coleman-Beattie informed the Board that a final draft of the plan will be ready at the end of summer. Secretary Lightsey continued with a legislative update, recapping a joint meeting with Sendero and CommUnityCare.

No action was taken on item 5.

6. Discuss and take appropriate action on the following:¹
 - a. Academic Medicine, Senator Watson's "10 in 10" Initiative, and University Medical Center at Brackenridge, including other interrelated community partnerships;
 - b. The 1115 Medicaid Waiver, including an update on the development of the Community Care Collaborative (CCC); and
 - c. A proposed Master Agreement and other ancillary agreements between Central Health and Seton Healthcare Family.

Clerk's Notes: The Board recessed 7:00 p.m. to 7:08 p.m. The Board resumed in open session at 7:08 p.m.

Mr. John Stephens, Central Health Project Manager, and Mr. David Hilgers, outside counsel with Brown McCarroll, recapped a May 1, 2013 presentation on the public-private partnership for hospital services. Mr. Stephens emphasized that the Master Agreement, based on the April 2012 Letter of Intent and the Community Care Collaborative (CCC), will provide the legal and administrative infrastructure to implement an updated model of this partnership. The Master Agreement will allow for Central Health and Seton Healthcare Family (Seton) to make joint decisions about the Medical Access Program (MAP) population, management and oversight of the Delivery System Reform Incentive Payment (DSRIP) projects, and integration and management of the provider network. Mr. Stephens stated that the CCC will have an initial five-person operating board of directors composed of three Central Health Board of Managers' appointees and two Seton appointees. Mr. Stephens reviewed the 18 powers reserved to the Central Health Board and Seton's Board under Section 3.8 of the Master Agreement, and then covered material decisions which must be approved by both a majority of the Central Health Board appointees to the CCC Operating Board and both of the Seton appointees to the CCC Operating Board. Mr. Stephens followed with a discussion of the unilateral rights of Central Health and Seton and an explanation that the CCC bylaws were developed to carry out the governance provisions in the Master Agreement and are entirely consistent with them.

Mr. Stephens reviewed the funding and budget process, covering available resources, and new resources that will enhance the delivery system including property tax, federal funds, and Seton funds. Next, Mr. Stephens explained that Central Health and Seton agree to cooperate through the CCC in contracting directly with FOHCs (Federally Qualified Health Centers). With the Services Agreement, a baseline is established for the current level of services to be provided by Seton to MAP populations, as well as a process for changing this level of service. Mr. Stephens discussed the Ethical and Religious Directives, explaining that if issues arise, Central Health and Seton will work cooperatively to transition activities in question to Central Health or other third parties. Additionally, Mr. Stephens discussed the teaching hospital, which Seton will design, equip, and operate after approval by Ascension Health, and the medical school that the University of Texas intends to construct at or near the UMCB campus. Mr. Stephens wrapped up by discussing the grounds for termination of the Master Agreement by mutual agreement, the dispute and resolution process, and the Central Health purchase of all teaching hospital assets in the event of a Seton default, breach, or failure to provide post-termination services.

Ms. Young Brown, Central Health's President and CEO, spoke about Central Health's commitment to transparency, reiterating that Central Health earned a Silver Leadership Circle Award from the State Comptroller's Office for implementing financial transparency. Ms. Young Brown noted that the CCC is still committed to transparency, evident through its solicitation of public input and its by-laws that ensure the public has access to open meetings. Ms. Young Brown closed with next steps. These next steps include a posting of the Master Agreement presentation on the Central Health website, a presentation to the Board and the public on May 22, 2013, legal documents being made publicly available and posted to the website on May 24, 2013 and Board consideration for approval on May 29, 2013. Mr. Stephens and Ms. Young Brown responded to questions from the Board.

At 8:30 p.m. Chairperson Mendoza announced that the Board is convening in closed session to discuss agenda item 6 under Section 551.071 of the Texas Government Code, Consultation with Attorney and under Section 551.085 of the Texas Government Code, Deliberation of Governing Board of Certain Providers of Health Care services.

The Board reconvened in open session at 9:56 p.m.

Vice-Chairperson Coleman-Beattie left at 9:56 p.m.

No action was taken on Item 6.

7. Confirm the next regular Board meeting date, time, and location.

Clerk's Notes: Secretary Lightsey made a motion to schedule a special meeting on the topics of Agenda Item 6, and the agreement between Central Health and TexHealth Central Texas, to be held on Wednesday, May 22, 2013 at 5:30 p.m. in the Board Room, Central Health Administrative Offices 1111 E. Cesar Chavez Street, Austin, Texas 78702. Manager Hudson seconded the motion.

Chairperson Rosie Mendoza	For
Vice-Chairperson Brenda Coleman-Beattie	Absent
Treasurer Katrina Daniel	For
Secretary Rebecca Lightsey	For
Manager Tom Coopwood	Absent
Manager Clarke Heidrick	For
Manager Lynne Hudson	For

Manager Guadalupe Zamora
Manager Anthony Haley

For
Absent

Chairperson Mendoza announced that the next regularly scheduled meeting would be held on Wednesday, June 5, 2013, at 5:30 p.m., in the Board Room, Central Health Administrative Offices 1111 E. Cesar Chavez Street, Austin, Texas 78702.

Secretary Lightsey moved that the Board adjourn. Manager Hudson seconded the motion.

Chairperson Rosie Mendoza	For
Vice-Chairperson Brenda Coleman-Beattie	Absent
Treasurer Katrina Daniel	For
Secretary Rebecca Lightsey	For
Manager Tom Coopwood	Absent
Manager Clarke Heidrick	For
Manager Lynne Hudson	For
Manager Guadalupe Zamora	For
Manager Anthony Haley	Absent

The meeting was adjourned at 9:59 p.m.

Rosie Mendoza, CPA, Chairperson
Central Health Board of Managers

ATTESTED TO BY:

Rebecca Lightsey, Secretary
Central Health Board of Managers



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

**AGENDA Item C2
(No Backup)**

Approve the removal of Manager Mendoza from the Budget and Finance Committee.



CENTRAL
HEALTH

Board of Managers meeting

September 4, 2013

AGENDA Item C3
(No Backup)

Approve the appointment of Manager Kuykendall to serve on the Budget and Finance Committee, the *ad hoc* Nominations Committee, and the *ad hoc* Sendero Health Plans Committee.



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

**AGENDA Item C4
(No Backup)**

Approve the reappointment of Tom Young as Trustee to the Austin Travis County Integral Care Board.



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

**AGENDA Item 1
(No Backup)**

Receive and discuss an update on the Southeast Health and Wellness Center.



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

**AGENDA Item 2
(No Backup)**

Discuss and take appropriate action on Central Health's utilization of Historically Underutilized Businesses (HUBs), including possible participation in the City of Austin's disparity study.¹



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

**AGENDA Item 3
(No Backup)**

Discuss and take appropriate action on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) projects, the Community Care Collaborative, including associated initiatives, and other interrelated community partnerships.¹



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

**AGENDA Item 4
(No Backup)**

Discuss and take appropriate action on Central Health's preliminary Fiscal Year 2014 budget.



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

**AGENDA Item 5
(No Backup)**

Discuss and take appropriate action on the Community Care Collaborative's Fiscal Year 2014 budget.



**CENTRAL
HEALTH**

Board of Managers meeting

September 4, 2013

**AGENDA Item 6
(No Backup)**

Provide notification of the date, time, and location of the meeting at which Central Health will consider approval of the Fiscal Year 2014 budget and confirm the next regular Board meeting date, time, and location.