



June 2017 Preliminary FYTD Financial Statements (unaudited)  
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## **Balance Sheet**

### **Current Assets**

Cash and Cash Equivalents – \$41.2 million

Other Receivables – \$20.1 million, which includes

- \$20.0 million for Central Health member payment
- \$82k for Seton partial service obligation payment

Prepaid and Other – \$234k, which includes:

- \$37k related to a lease security deposit
- \$197k related to software amortization

**Total Assets – \$61.5 million**

### **Liabilities**

Accounts Payable and Accrued Liabilities – \$47.4 million, which includes:

- \$1.6 million accounts payable to providers and vendors
- \$10.2 million estimated IBNR including:
  - \$2.5 million Integral Care
  - \$5.7 million CUC
  - \$222k El Buen
  - \$188k Lone Star COC
  - \$233k People's
  - \$190k Front Steps
  - \$169k Paul Bass Specialty Care
  - \$409k Seton Specialty Care
  - \$641k Other MAP Providers
- \$35.0 million due to UT for annual affiliation payment
- \$111k non-provider accruals; including \$66k United Way
- \$438k due to Central Health

Deferred Revenue – \$2.8 million deferred revenue related to DSRIP projects

Other Liabilities – \$228k; includes leasehold improvement allowance liability of \$210k



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Payroll Liabilities – \$312k; includes PTO liability of \$231k & accrued payroll of \$79k for five days

**Total Liabilities – \$50.7 million**

**Net Assets**

Emergency Reserve – \$5.0 million

Unrestricted Net Assets – \$5.8 million

**Total Net Assets – \$10.8 million**

**Total Liabilities and Net Assets – \$61.5 million**



**Sources and Uses Report**

June financials → nine months, 75% of the fiscal year

**Sources of Funds, Year-to-Date**

DSRIP Revenue – \$56.7 million recognized to date, primarily for DY5 performance

Member Payment - Seton – \$82k for partial service obligation payment

Member Payment - Central Health – \$20.0 million recognized to date, 76%

Operations Contingency Carryforward – Consisting of audited net assets from FY2016, less \$5.0 million emergency reserve, is \$26.3 million

Other Sources – \$92k, which includes:

- \$42k interest revenue
- \$50k awarded by Cap Metro’s Transit Empowerment Fund; to be used to transport MAP patients.

**Uses of Funds, Year-to-Date**

Operating Expenses

Healthcare Delivery				
Category	YTD Total Operating Cost	FY Approved Budget	% of Budget	Variance
Healthcare Delivery (Providers, Personnel, Other)	48,259,119	77,816,057	62.0%	Primary Care \$33.0M; Specialty Care \$2.4M; Dental \$334k; Behavioral Health \$6.1M; Post-Acute Care \$1.2M; Urgent Care \$146k; Pharmacy \$2.8M; Client Referral Services \$592k; Personnel Costs \$622k; Consulting \$180k; Other Purchased Goods \$283k; TPA Expense \$550k.
HIT	1,506,758	4,458,147	33.8%	Personnel Costs \$849k; Consulting \$47k; Other Purchased Goods \$610k.
Patient Medical Management	1,130,427	1,782,840	63.4%	
Quality, Assessment and Performance	489,958	956,974	51.2%	

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Administration	883,891	1,331,983	66.4%	Personnel Costs \$675k; Legal \$29k; Consulting \$5k; Other Purchased Goods \$175k.
MAP Redesign	267,989	5,354,621	5.0%	
MAP Benefits Enhancement Reserve	-	858,938	0.0%	
Service Expansion Funds	-	1,000,000	0.0%	
Operations Contingency	-	1,813,496	0.0%	
<b>Total Healthcare Delivery</b>	<b>52,538,143</b>	<b>95,373,056</b>	<b>55.1%</b>	
UT Affiliation	35,000,000	35,000,000	100.0%	
DSRIP	9,906,298	23,488,234	42.2%	
<b>Total Uses</b>	<b>97,444,441</b>	<b>153,861,290</b>	<b>63.3%</b>	

Change in Net Assets – Year-to-date change in net assets is a decrease of \$20.5 million.

# Community Care Collaborative

## Financial Statement Presentation

### FY 2017 – as of June 30, 2017

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**Central Health Board of Managers  
Budget and Finance Committee**

**July 19, 2017**

**Jeff Knodel, CFO  
Jon Morgan, Interim Executive Director**



a partnership of Central Health and Seton Healthcare Family

# General

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- Financial Statements
  - Balance Sheet
  - Sources and Uses Report, Budget vs. Actual
  - Detail of Healthcare Delivery Costs
- Nine Months of Operations
  - October 1, 2016 – June 30, 2017

# Balance Sheet

As of June 30, 2017



	<u>FY 2017</u>	<u>FY 2016</u>
<b>Assets:</b>		
Cash and Cash Equivalents (1)	\$ 41,164,296	\$ 56,377,101
Other Receivables	20,082,311	27,428
Prepaid and Other	234,278	36,503
<b>Total Assets</b>	<b><u>\$ 61,480,885</u></b>	<b><u>\$ 56,441,032</u></b>
<b>Liabilities and Net Assets:</b>		
AP and Accrued Liabilities	\$ 47,354,637	\$ 45,966,534
Deferred Revenue	2,801,052	2,257,871
Other Liabilities	228,314	4,037
Accrued Payroll	311,829	277,534
<b>Total Liabilities</b>	<b>50,695,832</b>	<b>48,505,976</b>
<b>Net Assets (1)</b>	<b>10,785,053</b>	<b>7,935,056</b>
<b>Total Liabilities and Net Assets</b>	<b><u>\$ 61,480,885</u></b>	<b><u>\$ 56,441,032</u></b>

(1) Includes \$5M Emergency Reserve Balance.

# Sources and Uses Report, Budget vs Actual

## Fiscal Year-to-Date through June 30, 2017



		<b>Approved Budget</b>	<b>YTD Actual</b>
Sources of Funds	DSRIP Revenue	\$ 62,432,400	\$ 56,739,332
	Member Payment - Seton (1)	41,500,000	81,613
	Member Payment - Central Health (1)	26,245,166	20,000,000
	Operations Contingency Carryforward	23,643,324	26,316,998
	Other Sources	40,400	91,552
	<b>Total Sources of Funds</b>	<b>\$ 153,861,290</b>	<b>\$ 103,229,494</b>
Uses - Programs	Healthcare Delivery	95,373,056	52,538,143
	UT Services Agreement	35,000,000	35,000,000
	DSRIP Project Costs	23,488,234	9,906,298
	<b>Total Uses</b>	<b>\$ 153,861,290</b>	<b>\$ 97,444,441</b>
<b>Sources Over (Under) Uses</b>		<b>\$ -</b>	<b>\$ 5,785,053</b>

(1) Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.



# Healthcare Delivery Costs - Summary

## Fiscal Year-to-Date through June 30, 2017



	Approved Budget	Re-Allocated Budget	YTD Actual	% of Re-Allocated Budget
Primary Care (1)	\$ 48,792,582	\$ 49,494,582	\$ 32,971,779	67%
Specialty Care (2)	8,526,951	10,526,951	2,444,438	23%
Dental Specialty Care (3)	629,711	629,711	334,203	53%
Behavioral Health/Substance Use Disorder (3)	8,833,856	8,833,856	6,121,501	69%
Post-Acute Care (3)	1,150,000	1,900,000	1,164,785	61%
Convenient/Urgent Care	600,000	600,000	145,967	24%
Pharmacy	5,350,000	5,350,000	2,849,464	53%
Client Referral Services	856,309	856,309	592,020	69%
HCD Operating Cost	1,991,647	1,991,647	1,084,965	54%
Health Information Technology	4,458,147	4,458,147	1,506,758	34%
Patient Medical Management	1,782,840	1,782,840	1,130,427	63%
Quality, Assessment and Performance	956,974	956,974	489,958	51%
Claims Payment Services/TPA	1,085,000	1,085,000	549,997	51%
Administration	1,331,983	1,331,983	883,891	66%
MAP Redesign (4)	5,354,622	4,652,622	267,989	6%
MAP Benefits Enhancement Reserve	858,938	858,938	-	0%
Service Expansion Funds	1,000,000	-	-	n/a
Operations Contingency	1,813,496	63,496	-	0%
<b>Total Healthcare Delivery</b>	<b>\$ 95,373,056</b>	<b>\$ 95,373,056</b>	<b>\$ 52,538,143</b>	<b>55%</b>

(1) Detail provided on Slide 6.

(3) Detail provided on Slide 8.

(2) Detail provided on Slide 7.

(4) Detail provided on Slide 9.

# HCD Providers Expenditures – Primary Care Detail

## Fiscal Year-to-Date through June 30, 2017



	Approved Budget	Re-Allocated Budget	YTD Actual	% of Re-Allocated Budget
<b>Primary Care</b>				
CommUnityCare	\$ 39,450,000	\$ 39,450,000	\$ 26,716,673	68%
El Buen Samaritano	2,350,000	2,350,000	1,655,067	70%
Lone Star Circle of Care	4,364,995	4,364,995	2,363,191	54%
Peoples Community Clinic	1,798,000	2,500,000	1,616,944	65%
Volunteer Clinic	100,000	100,000	84,311	84%
City of Austin EMS	696,822	696,822	522,411	75%
Other Providers	32,765	32,765	13,182	40%
	<b>\$ 48,792,582</b>	<b>\$ 49,494,582</b>	<b>\$ 32,971,779</b>	<b>67%</b>

# HCD Providers Expenditures – Specialty Care Detail

## Fiscal Year-to-Date through June 30, 2017



<b>Specialty Care</b>	<b>Approved Budget</b>	<b>Re-Allocated Budget</b>	<b>YTD Actual</b>	<b>% of Re-Allocated Budget</b>
Seton Healthcare Family Specialty	\$ 500,000	\$ 2,500,000	\$ 215,112	9%
Austin Cancer Centers	359,000	359,000	270,322	75%
Project Access	330,000	330,000	247,500	75%
Ophthalmology	550,951	550,951	383,267	70%
Ophthalmology - Surgical	400,000	400,000	140,023	35%
Orthotics and Prosthetics	100,000	100,000	112,470	112%
Orthopedics	2,000,000	2,000,000	549,181	27%
Urology	450,000	450,000	108,179	24%
Gastroenterology	650,000	650,000	183,330	28%
Neurology	150,000	150,000	-	0%
Cardiology	100,000	100,000	3,000	3%
Endocrinology	100,000	100,000	358	0%
Dermatology	100,000	100,000	-	0%
Telemedicine	200,000	200,000	-	0%
Gynecology Integrated Practice Unit	500,000	500,000	-	0%
Ear, Nose and Throat	400,000	400,000	-	0%
Audiology	50,000	50,000	-	0%
Allergy	50,000	50,000	-	0%
Specialty Referral Process Improvement	25,000	25,000	37,129	149%
CommUnity Care Specialty Transition	1,500,000	1,500,000	190,138	13%
Other Providers	12,000	12,000	4,428	37%
	<b>\$ 8,526,951</b>	<b>\$ 10,526,951</b>	<b>\$ 2,444,438</b>	<b>23%</b>

# HCD Providers Expenditures – Other Detail

## Fiscal Year-to-Date through June 30, 2017



	<b>Approved Budget</b>	<b>Re-Allocated Budget</b>	<b>YTD Actual</b>	<b>% of Re-Allocated Budget</b>
<b>Dental Specialty Care</b>				
Dental Devices	\$ 200,000	\$ 200,000	\$ 125,297	63%
Oral Surgery	429,711	429,711	208,906	49%
	<b>\$ 629,711</b>	<b>\$ 629,711</b>	<b>\$ 334,203</b>	<b>53%</b>
<b>Behavioral Health/Substance Use Disorder</b>				
Integral Care	\$ 8,000,000	\$ 8,000,000	\$ 5,954,837	74%
SIMS Foundation	383,856	383,856	165,075	43%
Medication Assisted Therapy Pilot	450,000	450,000	1,589	0%
	<b>\$ 8,833,856</b>	<b>\$ 8,833,856</b>	<b>\$ 6,121,501</b>	<b>69%</b>
<b>Post-Acute Care</b>				
Front Steps/Recuperative Care Beds	\$ 600,000	\$ 1,000,000	\$ 748,500	75%
Skilled Nursing Facilities	550,000	900,000	416,285	46%
	<b>\$ 1,150,000</b>	<b>\$ 1,900,000</b>	<b>\$ 1,164,785</b>	<b>61%</b>

# HCD Providers Expenditures – MAP Redesign Detail

## Fiscal Year-to-Date through June 30, 2017



	Approved Budget	Re-Allocated Budget	YTD Actual	% of Re-Allocated Budget
<b>MAP Redesign</b>				
Health Risk Assessment	\$ 262,500	\$ 262,500	\$ -	0%
Preventative Services	51,819	51,819	-	0%
Pain Management	275,708	275,708	-	0%
Group Health Education	56,250	56,250	5,000	9%
Palliative/Hospice Care	322,592	322,592	214,885	67%
Integrated Behavioral Health	150,000	150,000	25,000	17%
Complex Care Management	800,000	800,000	-	0%
Expansion of Eligibility from 21% to 50% of FPL	951,856	757,371	6,401	1%
Expansion of High-Risk Patients to 100% of FPL	2,483,896	1,976,381	16,704	1%
	<b>\$ 5,354,622</b>	<b>\$ 4,652,622</b>	<b>\$ 267,989</b>	<b>6%</b>

# Thank You

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