

Community Care Collaborative Proposed Fiscal Year 2018 Budget

Central Health Board of Managers

July 26, 2017

Jon Morgan, Interim Executive Director

Dr. Mark Hernandez, Chief Medical Officer

Sarah Cook, Director, Integrated Delivery System Strategy and Planning

Jeff Knodel, Chief Financial Officer

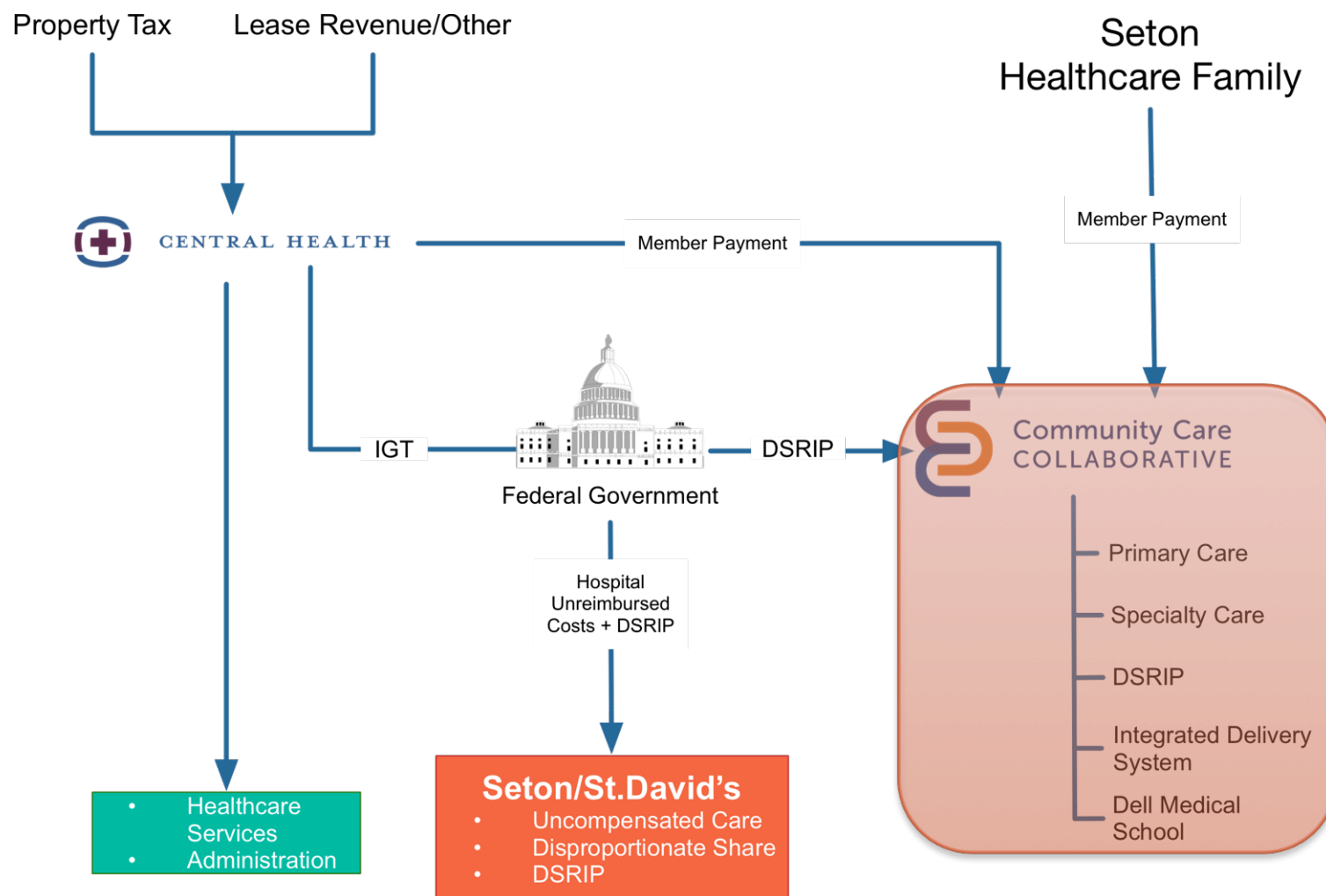


**Community Care
COLLABORATIVE**

a partnership of Central Health and Seton Healthcare Family



Flow of Funds



FY 2018-2020 CCC Strategic Plan



Vision

A healthcare delivery system that is a national model for providing high quality, cost-effective, person-centered care and improving health outcomes for the vulnerable population we serve.

Values

Our work is governed by the values of innovation, person-centeredness, equity, accountability, and collaboration.

Mission

Optimize the health of our population while using our resources efficiently and effectively.

Focus areas:

- Build an integrated delivery system
- Redesign coverage programs
- Improve value in care
- Optimize health of covered population

Alignment with Central Health Strategic Plan Measures



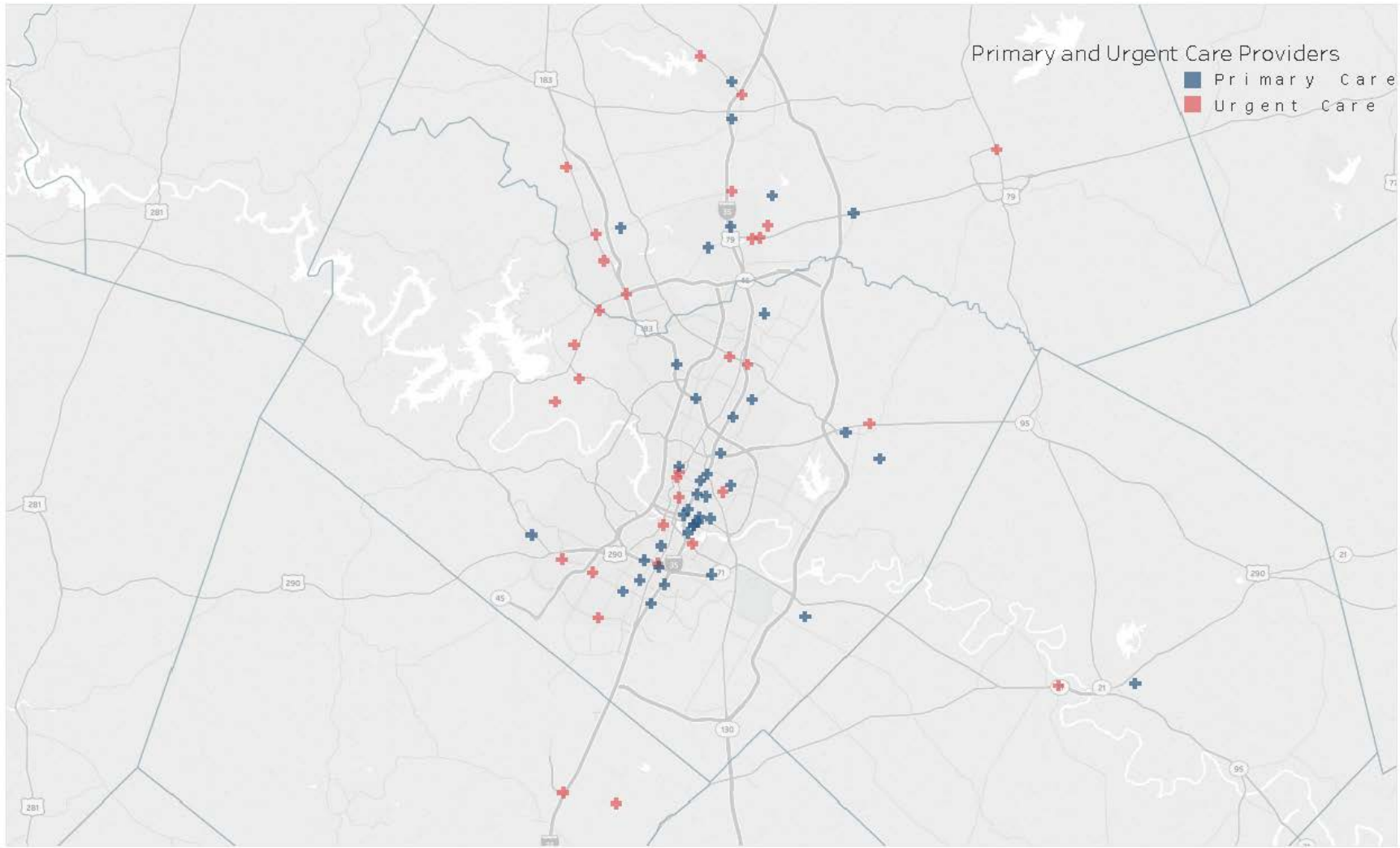
Central Health Strategic Plan Principle	Central Health Strategic Plan Measure	Addressed in CCC Plan?
Transformation	SPM1: Work with affiliated partners to prioritize and establish health care transformation targets and receive regular reports on progress.	✓
	SPM2: Increase the percent of current major health care provider contracts that include value-based payments to improve access, patient experience, quality and cost efficiency.	✓
Stewardship	SPM3: Increase year-over-year enrollment of under-insured and uninsured in health coverage programs.	✓
	SPM4: Fully implement the Community Care Collaborative's (CCC's) Organized Health Care Arrangement, including data collection and use of information by the CCC to develop data-driven strategies that improve the provision of health care and health outcomes.	✓
	SPM5: Establish a methodology to quantify, monitor and report the cost and cost-efficiency of tax-supported safety-net health care with our partners.	✓
Partnership	SPM6: a. Increase the community's awareness of Central Health year-over-year, through the ongoing implementation of communication strategies b. Increase the breadth and depth of community engagement.	✓
	SPM7: Establish, measure and report on the value of Dell Medical School's obligations.	✓
	SPM8: Develop Central Health's role in addressing social determinants of health with community partners toward the elimination of health disparities.	✓



FY 2017 Fiscal Year Highlights

- Medical Access Program (MAP) eligibility expansion
- Integrated Delivery System enhancements
- Specialty care improvements
- Delivery System Reform Incentive Payment (DSRIP) projects' success
- Information technology investments
- Extended care team visits reimbursement
- Value-based payment contracting
- Quality and metrics collection

Medical Access Program (MAP) Primary and Urgent Care Providers



FY 2017 Year-End Estimate



Description	FY 2017 Budget	FY 2017 Year-End Estimate	FY 2017 Budget to Estimate Variance
Sources of Funds			
DSRIP Revenue	\$62,432,400	\$62,692,721	\$260,321
Member Payment – Seton (1)	41,500,000	26,363,225	(15,136,775)
Member Payment - Central Health (1)	26,245,166	26,245,166	-
Other	40,400	100,000	59,600
Subtotal Revenue	130,217,966	115,401,112	(14,816,854)
Contingency Reserve	23,643,324	26,316,998	2,673,674
Total Sources of Funds	153,861,290	141,718,110	(12,143,180)
Uses of Funds			
Health Care Delivery (2)	95,373,056	76,334,789	(19,038,267)
DSRIP Project Cost	23,488,234	20,500,000	(2,988,234)
UT Affiliation Agreement	35,000,000	35,000,000	-
Total Uses of Funds	153,861,290	131,834,789	(22,026,501)
Total Sources Over Uses	-	\$9,883,321	\$9,883,321

(1) Final contributions will be subject to provisions of the MSA, which requires the parties to collaborate to adequately fund the CCC, but leaves the amount of funding up to each parties' discretion. Each member contribution could be more or less than the budget, depending upon a variety of factors.

(2) Additional detail provided in subsequent slides.

FY 2018 Proposed Budget – Sources and Uses

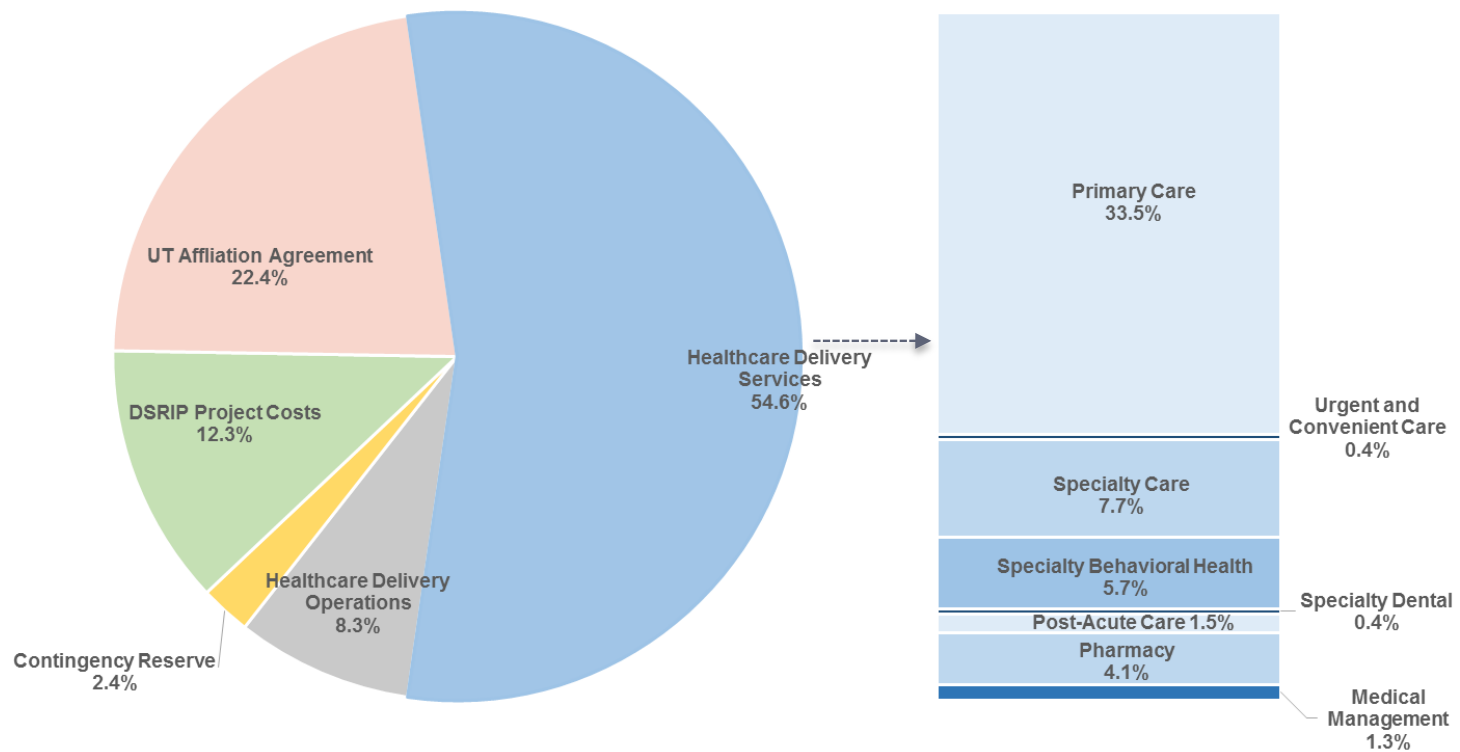


Description	FY 2017 Approved Budget	FY 2018 Proposed Budget
Sources		
DSRIP Revenue	\$62,432,400	\$58,000,000
Member Payment - Seton	41,500,000	58,800,000
Member Payment - Central Health	26,245,166	29,245,166
Other	40,400	100,000
Contingency Reserve Carryforward	23,643,324	9,883,321
Total Sources	153,861,290	156,028,487
Uses		
Healthcare Delivery	95,373,056	101,832,675
DSRIP Project Cost	23,488,234	19,195,812
UT Affiliation Agreement	35,000,000	35,000,000
Total Uses	153,861,290	156,028,487
Sources over Uses	-	-
Emergency Reserve	5,000,000	5,000,000
Total Reserves	\$5,000,000	\$5,000,000



FY 2018 Proposed Budget

Total FY18 Proposed Budget: **\$156,028,487**





FY 2018 Operational Priorities

Build an integrated delivery system:

- OHCA v.2
- Unified payer
- Primary care network adequacy

Redesign coverage programs:

- Medical Access Program (MAP) expansion
- Copay restructuring
- Patient engagement

Improve value in care:

- Integrated practice units
- Specialty care referral and consultation platform
- Identify efficiencies

Optimize health of covered population:

- Specialty care, including cancer
- Chronic disease management, especially diabetes and hypertension
- DSRIP 2



FY 2018 Proposed Budget: Primary Care Delivery

Provider	FY 2017 Approved Budget	FY 2018 Proposed Budget
CommUnityCare	\$39,450,000	\$41,950,000
El Buen Samaritano	2,350,000	2,350,000
Lone Star Circle of Care	4,364,995	4,364,995
Peoples Community Clinic	1,798,000	2,500,000
Volunteer Clinic	100,000	100,000
UT School of Nursing	-	100,000
Prevention and Wellness	-	225,000
City of Austin EMS	696,822	696,822
<i>Other Providers*</i>	32,765	-
Total Primary Care	\$48,792,582	\$52,286,817

**Reallocated to other FY 2018 budget items*

FY 2018 Proposed Budget: Specialty Care (1 of 2 slides)



Specialty	FY 2017 Approved Budget	FY 2018 Proposed Budget
Consultation and Referral Platform	-	\$700,000
Consultation Services	-	250,000
Cardiology	100,000	150,000
CommUnityCare Specialty	1,500,000	700,000
Dermatology	100,000	100,000
ENT	400,000	400,000
Gastroenterology	650,000	800,000
Gynecology IPU	500,000	1,500,000
Oncology Services	-	2,500,000
Ophthalmology	950,915	950,915
Orthopedics	2,000,000	2,000,000
Orthotics and Prosthetics	100,000	200,000
Other Providers	12,000	30,000

FY 2018 Proposed Budget: Specialty Care (2 of 2 slides)



Specialty	FY 2017 Approved Budget	FY 2018 Proposed Budget
Palliative Care	-	\$100,000
Physical Medicine and Rehabilitation	-	75,000
Remote Patient Monitoring	200,000	200,000
Rheumatology	-	90,000
Seton Healthcare Family Specialty	500,000	200,000
Urology	450,000	450,000
Project Access	330,000	330,000
Ancillary Services	-	350,000
<i>Allergy*</i>	50,000	-
<i>Audiology*</i>	50,000	-
<i>Austin Cancer Centers*</i>	359,000	-
<i>Endocrinology*</i>	100,000	-
<i>Neurology*</i>	150,000	-
<i>Specialty Referral Process Improvement*</i>	25,000	-
Total Specialty Care	\$8,526,915	\$12,075,915

**Removed or reallocated to other FY 2018 budget items*



FY 2018 Proposed Budget: Other Healthcare Delivery

Description	FY 2017 Approved Budget	FY 2018 Proposed Budget
Specialty Behavioral Health		
Integral Care	\$8,000,000	\$8,000,000
SIMS Foundation	383,856	383,856
Medication Assisted Therapy	450,000	450,000
Total Behavioral Health	8,833,856	8,833,856
Specialty Dental Care		
Dental Devices	200,000	200,000
Oral Surgery	429,711	429,711
Total Dental Care	629,711	629,711
Post Acute Care		
Front Steps	600,000	1,000,000
Skilled Nursing Facilities	550,000	900,000
Hospice Care	-	500,000
Total Post Acute Care	1,150,000	2,400,000
Pharmacy	5,350,000	6,350,000
Medical Management	1,782,840	2,011,102
Urgent and Convenient Care	600,000	600,000
Total, Other Healthcare Delivery	\$18,346,407	\$20,824,669



FY 2018 Proposed Budget: Health Care Delivery Operations

Department	FY 2017 Approved Budget	FY 2018 Proposed Budget
Eligibility and Enrollment	\$856,309	\$1,478,005
Quality Assessment and Performance	956,974	1,995,199
Project Management Office	-	1,463,784
Operations Department	3,076,647	3,497,608
Health Information Technology	4,458,147	3,236,029
Administration	1,331,983	1,260,753
<i>MAP Redesign*</i>	5,354,621	-
Total Healthcare Delivery Operations	\$16,034,681	\$12,931,378

**Reallocated to other FY 2018 budget items*



FY 2018 Proposed Budget: Reserves, DSRIP and UT Affiliation Agreement

Department	FY 2017 Approved Budget	FY 2018 Proposed Budget
Contingency Reserve	\$3,672,434	\$3,713,896
DSRIP Project Costs	\$23,488,235	\$19,195,812
UT Affiliation Agreement	\$35,000,000	\$35,000,000



Next Steps

- ✓ May 24 — Central Health Board of Managers (5-year forecast)
- ✓ May 30 — Travis County Commissioners Court (*FY 2017 update and FY 2018 budget guidelines*)
- ✓ June 21 — Central Health Budget and Finance Committee (*budget update*)
- ✓ June 28 — Central Health Board of Managers (*proposed budget*)
- ✓ July 19 — Central Health Budget and Finance Committee (*FY 2017 CCC year end estimate and FY 2018 CCC Priorities*)
- ✓ July 26 — Central Health Board of Managers (*FY 2018 CCC proposed budget and Central Health budget update*)
- Aug. 8 — Central Health Strategic Planning Committee (*FY 2018 CCC Priorities*)
- Aug. 9 — Central Health Budget and Finance Committee (*FY 2018 Central Health proposed budget and property tax rate*)
- Aug. 16 — Central Health Board of Managers (*FY 2018 Central Health proposed budget and property tax rate*)
- Aug. 22 — Travis County Commissioners Court (*Central Health proposed budget and property tax rate*)
- Aug. 30 — First public hearing
- Sept. 6 — Second public hearing
- Sept. 8 — CCC Board of Directors (*FY 2018 CCC budget adopted*)
- Sept. 13 — Central Health Board of Managers (*FY 2018 budget adopted*)
- Sept. 19 — Travis County Commissioners Court (*FY 2018 Central Health proposed budget and property tax rate*)

Thank You

www.ccc-ids.org



a partnership of Central Health and Seton Healthcare Family