



# CENTRAL HEALTH SPOTLIGHT

## CENTRAL HEALTH GOVERNANCE STRUCTURE, DECISION-MAKING PROCESS, AND FUNDING

### CENTRAL HEALTH GOVERNANCE & DECISION-MAKING

Board of Managers: Central Health is governed by a nine-member, all-volunteer board appointed by the Austin City Council and Travis County Commissioners

#### THE BOARD OF MANAGERS

- Has a broad and varied background, including community and social service, medical care, private business, non-profit, government, and law.
- Approves Central Health's annual budget and tax rate, which must also be approved by the Travis County Commissioners Court.
- Establishes strategic objectives and ensures budget alignment; maintains approval authority over certain contracts, real estate purchases, and policies not otherwise delegated to the President & CEO.



#### BOARD-APPROVED STRATEGIC OBJECTIVES

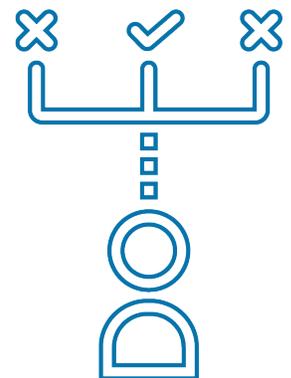
- Develop and execute health care delivery strategy based on people and place.
- Implement patient-centered and coordinated health care system.
- Implement a sustainable financial model for health care delivery, including optimizing the former Brackenridge Campus (Downtown Campus) redevelopment to fund Central Health's Mission.

**Administration: Central Health's mission, Board-approved objectives and budget are operationalized through the Executive Team, as led by the President and CEO.**

Executive teams meet on a regular basis to ensure progress toward strategic objectives and identify risks. Executives use their department teams and coordinate among cross-department teams to launch new initiatives, make operational improvements, and manage day-to-day operations.

#### Decision-making:

- The Board of Managers sets the strategic direction and adopts the budget in a dual-track process that begins each spring and culminates with the board adoption of the budget, tax rate, and annual budget resolution in the Fall.
  - The budget resolution states the strategic objectives and operational improvements for the upcoming fiscal year and references the annual budget schedule. The document aligns financial and staff resources to achieve objectives, and guides decision-making throughout the year.
  - The budget resolution memorializes how taxpayer funds will achieve the objectives that improve the health of those we serve. This resolution is a foundational document that guides our work, reporting, and provides transparency to the community.
- Setting the upcoming year's tax rate begins with the development of a seven-year financial forecast.
- As part of the dual-track budget with strategy work, staff prepare business cases for operational improvements and work on strategic objectives that align with the Board's overall direction.
  - Business cases are informed by various meetings with community leaders, advocates, providers, and analysts that are experts in patient outcome data and patient demographics.
- The financial forecast and business cases are part of the budget adopted each September and presented, along with the tax rate.



## CENTRAL HEALTH FUNDING

The healthcare district is accountable to the taxpayers of Travis County—who fund the majority of Central Health’s budget—to operate in a fiscally responsible and transparent manner.



Property taxes fund care for  
**1 IN 8 TRAVIS COUNTY RESIDENTS**  
(140,000 residents)

**96%**  
of budget goes to  
health care delivery

**11.0306 CENTS PER \$100 OF VALUATION**  
Central Health’s FY 2021  
property tax rate

**\$392**  
FY 2021 tax bill  
(based on average  
taxable homestead value)

A detailed budget report can be found on our website: <https://www.centralhealth.net/about/finance/>

### Central Health funds care for MAP and MAP BASIC members across all lines of care and service.

To stretch local tax dollars further, Central Health screens MAP applicants and their family members to determine if they are eligible for other health care coverage including Medicaid, CHIP, Medicare, and federal Health Insurance Marketplace plans such as Sendero.

### Hospitals and other system partners are funded in part by matching federal funds and payments from Central Health based on affiliation agreements.

- Central Health partners with Ascension Seton to support Travis County's safety-net hospital system and the only Level 1 trauma center in the county. Additionally, Central Health partners with HCA St. David's Healthcare to provide hospital care to its MAP members.
- Central Health has contracts with Integral Care to provide in-patient and other mental and behavioral health services.
- Central Health provides financial support to the Dell Medical School at The University of Texas at Austin to better train doctors, improve residency programs and serve Central Health patients.

## CENTRAL HEALTH AT A GLANCE

Central Health's primary role is to build and maintain a network of healthcare providers for Medical Access Program (MAP) members.

### 1 in 9

Travis County Residents served by Central Health and its partners.  
(138,448 people)

### 191

provider locations including community health centers, hospitals, specialists, dentists and urgent care locations.

### 47,973 uninsured Travis County residents

received health coverage through Central Health's Medical Access Program (MAP). Additionally, 54,559 residents received coverage through MAP BASIC, a program offering essential primary care and prescription services covered for residents who may not qualify for MAP.

### Travis County Residents Served

