

Central Health Board of Managers Shared Commitments **Agreed adopted on June 30, 2021**

Whereas, the Board of Managers of Central Health has come together as a governing body to ensure the Vision of Central Health: Central Texas is a model health Community;

Whereas, the Board of Managers of Central Health bring this vision into reality by enacting the mission of caring for those who need it most and thereby improving the health of our community;

Whereas, the Board of Managers of Central Health achieves excellence toward this vision and mission through the stated values of Stewardship, Innovation, Respect, and Collaboration;

Whereas, the Board of Managers of Central Health further known as we in this document understand that systemic racism is the root of health inequities that emerge from a history of racism in Texas including Travis County that contributes to the social determinants of health that play a primary role in producing inequitable health outcomes;

Whereas, as an organization, Central Health is anti-racist and committed to a diverse and inclusive culture that seeks equity and social justice in the pursuit of its mission:

1. We Commit to informing all of our actions as Board Managers with the understanding that we are accountable to recognizing and to interrupting systems of oppression. This includes understanding the power structure in the United States, and Texas, and Travis County, that advantages certain community members and has historically disadvantaged other community members based on the color of their skin, race, ethnicity, language, and/or other characteristics. We further understand that to disrupt this power structure and the health inequities it produces, we must collaborate to collectively respond to the lived realities of all ethnicities, races, and identities disadvantaged within this system and all historically oppressed identities and communities disadvantaged within this system. We Commit to understanding that when disadvantaged communities compete against each other, we all lose in this system, and the only way forward is to work together for the benefit of all oppressed communities collectively.
2. We Commit to a model of Generative Leadership which requires us to understand and practice collaboration and accountability demonstrated by following our agreed upon meeting procedures and ensuring all members have the opportunity for comparable speaking time. We further Commit to intentionality prior to speaking including: considering: what is the goal of what I

want to share; is this the right time to share it; and is this in keeping with our collective goal for this particular moment within this particular meeting?

3. We Commit to Generative Conflict which includes engaging in disagreements and differences in perspective in a way that deepens relationships and trust by expanding knowledge and understanding of each other, including expecting our ideas to be expanded and enriched by learning and engaging with other Board Manager ideas, choosing curiosity over competition of ideas, and anchoring our conversations in our common purpose.
4. We Commit to practicing emotional intelligence as leaders which includes being aware of our own emotions and reactions and managing them, as well as being aware of our impact on others and managing this impact for the collective good when we are in our role as Board Managers.
5. We Commit to being aware of our own privileges and advantages in the sociopolitical and economic structure of the United States, Texas, and Travis County to use these for the benefit of interrupting inequities across historically disadvantaged identities.
6. We Commit to preventing the commission of microaggressions through the awareness of the history and oppression of diverse identities and communities. To this end, we Commit to strive to learn the historical context informing the lived realities of all historically oppressed identities and communities, and to use this to prevent use of language and commission of actions that can be harmful given these histories.
7. If we inadvertently commit a microaggression, we strive to immediately become aware on our own of the harm we have caused. If another Board Manager generously helps us become aware of a microaggression we have committed we welcome the support in our learning and growing process as a leader and immediately express appreciation for having made us aware, own the mistake we have made, acknowledge the impact of the harm we have caused, and engage repair through apology and the articulation of what we will do to avoid the repetition of such harm in the future.
8. If we observe one of our fellow Board Managers commit a microaggression, we Commit to calling them in by letting them know in a respectful and kind manner of the mistake that has been made.
9. We understand that many of us, as survivors of historically oppressed identities and communities, carry internalized narratives of oppression, and we can inadvertently express these oppressions against others in ways that cause harm and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.
10. We understand that even without the history of oppression potentiating the weight of harm, expressions of prejudice and rudeness can also cause harm to our shared aims, and we Commit to the same process identified in 7 and 8 to engage repair and return to generative collaborative processes.

11. We Commit to using our Racial and Social Justice Framework (next page) for decision-making as we work together for the collective good of our communities as we eradicate health inequities and create a model healthy community.
12. We understand that we are entrusted with a vital responsibility for our communities and are accountable stewards for the time and resources available to our Board of Managers. We understand that these commitments are entered into to ensure responsible stewardship of this time and resources through generative collaborative processes to reach our vision and mission and we agree that if we do not follow any one of these commitments we welcome our Board Manager colleagues to bring this to our attention through the agreed upon process reflected here and when this occurs, we commit to immediately acknowledging the mistake and engaging in a repair and correction process as indicated in these commitments so that our work to dismantle systemic racism and resulting barriers and achieve health equity can move forward.

Be it adopted that the above agreements will be honored and acted upon by each Board Manager as of 6/30/2021 and henceforth forward as indicated by signature below.

Board Manager Signature

Date

Board Manager Printed Name

Calling In and Repairing Harm

Calling In after Harm in Groups with Shared Values and Aims Stance

Hey, this thing you said/did hurt some folks or could hurt some folks.

A) Here's why that can be hurtful or,

B) Please do some research to learn the history of why that's hurtful.

Implied message: I know you are good and are on this journey with us and we are all going to make mistakes as we unlearn things.

Calling In after Harm in Groups with Shared Values and Aims Sample Language

- I know it wasn't your intention, but what you just said minimizes the horror of _____ e.g. the history of racism, enslavement, the holocaust, etc.
- I know it wasn't your intention but what you just said has the impact of implying that _____ are not competent or as intelligent as others.
- What you just said suggests that _____ people don't belong.
- That phrase has been identified as being disrespectful and painful to _____ people and it's important that we not use it.
- Oh, I have also used that term, but I have now learned that when we use it we are leaving out people who _____ or we are implying that _____ and the word people are learning to use now is _____.
- The term used now by people living with that identity is _____.

Repairing Harm after Microaggressions, Mistakes, and expressions of Prejudice

- Own / Name it
- Recognize the Impact
- Apologize (Do not share context or explanations)
- Make any amends that are possible
- State what you are going to do to learn and do better in the future.

Sample Language: Thank you so much for letting me know. You are right, I used this term or said that phrase and realize that it has the impact of minimizing the experience of _____ or implying that _____. I am deeply sorry and will practice learning the correct language and will research and learn more about this to ensure that I do not make this mistake and cause this harm in the future.

RACIAL and SOCIAL JUSTICE FRAMEWORK

Values and Anti-Racism/Anti-Oppression

- Is this consistent with our values?
- Are we taking steps so we cannot predict outcomes by race and other systemically disadvantaged characteristics?

Intentional and Accountable Storytelling

- What data are we using and has it been disaggregated by race? What is the source of the data? Who is it making visible and invisible? Whose experience is being centralized and whose is being marginalized in the data? Does the way we are using the data reflect the complexity of the issues and reflect the issues accurately?
- What are the stories and narratives we are telling? What is the purpose? Who is interpreting the meaning? Who's it meant for? Who's impacted and how?
- Are we refusing to be ahistorical? Are we fully considering history and the impacts of the historical context?

Power Analysis

- What are the power dynamics in this situation? What are the intersecting spheres of oppression at work in this situation?
- What are the cultural norms of white supremacy at work in this situation?
- Who would benefit and who would be harmed by this action/decision?
- Does this interrupt/disrupt or collude with/reinforce oppressive systems/power structures?
- If this is attempting a solution, where are we locating the problem?
- Does the solution/strategy we are proposing change the system or the individual?
- Who are we asking to change and why?

Relationships

- Who is in the room and who isn't and why? Who is sharing and who is not and why?
- Whose perspective is represented/who is left out? And who is doing the representing? Who do we believe, who do we find credible? Why? Why not?
- Whose experience is being centralized and whose experience is being marginalized? Who is gazing and who is being gazed upon?
- Are we boldly leading toward our racial justice aim by building a broad coalition of support?
- Are we operating from a similar/shared understanding of anti-racism work? Do we have a shared anti-racist understanding of where the problem is located and a shared anti-racist theory of change to generate a solution? Have we agreed upon a shared goal?



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

September 7, 2022

AGENDA ITEM C1

Approve the minutes of the Central Health Board of Managers August 24, 2022 meeting.

MINUTES OF MEETING – AUGUST 24, 2022
CENTRAL HEALTH
BOARD OF MANAGERS

On Wednesday, August 24, 2022, a meeting of the Central Health Board of Managers convened in open session at 6:03 p.m. remotely by toll-free videoconference and in person at the Central Health Administrative Offices. Clerk for the meeting was Briana Yanes.

Board members present at Central Health: Chairperson Bell, Treasurer Zuniga, Secretary Valadez, Manager Greenberg, Manager Jones, Manager Motwani, Manager Museitif, and Manager Zamora

Absent: Vice Chairperson Brinson

CONSENT AGENDA

C1. Approve the minutes of the Central Health Board of Managers June 15, 2022 meeting.

C2. Receive and ratify Central Health Investments for June 2022.

Clerk's Notes: Discussion on this item began at 6:03 p.m.

Manager Valadez moved that the Board approve Consent Agenda Items C1 through C2.

Manager Zuniga seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

REGULAR AGENDA

At 6:06 p.m. Manager Greenberg moved that the Board of Managers limit debate on all items on the agenda to three minutes per member per item.

Manager Valadez seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

1. Discuss and take appropriate action on the proposed amended mandatory payment rate to be assessed on institutional healthcare providers during Fiscal Year (FY) 2022 under the

local healthcare provider participation program (LPPF) in Travis County as required by Texas Health & Safety Code §298E.151.

Clerk's Notes: Discussion on this item began at 6:07 p.m. Katie Coburn, Regional Healthcare Partnerships Director, presented on the FY22 proposed mandatory payment rate amendment. She explained that due to volatility in timing of supplemental payment program approvals by HHSC, staff is recommending the LPPF rate be amended to maximize eligible funding for hospital facilities in Travis County. Lastly, she noted that the current FY 22 LPPF payment rate is 4.71%, the proposed amended rate is 6% and will generate an annual total of approximately \$209 million, representing an increase of \$45 million.

At 6:23 p.m. Manager Valadez moved that the Board approve the Fiscal Year 2022 LPPF rate amendment as proposed by Central Health staff.

Manager Zuniga seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

2. Receive and discuss a presentation on the proposed Central Health FY 2023 budget and tax rate.

Clerk's Notes: Discussion on this item began at 7:50 p.m. Items 2, 3, and 4 were taken up together. Ms. Lisa Owens, Deputy Chief Financial Officer, and Mr. Mike Geeslin, President & CEO, presented the proposed FY23 budget. Ms. Owens began the presentation by requesting that the Central Health Board of Managers approve a proposed property tax rate of 9.8684 cents per \$100 of taxable property value for the 2022 tax year. Next, she shared the FY22 tax burden comparisons for major Texas hospital districts, a look at taxable values by tax year, the 8-year forecast 6.0% year over year increase in M&O no-new-revenue rate, and the FY23 proposed tax rate of 6.0% over M&O no-new-revenue rate. Next, Ms. Owens reviewed the Central Health property tax impact statement for FY22-23 and discussed any changes made to the proposed budget since the last presentation. She then went over FY23 healthcare delivery and administration programs, the FY23 capital fund proposed budget, and lastly, upcoming dates on the FY23 budget calendar.

3. Discuss and take appropriate action on Central Health's proposed property tax rate for FY 2023.

Clerk's Notes: Discussion on this item began at 7:50 p.m.

At 8:08 p.m. Manager Valadez moved that the Board approve a proposed total property tax rate of 9.8684 cents per \$100 of taxable property value for the 2022 tax year, which will support Central Health's Fiscal Year 2023 budget.

Manager Museitif seconded the motion.

The vote was recorded by roll call, and the Managers voted as follows:

Chairperson Charles Bell	For
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Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

- Set the date, time, and location for the public hearing at which the Central Health Board of Managers will present, and receive comments from the public on, the proposed FY 2023 tax rate.**

Clerk's Notes: Discussion on this item began at 7:50 p.m.

At 8:13 p.m. Manager Valadez moved that the public hearing on the proposed tax rate be held on Wednesday, August 31, at 5:00 p.m. at Central Health's Administrative Offices, 1111 E. Cesar Chavez St., Austin, Texas 78702, a notice for which will be posted on the Central Health website and published in a general circulation newspaper in Travis County.

Manager Motwani seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

- Receive the fiscal year-to-date healthcare service expenditures made by, and accept the preliminary July 2022 financial statements for, Central Health and the Community Care Collaborative.**

Clerk's Notes: Discussion on this item began at 8:15 p.m. Ms. Lisa Owens, Deputy Chief Financial Officer, presented on the Fiscal Year 2022 Year-to-Date Central Health and Community Care Collaborative financials. The Central Health July 2022 financial statement presentation included a balance sheet, as well as a sources and uses report. The presentation also included healthcare delivery services, operating costs, and primary and specialty care costs. She also presented the July 2022 financial statements for the Community Care Collaborative, which included a balance sheet, a sources and uses report, and a healthcare delivery costs summary.

- Receive an update on the Central Health dashboards associated with service level reporting for FY 2022.**

Clerk's Notes: Discussion on this item began at 8:25 p.m. Chair Bell noted that materials were provided in the backup and no presentation would be made. JP Eichmiller, Senior Director of Analytics & Reporting, and Ashley Levulett, Geospatial Data Scientist, were available for any questions.

- Receive and discuss an update on Central Health Enterprise Branding.**

Clerk's Notes: Discussion on this item began at 8:26 p.m. Mr. Ted Burton, VP of Communications, and Mr. Mike Geeslin, President & CEO, briefly presented an Enterprise branding update. The presentation included a look at the Enterprise branding goals, objectives, history, and 2021 awareness survey results. Next, Mr. Burton previewed what a unified naming system might look like. Lastly, he reviewed next steps, which include developing/approving an Enterprise naming system, as well as an Enterprise brand identity and developing a rollout plan including timeline and budget.

8. Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas and the University of Texas at Austin.

Clerk's Notes: Discussion on this item began at 6:24 p.m.

At 6:24 p.m. Chairperson Bell announced that the Board was convening in closed session to discuss agenda item 8 under Texas Government Code §551.071 Consultation with Attorney.

At 7:50 p.m. the Board returned to open session.

9. Confirm the next regular Board meeting date, time, and location.

At 8:36 p.m. Manager Greenberg moved that the meeting adjourn.

Manager Valadez seconded the motion.

Chairperson Charles Bell	For
Vice Chairperson Cynthia Brinson	Absent
Treasurer Julie Zuniga	For
Secretary Cynthia Valadez	For
Manager Sherri Greenberg	For
Manager Shannon Jones	For
Manager Amit Motwani	For
Manager Maram Museitif	For
Manager Guadalupe Zamora	For

The meeting was adjourned at 8:36 p.m.

Charles Bell, Chairperson
Central Health Board of Managers

ATTESTED TO BY:

Cynthia Valadez, Secretary
Central Health Board of Managers



CENTRAL HEALTH

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BOARD MEETING

September 7, 2022

AGENDA ITEM C2

Receive and ratify Central Health Investments for August 2022.



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BOARD MEETING

September 7, 2022

AGENDA ITEM C3

Approve the reappointment of Dr. Guadalupe Zamora and Mr. Hal Katz to the Integral Care Board of Trustees as recommended by the Executive Committee.



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BOARD MEETING

September 7, 2022

REGULAR AGENDA ITEM 1

Receive and discuss a presentation on CommUnityCare Health Centers' Fiscal Year 2023 budget.
(*Informational Item*)



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BOARD MEETING

September 7, 2022

REGULAR AGENDA ITEM 2

Receive and take appropriate action on the proposed Central Health Fiscal Year 2023 budget. (*Action Item*)

FISCAL YEAR 2023 BUDGET & TAX RATE

Empowering People with Care



CENTRAL HEALTH



**FY2023
PROPOSED
TAX RATE
6.0% OVER
M&O NO NEW
REVENUE RATE**



CENTRAL HEALTH

Average Taxable Homestead Property Tax will decrease by (\$3.99)

	FY22 Approved	FY23 Proposed
Average Taxable Homestead Value	\$381,238	\$427,918
Average Taxable Homestead Value Appreciation	8.7%	12.2%
Tax Rate	11.1814	9.8684
M&O	10.9204	9.6604
Debt Service	0.2610	0.2080
Tax Bill	\$426.28	\$422.29
M&O	\$416.33	\$413.39
Debt Service	\$9.95	\$8.90

Average Taxable Homestead Property Tax will decrease by (\$3.99)

Homestead Exemption	65 & Older	Disability
20% (maximum allowable by state law)	\$110,000	\$110,000

Based on Certified Roll for Tax Year 2022/Fiscal Year 2023

CENTRAL HEALTH FY 2023 PROPOSED BUDGET ATTACHMENT A – SOURCES AND USES



CENTRAL HEALTH

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
TAX RATE	0.111814	0.098684
SOURCES		
Property Taxes	260,933,097	281,605,053
Lease Revenue	13,422,399	13,145,328
Tobacco Litigation Settlement	3,000,000	4,500,000
Other	3,000,000	1,500,000
Total Sources	280,355,496	300,750,381
USES		
Healthcare Delivery	192,705,261	283,208,877 *
Administration & Tax Collection	15,391,099	22,149,360
Total Uses	208,096,360	305,358,237
RESERVES		
Healthcare Delivery Contingency Reserve ⁽¹⁾⁽²⁾	226,521,399	327,783,722 *
Emergency Reserve	38,719,836	38,719,836

(1) previously reported as an appropriated use of funds in Healthcare Delivery

(2) Healthcare Delivery Contingency Reserves to be appropriated for FY2023

**EXPANDING HEALTHCARE
SERVICES IS OUR PRIORITY**



CENTRAL HEALTH

DOING
MORE WHERE
IT MATTERS



CENTRAL HEALTH

FY 2023

\$90.5 MILLION

INCREASE

INCREASING HEALTHCARE SERVICES



CENTRAL HEALTH

Central Health's new healthcare equity plan will help achieve equitable healthcare in Travis County.

+\$3.1M

for expanded primary care including new Eastern Travis County clinics in Del Valle & Hornsby Bend

+\$3.5M

for Post-Acute Care

+\$5.7M

for Specialty Care at Rosewood-Zaragosa

+\$10M

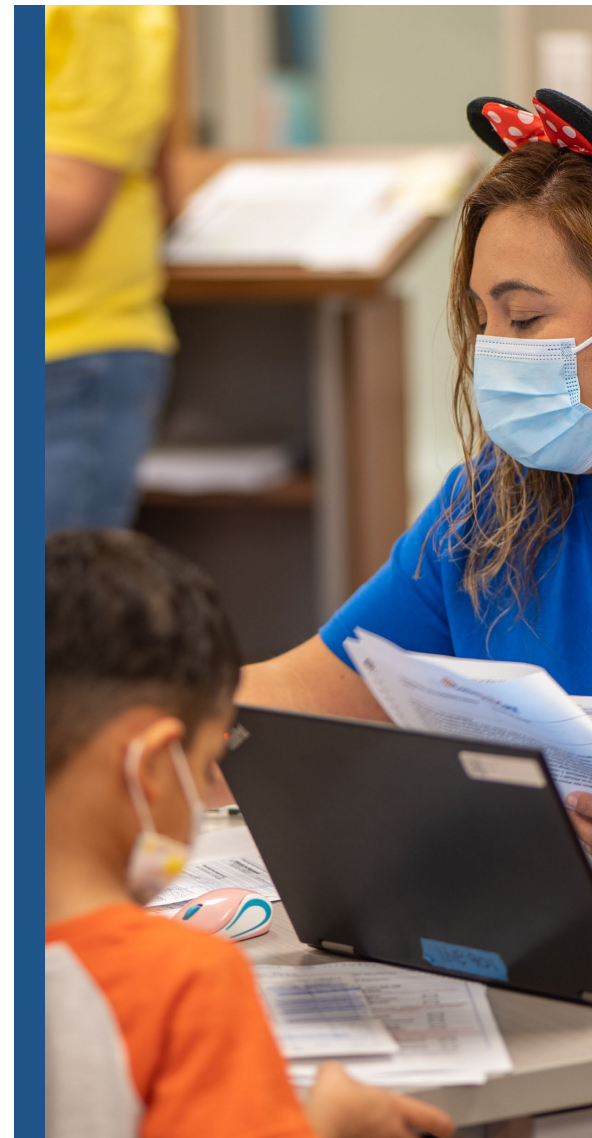
for contracted Specialty Care access

+\$10.7M

for Specialty Care Behavioral Health & Substance Use Treatment including expanded access to methadone services

+\$2.7M

for Pharmacy Services



LISTENING, ENGAGING, REACHING OUT



CENTRAL HEALTH



COMMUNITY
CONVERSATIONS



COMMUNITY ADVISORY
COMMITTEE MEETINGS



LISTENING SESSIONS



ONLINE/TELEPHONE AND
IN-PERSON SURVEYS

LISTENING, ENGAGING, REACHING OUT



CENTRAL HEALTH

Projects & Activities	# of Activities	# of Participants
Systems Planning Initiative/Voice of the Community: in-person and online surveys, listening sessions and Community Conversations	19	320
Del Valle Health & Wellness Center: in-person survey, groundbreaking celebration, listening sessions, and an advisory committee meeting	7	38
Hornsby Bend Health & Wellness Center: in-person survey, groundbreaking celebration, listening sessions, and advisory committee meeting	9	38
Healthcare Equity Plan: email update, listening sessions and Community Conversations	12	120
FY 2023 Budget: email update, listening sessions and Community Conversations	8	114
TOTAL	55	630

FINANCIAL ACCOUNTABILITY



CENTRAL HEALTH

We maintain public trust through fiscal discipline and open transparent communication.



“Clean” opinions for annual financial audits

Aa2 credit rating from Moody’s

GFOA Distinguished Budget Presentation Award

FISCAL YEAR 2023 PROPOSED BUDGET



CENTRAL HEALTH

**FY2023
PROPOSED
TAX RATE
6.0% OVER
M&O NO NEW
REVENUE RATE**



CENTRAL HEALTH

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CENTRAL HEALTH FY 2023 PROPOSED BUDGET ATTACHMENT A – SOURCES AND USES



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(1) previously reported as an appropriated use of funds in Healthcare Delivery

(2) Healthcare Delivery Contingency Reserves to be appropriated for FY2023

CENTRAL HEALTH FY 2023 PROPOSED BUDGET ATTACHMENT B – USES



CENTRAL HEALTH

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
HEALTHCARE DELIVERY		
Intergovernmental transfers:		
IGT - CCC DSRIP	15,509,298	-
Total Intergovernmental Transfers	15,509,298	-
Purchased Healthcare Services		
Primary Care: Medical, Dental, & Behavioral Health	63,090,000	66,236,822 *
Specialty Care: including Specialty Dental	17,175,000	27,163,000 *
Specialty Care: Behavioral Health	1,383,856	12,040,000 *
Post Acute Care	2,125,000	5,650,000 *
Pharmacy	14,250,000	17,000,000
Community Health Care Initiatives Fund	875,000	1,750,000
Purchased Healthcare Services	98,898,856	129,839,822
Direct Healthcare Services		
Podiatry		751,726
Cardiology		837,410
Neurology		362,511
Gastroenterology		465,026
Nephrology		196,081
Pulmonology		228,359
Diagnostics and Clinical Expenses		2,832,148
Direct Healthcare Services Total	-	5,673,261
MAP Eligibility - Increase in eligibility period	2,000,000	2,000,000
Total Healthcare Services	100,898,856	137,513,083

*Modifications made to the budget since Aug. 24th presentation:
 • Increased Purchased Healthcare Services

CENTRAL HEALTH FY 2023 PROPOSED BUDGET ATTACHMENT B – USES



CENTRAL HEALTH

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
HEALTHCARE DELIVERY		
Healthcare Operations & Support		
ACA Healthcare Premium Assistance Programs	13,319,929	14,648,261
ACA Education and Enrollment	583,000	588,000
Real Estate and Campus Redevelopment	5,303,564	3,693,750
UT land lease for teaching hospital	981,231	1,027,277
Salary and Benefits	18,866,066	25,545,451
Legal	339,000	433,000
Consulting	840,000	1,740,000
Other professional goods & services	9,244,346	8,138,035
Outreach and Education	942,274	1,428,000
Leased Facilities, Security and Maintenance	1,947,000	2,348,500
Insurance and Risk Management	142,000	250,000
Phones, Computer Equipment and Utilities	3,293,473	6,762,525
Printing, Copying, Postage and Signage	384,056	620,305
Travel, training and professional development	280,966	801,502
Other operating expenses	39,741	174,445
Health Care Capital Line of Credit	1,091,773	500,000
Debt service - principal retirement	4,060,000	4,345,000
Debt service - interest	2,092,676	1,651,744
Transfer to capital reserve	12,546,013	49,000,000
Total Healthcare Operations	76,297,107	123,695,794
UT Affiliation Agreement	-	22,000,000
Total Healthcare Delivery	192,705,261	283,208,877

CENTRAL HEALTH FY 2023 PROPOSED BUDGET ATTACHMENT B – USES



CENTRAL HEALTH

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
ADMINISTRATION		
Salary and Benefits	7,134,758	9,131,752
Legal	1,456,636	2,756,636
Consulting	1,341,120	1,626,520
Investment Services (Travis County)	115,000	115,000
Benefits and Payroll Administration Services	168,243	356,266
Other professional goods & services	819,787	1,156,850
Marketing and Communications	209,958	184,098
Leases, Security and Maintenance	274,250	929,200
Insurance and Risk Management	375,000	455,000
Phones, Computer Equipment and Utilities	401,716	629,573
Printing, Copying, Postage and Signage	60,745	54,725
Travel, training and professional development	370,789	449,605
Other operating expenses	492,244	156,485
Appraisal District Svcs	1,179,284	1,155,350
Tax Collection Expense	991,569	992,300
Cash held for self insured employee health benefits	-	2,000,000
Total Administration & Tax Collection	15,391,099	22,149,360
TOTAL USES	208,096,360	305,358,237

**ADDITIONAL
INFORMATION
AVAILABLE**



CENTRAL HEALTH

**[www.centralhealth.net/about/
finance/fiscal-year-2023-annual-
budget](http://www.centralhealth.net/about/finance/fiscal-year-2023-annual-budget)**

Central Health FY2023 Proposed Budget

Anticipated healthcare providers, specialties or programs

Service Type	Provider	FY2023 Proposed Budget
Primary Care	CommUnityCare Lone Star Circle of Care People's Community Clinic Volunteer Healthcare Clinic Manos de Cristo UT School of Nursing Austin Travis County EMS Planned Parenthood of Greater Texas NextCare Urgent Care Texan Urgent Care (FastMed) MAP Services Enhancements Reserve Primary and Specialty Care Reserve	66,236,822
Total Primary Care		
Specialty Care		
Ophthalmology	Eye Physicians of Austin UT Health Austin Retina Consultants of Austin Austin Retina Associates Bailey Square Surgery Center Surgicare of South Austin Austin Anesthesia Group Retina Cameras Intelligent Retinal Imaging Systems (IRIS) Ophthalmology Other	
Oncology	Austin Cancer Centers Texas Cancer Specialists Austin Radiology Association/ARA St.Davids CommUnityCare Texas Integrative Medical Specialists Oncology Other	
Gynecology	CommUnityCare UT Health Austin Bailey Square Surgery Center	
Musculoskeletal	UT Health Austin Texas Physical Therapy Specialists	
Cardiology	CommUnityCare Austin Cardiology Clinic- Dr. Huseng Vefali Ascension Seton	
PM&R	People's Community Clinic	
ENT	Austin Regional Clinic Northwest Surgery Center U.S. Anesthesia	
Rheumatology	CommUnityCare	
Dermatology	CommUnityCare Austin Regional Clinic Dermatology Other	
Gastroenterology	CommUnityCare Dr Sidhar Reddy North Austin Surgery Center Dr. Rajeesh Mehta Lone Star Gastroenterology	

Service Type	Provider	FY2023 Proposed Budget
Pulmonology	CommUnityCare Emergency Service Partners (ESP)	
Endocrinology	Lone Star Circle of Care Peoples Community Clinic CommUnityCare	
Dialysis	Satellite Fresenius Austin Kidney Associates Austin Access Care Austin Diagnostic Clinic Dialysis Other	
Ancillary	Clinical Pathology Associates (CPA) Clinical Pathology Laboratories (CPL) Labcorp UT Health Austin Neuro Psychological Evaluations - Dr. Minda Markle U.S. Anesthesia Austin Anesthesia Group Neu Limbs dba Hill Country Orthotics & Prosthetics Ambulance/wheelchair/ride share transport Foot Pain Relief Center UT Health Austin Imaging Austin Radiology Association/ARA St.Davids Quest Diagnostics Ascension Seton EdgePark Medical Supplies The Comfort Store Austin Wheelchair Breg Inc Medex PSI TriCounty Practice Association UT Health Austin Hanger Other/Single Case Agreements	
Referral Management & E-Consults	CommUnityCare Lone Star Circle of Care UT Health Austin	
General Surgery	Austin Surgeons Central Park Surgery Center	
Podiatry	CommUnityCare Central Park Surgery Center UT Health Austin	
Sexual & Reproductive Health	Planned Parenthood of Greater Texas CommUnity Care Lone Star Circle of Care Bailey Square Surgery Center Peoples Community Clinic UT Health Austin Sexual & Reproductive Health Other	
Specialty Dental	DDS Dentures and Implants Lone Star Oral & Maxillofacial Surgery (OMS) CommUnityCare Surgicare of South Austin	
Neurology	CommUnityCare	
Nephrology	CommUnityCare	
Total Specialty Care		27,163,000

Service Type	Provider	FY2023 Proposed Budget
Specialty Behavioral	Integral Care SIMS Foundation CommUnityCare Addiction and Psychotherapy Services Community Medical Services Substance Use/Behavioral Health Other	
Total Specialty Behavioral		12,040,000
Post Acute	Regency- Brodie Ranch Nursing and Rehabilitation Center Regency- Pflugerville Nursing and Rehabilitation Center Regency- Southpark Meadows Regency- Riverside Nursing and Rehabilitation Center Val Verde- Heritage Park Nursing and Rehabilitation Center Val Verde- Windsor of Duval Retirement & Nursing Center Austin (RNC) Hospice Austin Fresh Start Gilead Home Health Halcyon Home Health A New Entry, Inc. AMR Non Emergent Ambulance Transportation Lone Star MTC Medical Transport Circulation/Modivcare Compassus Hospice Central Texas Palliative	
Total Post Acute		5,650,000
Pharmacy	CommUnityCare Lone Star Circle of Care People's Community Clinic	
Total Pharmacy		17,000,000



CENTRAL HEALTH

Our Vision

Central Texas is a model healthy community.

Our Mission

By caring for those who need it most, Central Health improves the health of our community.

Our Values

Central Health will achieve excellence through:

Stewardship - We maintain public trust through fiscal discipline and open and transparent communication.

Innovation - We create solutions to improve healthcare access.

Right by All - By being open, anti-racist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration - We partner with others to improve the health of our community.

BOARD MEETING

September 7, 2022

REGULAR AGENDA ITEM 3

Discuss and take appropriate action on Central Health's proposed Fiscal Year 2023 (Tax Year 2022) tax rates:

- a. Total Maintenance and Operations Tax Rate (Roll Call Vote);
- b. Total Debt Service Tax Rate (Roll Call Vote); and
- c. Total Ad Valorem Tax Rate (Roll Call Vote). (*Action Item*)



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BOARD MEETING

September 7, 2022

REGULAR AGENDA ITEM 4

Receive an update on Sendero Health Plan's financials and proposed business strategies.³
(Informational Item)



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BOARD MEETING

September 7, 2022

REGULAR AGENDA ITEM 5

Receive and discuss updates on the 1115 Medicaid Waiver, Delivery System Reform Incentive Payment (DSRIP) program and associated projects, the Community Care Collaborative, and other healthcare delivery partners, programs, projects, and arrangements, including agreements with Ascension Texas and the University of Texas at Austin.⁴ (*Informational Item*)



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BOARD MEETING

September 7, 2022

REGULAR AGENDA ITEM 6

Confirm the next regular Board meeting date, time, and location. (*Informational Item*)