

**TRAVIS COUNTY HEALTHCARE DISTRICT D/B/A
CENTRAL HEALTH BOARD OF MANAGERS RESOLUTION
ADOPTING THE FISCAL YEAR 2023 BUDGET APPROVED**

The Travis County Healthcare District (the “District”), d/b/a Central Health, Board of Managers (the “Board”) hereby adopts the Central Health Fiscal Year 2023 Budget, which:

- A. consists of the Central Health Fiscal Year 2023 Budget Sources and Uses Summary (attached as Attachment A) and the Central Health Fiscal Year 2023 Budget Uses Detail (attached as Attachment B), both of which are incorporated herein by reference as if set out in full;
- B. directs the President and CEO to advance the following Strategic Priorities of the District, as previously established in the Healthcare Equity Plan (also known as the Equity-focused Service Delivery Strategic Plan), to develop an equitable system of care that is comprehensive and accountable, while optimizing the collective use of capabilities and resources to serve the safety-net population, and the related work with periodic reports due to the Board of Managers as follows:
 - a. Increase Access and Capacity
 - i. Continue site expansions with new health centers in Hornsby Bend, Del Valle and Colony Park areas
 - ii. Expansion of Specialty Care services, both contracted and direct, including
 - 1. Develop multispecialty clinic at Rosewood-Zaragosa site
 - 2. Enhance Behavioral Health & Substance Use Treatment with methadone services
 - 3. Continue implementation of Direct Practice of Medicine
 - 4. Increase healthcare services purchased through contracted services as appropriate
 - b. Enhance care coordination with a focus on transitions of care and enabling meaningful information sharing
 - i. Implement Epic electronic health record for Central Health
 - ii. Expand transitions of care program within Central Health’s practice of medicine
 - c. Enhance member enrollment and engagement

- i. Implement MyChart patient portal
 - ii. Focus enhanced engagement in high-need planning and assessment regions and improve effectuation of care in the primary care setting
 - iii. Within the CommUnityCare agreement for services, allocate \$290,000 for personnel costs to conduct outreach and patient engagement among men of color, and any concurrent opportunities for at-risk persons of affinity or proximity, who are low-income or residing in assessment regions with the highest social vulnerability scores as outlined in the Healthcare Equity Plan. Further, the funding of personnel costs will be concurrent with agreements between CommUnityCare and the Black Mens' Clinic as detailed in a prospective engagement plan presented to the Central Health Board of Managers by CommUnityCare by the end of the First Quarter of Fiscal Year 2023, if not sooner.
- d. Continue to develop system of care infrastructure
- i. Complete development and adoption of service delivery operational implementation and financial sustainability plans, alignment, and accountability
 - ii. Continue to develop and implement a hospital care and services funding model that is transparent and structured such that any funding commitments and assumptions of risk ensure optimum use of local tax dollars and other public funds to improve health of population to be served.
 - iii. Continue development of direct clinical practice infrastructure
 - iv. Include cancer screening, diagnosis, and treatment services as service lines are developed for staging of priorities within the Healthcare Equity Plan, and further provide a descriptive summary of the landscape for cancer prevention and care in Travis County.
 - v. Central Health staff will present to the Central Health Board of Managers a defined reporting matrix, in collaboration with UT-Austin and the Dell Medical School and consistent with all terms of the Affiliation Agreement, that will include details on the clear reporting of the expenditures from the Permitted Investment Payment (\$35,000,000 per year) related to each of the six categories of Permitted Investments and other obligations within the Affiliation Agreement.
 1. The reporting matrix shall include, but is not limited to, the information requested by the Central Health Board of Managers in

advance of the July 27, 2022 Board Meeting, and to the extent possible any subsequent requests.

2. This matrix shall be developed by December 1, 2022 and presented at the following Board of Managers meeting.
3. The reporting information shall be provided to the Central Health Board of Managers on a schedule beginning January 31, 2023 and continuing through January 31, 2024, with specific reporting elements and intervals in accordance with the agendas for the Board of Managers' meetings.
4. Concurrently, the Board and CEO, and other staff as designated, shall continue to optimize all the provisions, including the enforcement remedies, in the affiliation agreement for the benefit of the patients served by or eligible for the Medical Access Program.

C. Acknowledge that the Central Health Fiscal Year 2023 Budget will require focused improvements in support operations:

- a. Increase support for active and future facilities construction and maintenance
- b. Expand human resources department to support growing organization and new practice of medicine
- c. Evaluate and implement CLAS (Culturally and linguistically appropriate services) standards
- d. Centralize and develop a visible and robust risk management program
- e. Enhance records management program
- f. Expand resources to support new eastern Travis County Health and Wellness operations
- g. Expand joint technology to support additional technology and security systems
- h. Utilize enterprise resources to leverage healthcare infrastructure
- i. Develop HUB policy recommendations and finalize planning to implement program

Staff will procure services necessary to conduct the five-year performance review. Further, as part of the performance review, staff will present information on the major past events, conditions, and circumstances that have influenced the strategic

direction of the Travis County Health Care District. This information will also be shared for the benefit of developing the Healthcare Equity - Operational and Financial Sustainability Plan pursuant to Section B.

Pursuant to Chapter 281 of the Texas Health & Safety Code, the Central Health Fiscal Year 2023 Budget Sources and Uses Summary and ad valorem rate must be approved by the Travis County Commissioners Court before the budget becomes effective. Moreover, any expenditures incurred or paid pursuant to this Central Health Fiscal Year 2023 Budget shall adhere to Travis County Healthcare District Financial Policies, and any other policies adopted by the Board related to reserve levels or the expenditure of funds that explicitly require the Central Health Board of Managers' approval. The acquisitions and services funded by Central Health will be predicated on fulfilling the mission of Central Health to provide access to healthcare services for residents in Travis County that are low income and uninsured.

ADOPTED at an open meeting of the Central Health Board of Managers held on the 7th day of September 2022.

Charles Bell, Chairperson

Cynthia Brinson, Vice Chairperson

Julie Zuniga, Treasurer

Cynthia Valadez, Secretary

Sherri Greenberg, Manager

Shannon Jones, Manager

Amit Motwani, Manager

Maram Museitif, Manager

Guadalupe Zamora, Manager