



CENTRAL HEALTH

FISCAL YEAR 2023 PROPOSED BUDGET

AUSTIN, TX

2023



As the hospital district for Travis County, Central Health uses local property tax revenue to create access to health care for more than 147,000 people – about one in nine county residents.

Through our Medical Access Program (MAP) and MAP Basic, we can provide care to low-income residents by connecting them to a broad network of providers for their physical, mental and dental health needs.

This past year, thanks to the investment from local taxpayers, we added 16 provider locations, making our current total 204, and funded more than 500,000 primary care visits.

In the last fiscal year (FY), we've shared many exciting announcements as we continue to expand our coverage throughout Travis County, such as breaking ground on new health centers in Hornsby Bend and Del Valle and partnering with local health services to provide addiction treatment services to patients who need it.

Mike Geeslin

Mike Geeslin

Central Health President & CEO

Perhaps our greatest accomplishment was the launching of the Healthcare Equity Plan in February, which has become our North Star in guiding what we will do going forward. This will allow us to provide greater care to traditionally underserved populations and communities of color in Travis County and fill any gaps in their health care needs. The plan was informed by months of research, data analysis, and most importantly community input, and will drive our work for years to come.

Thanks to community conversations with MAP members and our strategic partners, our FY 2023 budget will reflect that input and truly address the needs of Travis County residents with low incomes. The budget described on these pages provides details on revenue, use of funds, new investments in care, our stewardship of reserves, and improved care management. More than 92% of these dollars fund healthcare delivery.

As we continue to learn lessons from the global pandemic and adjust to life in the fastest-growing region in the country, we will continue to build on what is already a highly functional health care system. We want to build on our success to do more for more people and meet the challenges of the upcoming year and beyond.

VISION

Central Texas is a model healthy community.

MISSION

By caring for those who need it most, Central Health improves the health of the community.

VALUES

Central Health will achieve excellence through:

Stewardship: We maintain public trust through fiscal discipline and open transparent communication.

Innovation: We create solutions to improve healthcare access.

Right by All: By being open, antiracist, equity-minded, and respectful in discourse, we honor those around us and do right by all people.

Collaboration: We partner with others to improve the health of our community.

GOALS

Access: Increase access to healthcare for residents of Travis County.

Technology: Maximize the use of technology community wide to influence healthcare decisions and delivery.

Quality: Strategically invest in practice designed to improve healthcare outcomes.

Leadership: Assume a leadership role in convening and planning for the healthcare needs of our community



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**Travis County Healthcare District
Texas**

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morill

Executive Director

Travis County Healthcare District has earned the Distinguished Budget Presentation Award for FY2019, FY2020 and FY2021.

Learn more at <https://www.centralhealth.net/fy2022-gfoa-award/>

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ROLE OF THE HEALTHCARE DISTRICT

The Travis County Healthcare District (doing business as “Central Health”) was created by a vote of the Travis County electorate in May 2004. Central Health’s mission is to improve the health of the community by caring for those who need it most. We are empowering communities with care by building a better healthcare system. Central Health has the statutory obligation to provide healthcare to residents who are at or below 21 percent of the federal poverty level (FPL)—currently \$5,828 annual household income for a family of four. Central Health also provides the Medical Access Program (MAP)—a local indigent coverage program to eligible residents who are at or below 100 percent of the FPL. In addition, Travis County residents earning up to 200 percent of the FPL may receive subsidized healthcare through Central Health partners on a sliding fee scale or through our MAP Basic coverage program. The taxpayers of Travis County fund the majority of Central Health’s budget.

Central Health is unique in that it does not own or operate a hospital but delivers care to residents through strong partnerships with key healthcare providers in the community and through the direct practice of specialty care medicine. As a result of these partnerships, Central Health is able to maintain a low ad valorem tax rate as compared to other hospital districts in the state.

In early 2022, Central Health adopted its Equity-Focused Service Delivery Strategic Plan (Healthcare Equity Plan) which will guide the immediate and long-term work of the hospital district to improve health and reduce inequities for Travis County’s low-income population. The plan identifies four strategic imperatives: **Access & Capacity, Care Coordination, Member Engagement, and System of Care.**

Medical Access Program (MAP) and MAP Basic

Central Health’s Medical Access Program (MAP) is a health coverage program for uninsured Travis County residents with low income. With MAP, you and your eligible family members can see a doctor, a dentist and get medicine. If you are not eligible for MAP you may be eligible for MAP Basic, which provides access to a doctor, dentist and medicines, but has a more limited level of services.

Central Health Administers the Travis County LPPF

In FY 2019, Central Health successfully supported legislation, along with other Texas hospital districts, to gain authority to establish a Local Provider Participation Fund, or LPPF. The LPPF levies an assessment on hospitals to provide the local share of funds for Uncompensated Care (UC) and Medicaid directed payment programs. Medicaid directed payment programs supplement payment rates for Medicaid patients. In FY 2023, local matching funds for the Comprehensive Hospital Increase Reimbursement Program (CHIRP) and UC will be provided by local hospitals through the LPPF. Overall, the LPPF is capable of bringing more funding into the local health care system and prevents potential dilution of local tax dollars.

Partnerships for Health

CommUnityCare: Building Better Access To Healthcare

Mission: to strengthen the health and well-being of the communities we serve.

CommUnityCare (CUC) is Central Health's affiliated Federally Qualified Health Center (FQHC) system. Today, CUC provides services at 27 locations and three partner locations throughout Travis County. In calendar year 2020, CUC health centers provided more than 432,000 medical and dental patient appointments, which represents more than 123,000 individual patients. CUC provides a full array of patient services, including outpatient primary care, dental care, pediatric, specialty care, lab, radiology including mammography, a full-service pharmacy, and behavioral health services. With the recent addition of Carousel Pediatrics practices CUC also offers services for children, including dental, pediatrics, mental health, speech therapy, physical therapy, and occupational therapy.

These services are provided to all who seek care, including people whose income and lack of private health insurance prevents them from accessing care elsewhere. Two of the CUC locations, Hancock and the Central Health Southeast Health & Wellness Center, provide walk-in services to existing CUC patients.

Sendero Health Plan: Building Better Local Health Coverage

Mission: Sendero is dedicated to improving the health of the community by providing affordable, quality healthcare coverage.

Created by Central Health in 2011, Sendero Health Plans serves as Central Texas' local community-based health plan. As a Qualified Health Plan under the Affordable Care Act, Sendero provides its IdealCare individual health insurance plan through the Health Insurance Marketplace. Sendero coordinates and manages healthcare services through a comprehensive provider network throughout Central Texas.

Community Care Collaborative: Building a Better, More Integrated Healthcare System

Mission: to optimize the health of our population while using our resources efficiently and effectively.

The Community Care Collaborative (CCC) is a nonprofit partnership formed in 2013 between Central Health and Seton Healthcare Family to better manage the care of the shared patient population. The partnership is further enhanced through an affiliation with the Dell Medical School at The University of Texas at Austin, and collaboration with Austin Travis County Integral Care, the region's largest provider of behavioral health services.

STRATEGIC OBJECTIVES

In preparing the FY2023 Budget, the financial priorities were linked to both the Board’s strategic objectives, outlined below, and the strategic imperatives outlined in the Equity Focused Service Delivery Strategic Plan, summarized in the “Health Equity Planning” section that follows. <https://www.centralhealth.net/wp-content/uploads/2022/03/Central-Health-Equity-Focused-Service-Delivery-Strategic-Plan.pdf>).

In 2018, following our external performance review, Central Health worked closely with community members to identify and refine the healthcare district’s strategic objectives for the years ahead. The full details of this report can be found here: <https://www.centralhealth.net/knowledge-base/strategic-work-plan-2019-2024/>.

The FY2019-2024 Strategic Workplan resulted in the following board-defined objectives:

OBJECTIVE 1

DEVELOP AND EXECUTE HEALTH CARE DELIVERY STRATEGY BASED ON PEOPLE AND PLACE.

OBJECTIVE 2

IMPLEMENT PATIENT-FOCUSED AND COORDINATED HEALTH CARE SYSTEM

OBJECTIVE 3

IMPLEMENT SUSTAINABLE FINANCIAL MODEL FOR HEALTH CARE DELIVERY AND SYSTEM STRATEGIES THROUGH 2024

Health Equity Planning

As the healthcare district serving Travis County, Texas, Central Health creates access to care, and coordinates health care services, so residents with low income have the opportunity to get well and stay healthy. Central Health’s mission is to improve the health of the community by caring for those who need it most. To better fulfill this mission, in 2020 the Central Health board of managers adopted a strategic priority to improve access to care by building an equity-focused, comprehensive, high-functioning and affordable system of care.

The Episcopal Health Foundation provided Central Health \$600,000 in June 2021 to support Phase I of this work. This funding allowed Central Health to hire a consultant, Guidehouse, Inc., to help develop an Equity-focused Service Delivery Strategic Plan (the Plan). The Plan is based upon three assessments: A community health needs assessment (CHNA) focusing on the needs of the Travis County population with annual household incomes less than 200% FPL (\$27,180 for an individual or \$55,500 for a family of four); an extensive Voice of the Community in-person and virtual engagement involving patients, patient-serving advocacy groups and Central Health partners; and an analysis of the safety-net health care system’s capacity and gaps. The Plan was initially presented to the Central Health board of managers Feb. 9 and formally adopted Feb. 23.

The value of this work in improving the Travis County safety-net health care system cannot be overemphasized. Prior to this engagement, a health needs assessment focused specifically on Travis County’s low-income populations had never been conducted. Building on Central Health’s prior biennial demographic reports and gathering and analyzing a multitude of public and proprietary datasets, Central Health now has a

better understanding of the disparities faced by its patient population including barriers to accessing care and managing chronic health conditions. A diverse group of community members actively participated in the development of the Plan, providing valuable insight into the challenges of navigating the safety-net health care system and opportunities for long-term improvements. This public engagement has strengthened the partnership between Central Health and the community members it serves and builds public buy-in as Central Health works to implement the Plan's strategies in the coming years. Central Health was able to utilize the experience and expertise of its consultancy team to create system benchmarks to assess how the organization compares to the other large urban hospital districts in Texas. The knowledge gained in this benchmarking exercise—in addition to a clinical gap analysis of eight key service categories, which identified areas of moderate to significant gaps such as provider shortages—was critical to developing the plan as well as implementing and measuring the success of Central Health's efforts.

Central Health's Equity-focused Service Delivery Strategic Plan is founded upon a goal and four strategic imperatives:

Access and capacity – increasing the number of providers and care teams.

Care coordination – optimizing how patients transition between care settings (e.g., hospital to home).

Member engagement – enhancing engagement for Central Health Medical Access Program (MAP) enrollees and expanding enrollment in high-need regions; and

System of care – joint service-delivery planning and timely sharing of health care data.

By addressing these imperatives, Central Health will achieve its service delivery strategic goal: To develop an equitable system of care that is comprehensive and accountable, while maximizing the collective use of capabilities and resources to serve Travis County's safety-net population. Each imperative has enabling and supporting goals and objectives to measure progress and support accountability. Further, these goals and objectives will serve as the means by which the organization measures its success over the next five to seven years in achieving its mission.

Next steps for Central Health included informing community members and stakeholders of the results of the Plan and launching a subsequent operational implementation and financial sustainability planning process.

Proposed FY2023 Strategic Priorities

Central Health’s budget priorities for FY 2023 build upon the priorities of FY 2022 and are focused on healthcare service delivery. In FY 2023, the budget includes continued service delivery expansions in eastern Travis County, new investments in the direct practice of medicine and the continuation of the long-term equity focused system of care planning that increases funding to primary and specialty care initiatives.

The budgetary trends over the past several years have been consistently focused on expanding services to new locations, such as eastern Travis County, as well as service lines to add additional access to care for uninsured or underinsured residents. As discussed above, we continue working to improve health equity by addressing identified health disparities and prioritizing gaps to build a high-functioning system of care across Travis County.



Access and capacity

Priority: Continue eastern Travis County site expansions in Hornsby Bend, Del Valle and Colony Park
Priority: Development of multispecialty clinic at Rosewood -Zaragosa



Care coordination

Priority: Implementation of Epic electronic health record



Member enrollment and engagement

Priority: Implementation of MyChart patient portal



System of care infrastructure

Priority: Development of financial and operational implementation plans
Priority: Focus on affiliations with health care and community partners
Priority: Continue development of direct clinical practice infrastructure
Priority: Identify and support critical on -demand operational and administrative capacities



Healthcare Regulatory and Industry Considerations

Federal policies and regulations impact the amount and source of federal funds that have been historically utilized to fund healthcare services in Travis County. Central Health monitors closely for changes in policy and health care finance programs affecting our budget. At times, the changes have been rapid and significant; requiring Central Health to develop new funding strategies related to the 1115 Waiver, Disproportionate Share (DSH) Program, and Affordable Care Act. In addition, the COVID-19 pandemic created additional funding sources along with required regulations to utilize new federal funds.

In January 2022 the Texas Legislature will also convene for its 88th Legislative Session. Central Health is in the process of developing its legislative guiding principles for this session. In the past these have included areas such as:

<ul style="list-style-type: none"> • COVID-19 Response 	<ul style="list-style-type: none"> • Healthcare Innovations 	<ul style="list-style-type: none"> • Reimbursement Rates
<ul style="list-style-type: none"> • Healthcare Financing 	<ul style="list-style-type: none"> • Health Information Technology 	<ul style="list-style-type: none"> • Prevention and Wellness
<ul style="list-style-type: none"> • Health Equity 	<ul style="list-style-type: none"> • Integrated Healthcare 	<ul style="list-style-type: none"> • Women’s Health and Family
<ul style="list-style-type: none"> • Behavioral and Mental Health 	<ul style="list-style-type: none"> • Local Control 	<ul style="list-style-type: none"> • Planning Programs
<ul style="list-style-type: none"> • Coverage Gap 	<ul style="list-style-type: none"> • Managed Care 	<ul style="list-style-type: none"> • Workforce Expansion

Medicaid expansion, or expanded coverage, is a major issue followed by Central Health and other partners serving the safety net population. Ultimately, the Texas Legislature has declined to expand Medicaid coverage during past legislative sessions, leaving most uninsured adults with incomes below 138% of the federal poverty level not eligible for Medicaid coverage.

Collaboration with the City of Austin, Travis County and other local governments continues as we jointly plan for near-term capital projects. In addition, this collaboration has also been focused on continued community response to new and ongoing critical health issues, such as COVID-19 and Monkeypox, as we plan for FY 2023.

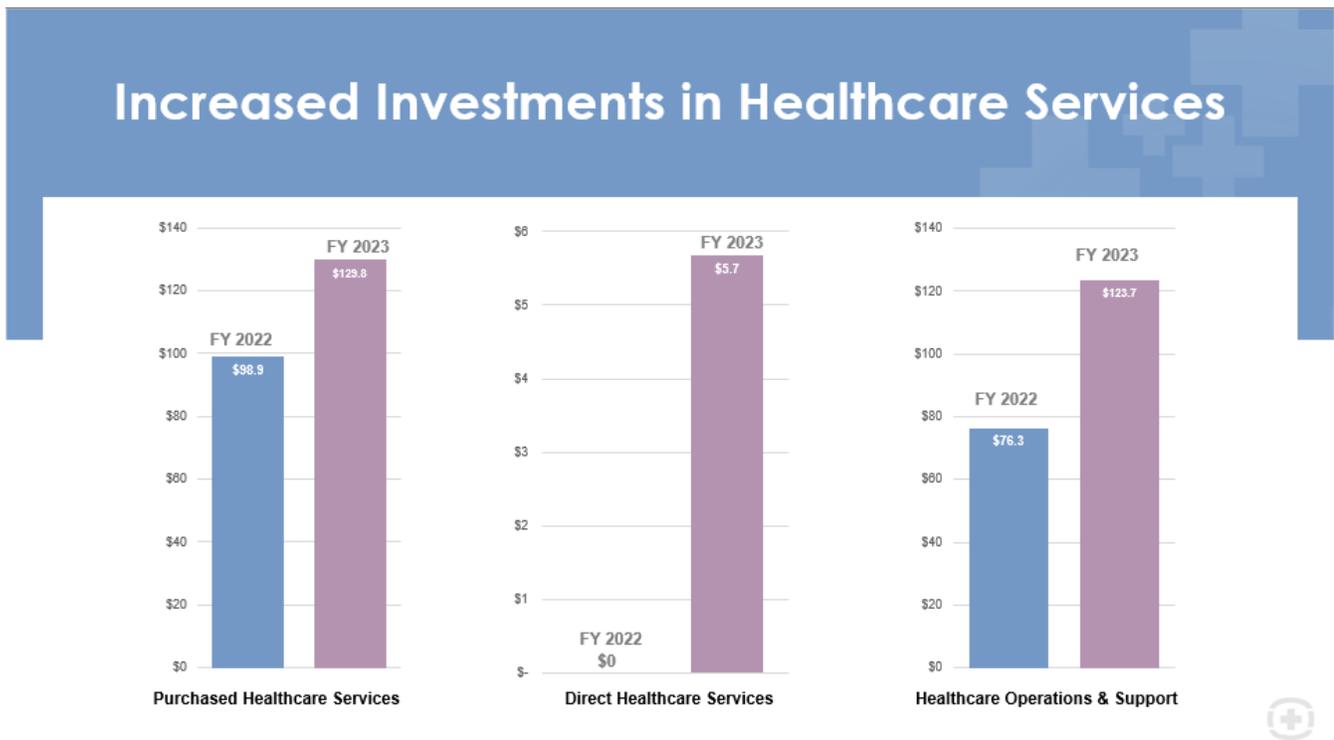
Health Care Industry Changes – Impact of Regulatory Changes on the Local System

Historically, Central Health has purchased hospital services through an indirect funding model governed by contractual arrangements with Ascension Seton. Under the agreement, Ascension Seton is obligated to provide a certain level of hospital and specialty care services, and Central Health is required to compensate Ascension Seton up to a defined amount for these services, which may be reduced by the amount of Uncompensated Care (UC) and Disproportionate Share (DSH) program amounts received. Central Health historically provided IGT for UC and DSH funds for Ascension Seton. The creation of the LPPF altered the source of IGT for UC, although it has not altered the overall funding manner for payment related to Ascension Seton service obligations. Central Health is required to fund any shortfalls of UC and DSH amounts that do not meet required funding amounts. Central Health and Ascension Seton are in continuing negotiations regarding these arrangements.

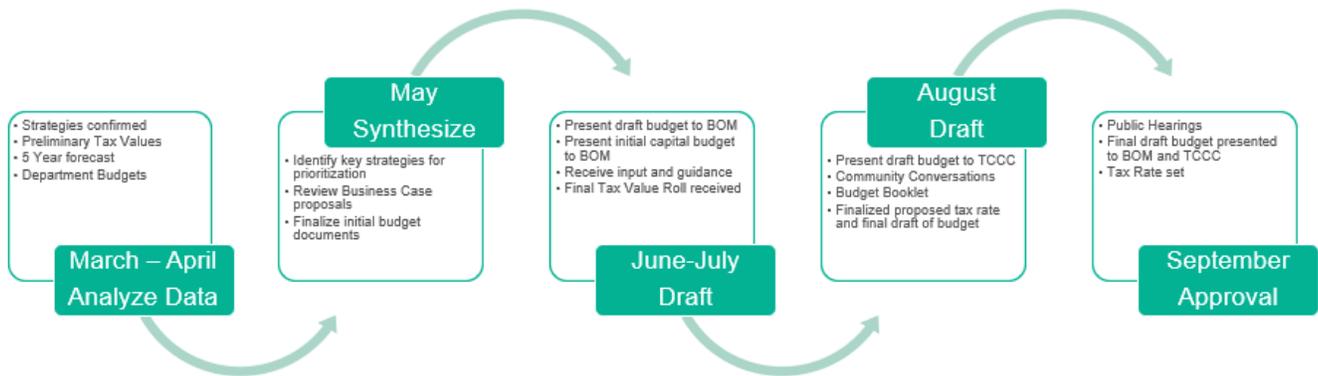
BUDGET OVERVIEW

The FY2023 Budget will achieve the strategic priorities by investing in key Healthcare Delivery and Administrative Program investments outlined in detail in Attachment A and Attachment B and fully defined in our outline of the Sources and Uses of Funds sections.

The FY2023 Proposed Budget will in see a \$21M increase in property taxes that will be used to fund increase expenditures in Healthcare Delivery and Administration. Healthcare Delivery accounts for the largest increase in our budgeted uses of funds, with more than \$90M in additional funding. Most of that increase is in the following areas in the budget:



The Budget Process



In developing Central Health’s annual budget, the Central Health Board considers community input, reports from its healthcare partners, the success of current healthcare initiatives, and the value of proposed initiatives and activities. The budget ensures that Central Health remains focused on its mission and fulfills its legislative purpose.

Throughout the year and specifically in the strategic planning operations of the organization, Central Health integrates community feedback through community engagement events, feedback gathering tools, collaborative health planning efforts and Enterprise operations planning. This information is the starting point for developing the budget and developing health strategy priorities for the upcoming year and how they will be funded. See the FY FY2022 Community Engagement Report in attachment F. A similar report will be issued at the end of the FY 2023 budget process.

Central Health’s primary source of revenue is property tax. Therefore, a key step in the planning is estimating the tax revenue in future years to ensure healthcare service levels are funded and the appropriate level of reserves are maintained. The board of managers uses a multi-year forecasting process each spring to estimate the long-term impact of potential ad valorem tax rates that align the revenue forecast with the priorities of the organization. In order to support the board of managers, the multi-year forecast has proven to be an effective tool to direct staff to prepare a draft budget with a specific ad valorem tax rate.

Staff prepares a proposed budget and presents it to the Board of managers and public in early summer. In the FY 2022 budget development process, management established a robust internal business case planning process to advance new initiatives. For FY 2023, management continued to submit and review new initiatives using this process to incorporate them into the budget. The proposed budget is discussed in detail at both Budget and Finance Committee and board of managers meetings until the budget is finalized. At the same time, Central Health follows all required Truth-in-Taxation requirements to ensure the ad valorem tax rate is set with the appropriate public hearings, certification by local tax office and ultimate approval by the Central Health board of managers and Travis County Commissioners Court.

Central Health adopts its final budget no later than September 30 each year and begins its new fiscal year October 1.

Fiscal Year 2023 Budget Calendar

May 11, 2022	Strategic Planning Committee – Budget Strategic Objectives
May 25, 2022	Executive Committee Meeting
May 25, 2022	Board of managers Meeting – Long Term Forecast
June 8, 2022	Strategic Planning Committee – Budget Strategic Objectives
June 15, 2022	Board of managers Meeting – Homestead Exemption
July 27, 2022	Board of managers Meeting – Proposed Budget
Aug. 10, 2022	Strategic Planning Committee – Budget Strategic Objectives
Aug. 10, 2022	Budget & Finance Committee Meeting – Proposed Budget
Aug. 24, 2022	Board of managers Meeting – Vote on maximum tax rate
Aug. 31, 2022	Public Hearing
Sept. 7, 2022	Board of managers Meeting – Budget & tax rate vote
Sept. 20, 2022	Travis County Commissioners Court – Budget & tax rate vote

Process for Amending the Budget

Central Health has two programs in its approved budget – Health Care Delivery and Administration. Should one of those programs require funds in excess of their approved budget, an amendment would be taken to the Central Health board of managers for approval and then to the Travis County Commissioners Court for approval. The Central Health President and CEO is authorized to make line-item transfers within the budget categories of health care delivery and administration programs.

Basis of Budgeting

For financial reporting and budgeting purposes, Central Health is budgeted as a single Proprietary Fund known as an enterprise fund. Central Health’s financial statements are prepared on an accrual basis in accordance with GAAP, with the exception of depreciation. Central Health recognizes revenues when earned and expenses when incurred. At the end of each fiscal year, a contingency reserve carryforward is calculated as an ending balance to be available for future fiscal years as a source of funds available to fund healthcare operations or maintain reserve levels. Prior to 2011, Central Health was presented as a component unit of Travis County, however, after the issuance of GASB Statement No. 61, Central Health is no longer presented as a component unit of Travis County.

The annual audited financial statements include not only Central Health (as the primary government), but also three legally separate entities known as component units. CommUnityCare is included as a discretely presented component unit as there is some financial accountability by CommUnityCare to Central Health. Sendero is also presented as a discretely presented component unit, as there is some financial accountability by Sendero to Central Health. Lastly, the Community Care Collaborative is included as a discretely presented component unit as there is some financial accountability by Community Care Collaborative to Central Health. See page 5 for an overview of our affiliated partners.

Financial Policies

Central Health has a comprehensive set of financial and purchasing policies, under which it operates, that are established by either the board of managers or Travis County Commissioners Court. The Central Health board of managers approves changes to policies and updates as needed. Under state law, the Travis County Commissioners Court approves Central Health's budget and tax rate. Central Health's reserve and investment policies are referenced in this document as Attachment D. The Central Health board of managers approves the Investment Policy on an annual basis.

SOURCES OF FUNDS

Central Health’s operating budget for FY 2023 is projected to be \$300.8 million from several sources. Property tax revenue accounts for the majority of those funds, \$281.6 million. Increases in assessed property value and new construction resulted in a 0.013 cent decrease in the tax rate from FY 2022 yet will produce \$20.7 million in additional revenue. This is due to the rising taxable assessed values of the properties in Travis County. The other sources of revenue include lease revenue for buildings located on the Central Health Downtown Property, budgeted this year at \$13.1 million and other revenue of \$6.0 million.

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
TAX RATE	0.111814	0.098684
SOURCES		
Property Taxes	260,933,097	281,605,053
Lease Revenue	13,422,399	13,145,328
Tobacco Litigation Settlement	3,000,000	4,500,000
Other	3,000,000	1,500,000
Total Sources	280,355,496	300,750,381
USES		
Healthcare Delivery	192,705,261	283,208,877
Administration & Tax Collection	15,391,099	22,149,360
Total Uses	208,096,360	305,358,237
RESERVES		
Healthcare Delivery Contingency Reserve ⁽¹⁾⁽²⁾	226,521,399	327,783,722
Emergency Reserve	38,719,836	38,719,836

(1) previously reported as an appropriated use of funds in Healthcare Delivery

(2) Healthcare Delivery Contingency Reserves to be appropriated for FY2023

Property Tax Revenue

Central Health’s FY 2022 tax rate was 11.1814 cents per \$100 of assessed value. The FY 2023 budget has been prepared at a lower tax rate of 9.8684 cents per \$100 of assessed value. This rate is 6.0% above the maintenance and operations no-new-revenue tax rate from the previous year. The total rate includes a maintenance and operations tax rate of 9.6604 cents and a debt service rate of 0.208 cents. The debt service tax rate will provide funds to satisfy certificates of obligation, originally issued in 2011, that funded the purchase and partial renovation of the Central Health Southeast Health & Wellness Center and a portion of the construction cost of CommUnityCare’s North Central Community Health Center, the remainder of which was funded with federal grant dollars. In addition, Central Health also issued certificates of obligation in August 2021 for \$76.4M to fund three new clinical projects and a headquarters consolidation.

Central Health Proposed Property Tax Rate

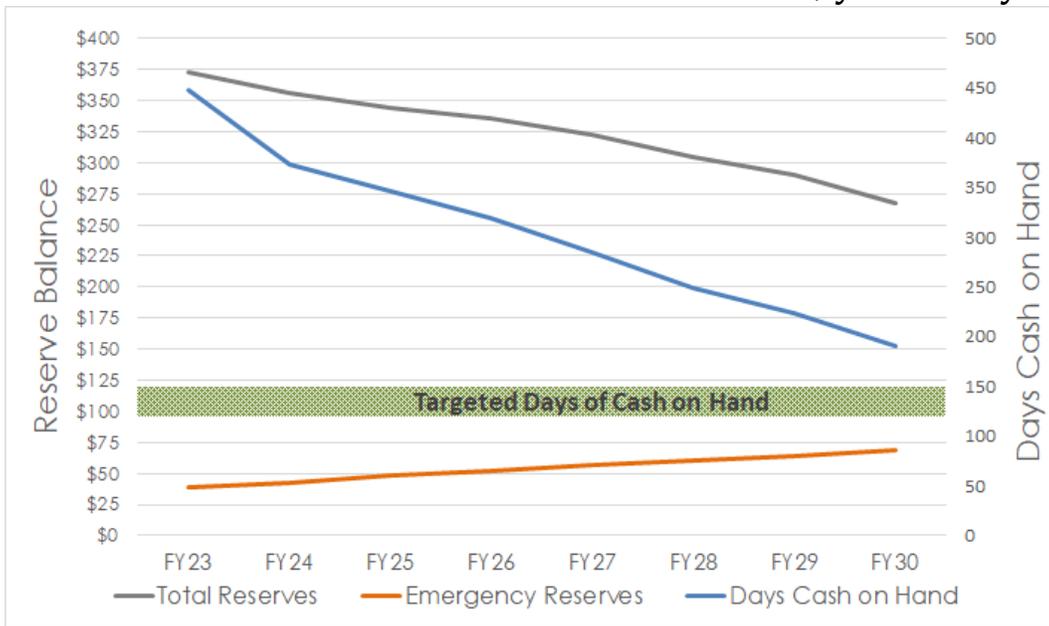
Maintenance & Operations	*9.6604¢
Debt Service	*0.2080¢
Total Rate	*9.8684¢

**Per \$100 taxable valuation*

Central Health uses a financial forecast model to draft and develop its budget. We incorporate known events with broad assumptions into the forecast to estimate the tax revenue required to provide and maintain the necessary level of services for our community. At the July 27, 2022, Central Health board of managers meeting, staff presented a proposed FY 2023 budget developed with the 6 percent over the maintenance and operations no new revenue tax rate.

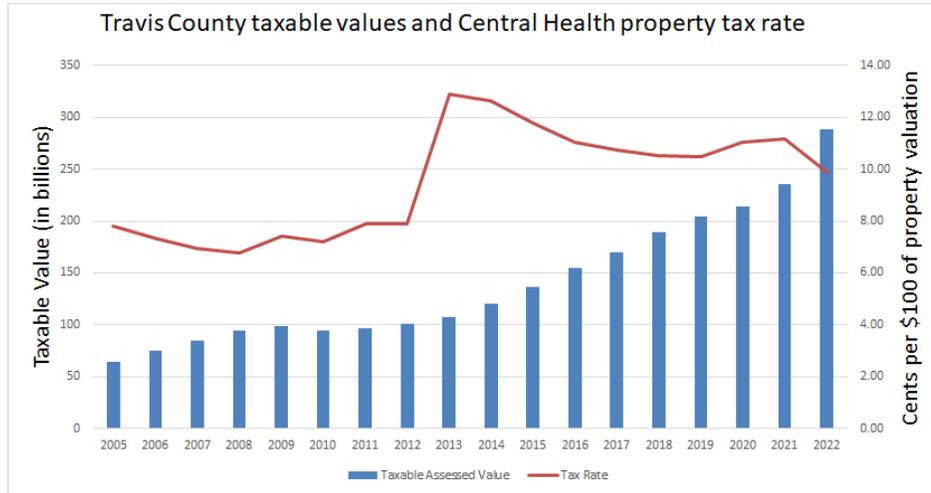
Multi-Year Forecast

Tax Revenue 6% Increase over No New Revenue, year over year

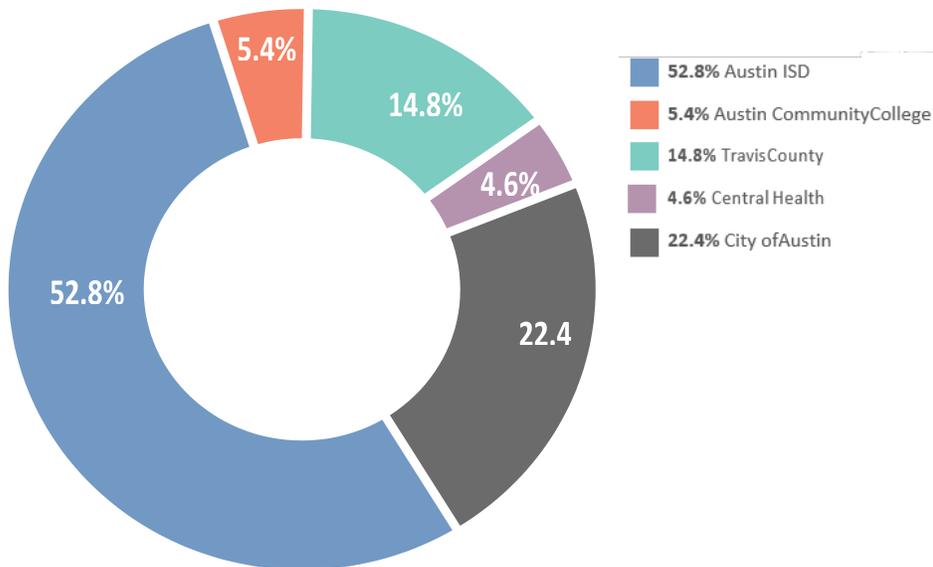


Travis County has seen considerable growth in taxable assessed values and new construction growth over the past five years. In FY 2023, we continue to see growth in taxable assessed values but anticipate a slight decrease in year-over-year growth, or a slowing in the pace of growth.

In preparing the budget for FY 2023, Central Health considers how the tax rate will impact residents. Central Health is a small part of the total property taxes for an average Travis County resident who lives in the jurisdictions outlined below. This shows that Central Health maintains the smallest portion of the total tax bill. In FY 2022, this was approximately 4.6 percent of the total tax paid.



FY 2022 Travis County Tax Entity Percentages



Travis County Healthcare District offers a 20 percent homestead exemption, the maximum allowed by state law. The average Travis County Healthcare District taxable homestead value increased 12.24 percent from \$381,238 last year to \$427,918 this year. The proposed tax rate of 9.8684 cents per \$100 of taxable value results in a \$3.99 decrease in the Travis County Healthcare District property tax amount for the average taxable

homestead, for FY 2023 compared to the FY 2022 property tax bill. The estimated FY 2023 tax bill for the average homestead is \$422.29. Travis County Healthcare District property taxes for other valued homesteads shown below as examples are based on assessed values appreciating an average 2.33 percent from the previous year. The actual impact for FY 2022 for each property will vary depending on the taxable value, types of exemptions and appreciation.

	FY22 Approved	FY23 Proposed
Average Taxable Homestead Value	\$381,238	\$427,918
Average Taxable Homestead Value Appreciation	8.7%	12.2%
Tax Rate	11.1814	9.8684
M&O	10.9204	9.6604
Debt Service	0.2610	0.2080
Tax Bill	\$426.28	\$422.29
M&O	\$416.33	\$413.39
Debt Service	\$9.95	\$8.90

Average Taxable Homestead Property Tax is anticipated to decrease by (\$3.99)

Homestead Exemption	65 & Older	Disability
20% (maximum allowable by state law)	\$110,000	\$110,000

Taxpayer Impact Statement

FY2022 Homestead Value	FY2022 Taxable Homestead Value*	FY2022 Tax Bill**	FY23 Average Homestead Value Appreciation	FY2023 Homestead Value	FY2023 Taxable Homestead Value*	FY2023 Tax Bill (6.0% over effective)***	Annual Change	Percent Change
150,000	\$120,000	\$134	9.0%	\$163,532	\$130,826	\$129	(\$5)	-3.8%
250,000	\$200,000	\$224	10.3%	\$275,822	\$220,658	\$218	(\$6)	-2.6%
350,000	\$280,000	\$313	11.6%	\$390,701	\$312,561	\$308	(\$5)	-1.5%
450,000	\$360,000	\$403	12.0%	\$504,051	\$403,241	\$398	(\$5)	-1.1%
550,000	\$440,000	\$492	12.3%	\$617,556	\$494,045	\$488	(\$4)	-0.9%
650,000	\$520,000	\$581	12.9%	\$733,774	\$587,019	\$579	(\$2)	-0.4%
750,000	\$600,000	\$671	13.5%	\$851,611	\$681,289	\$672	\$1	0.2%
850,000	\$680,000	\$760	14.4%	\$972,641	\$778,113	\$768	\$8	1.0%

*Includes 20% homestead exemption

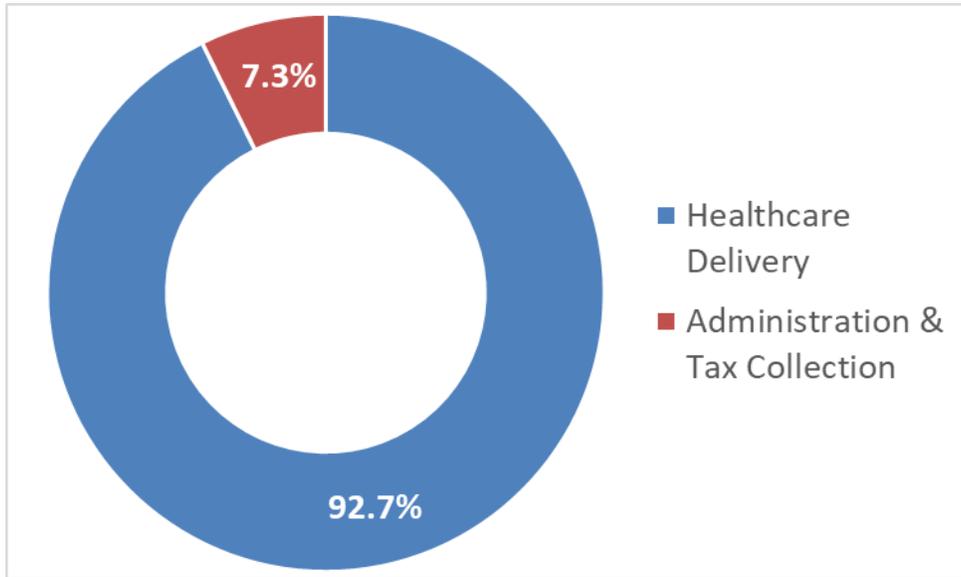
**FY2022 Tax Rate: 11.1814¢ per \$100/valuation

***FY2023 Tax Rate: 9.8684¢ per \$100/valuation (M&O=9.6604¢, Debt Service=0.208¢)

USES OF FUNDS

The following is a more detailed discussion of Central Health’s 2022 expenditure budget, shown by program and activity, which can be seen on Attachment B.

Central Health budgets expenditures for Health Care Delivery (92.7 percent of total appropriations) and a smaller program of Administration and tax collection expense (7.3 percent of total appropriations).



Health Care Delivery Program

This program consists of the following budgeted activities:

Purchased Healthcare Services

Central Health funds primary care, specialty care and other services through the Medical Access Program (“MAP”) and MAP Basic.

Funding for new, critical programs and service expansions in FY2023:



Primary Care

A significant portion of the Healthcare Services budget is dedicated to primary care. Our main primary care providers are Travis County's Federally Qualified Health Centers: CommUnityCare, People's Community Clinic, and Lone Star Circle of Care. These providers offer comprehensive primary care medical, dental and behavioral health services to MAP and MAP BASIC enrollees each year; Central Health's primary care providers monitor detailed health information about patients, tracking: chronic disease prevalence, annual screening rates, and clinical outcome measures. Providers have, with Central Health's support, added additional clinical services and visit types for patients including individual and group nutritionist visits, medical social worker services, clinical pharmacy appointments, community health worker services, and nurse visits.

In FY 2023 Central Health will be working to prioritize primary care services, including expanding services to two new eastern Travis County clinics set to open in 2023 and other initiatives, such as expanding medical respite for MAP members. Central Health will continue its support of its FQHC partners in responding to and recovering from the COVID-19 pandemic while working toward new primary care access points.

Specialty Care

Specialty care services are provided through a number of clinical partners and in FY2022 Central Health provided its first direct specialty care services in Podiatry. See below for overview of Direct Healthcare Services.

In FY 2023, Central Health will continue efforts for specialty care expansion in the areas of pulmonology, cardiology, gastroenterology, podiatry, neurology and nephrology, through the hiring of direct service clinicians and the opening of a new specialty care clinic. Additionally, Central Health will be working to increase access for MAP BASIC enrollees to multiple specialty care service lines. Substance use disorder treatments will also be prioritized in FY 2023, including a pilot methadone expansion program and additional investments in the medication assistance therapy (MAT) program for treatment of opioid use disorders.

Pharmacy

A robust pharmacy program supports the clinical needs of our patients. We support patients' pharmaceutical needs by:

- Subsidizing patient prescription costs.
- Supporting the administration of a Prescription Assistance Program, which connects patients to pharmaceutical companies that offer drugs at low or no cost to patients with low income; and
- Expanding in-house pharmacy services available through new primary care service locations.

In FY 2023 Central Health is working to expand the pharmacy services available to MAP BASIC enrollees while also ensuring the availability of devices for the monitoring and control of chronic conditions.

Post-Acute Care

In FY 2023 will increase access to post-acute care through expanded purchased services and the investment in additional respite services. The transitions of care initiatives continue to be a priority and include congestive heart failure transitions, infectious disease treatment expansion, remote patient monitoring, medical respite and outpatient dialysis transitions will be areas of focus within Patient Care Management.

Direct Healthcare Services

In FY 2023, Central Health will budget for the first year to provide Direct Healthcare Services in six specialty areas and in the ancillary support services to operate its new specialty care clinic in the Rosewood Zaragoza neighborhood. The initial budget in this area is \$5.7 million to support services that should begin in the last quarter of FY2023. Prior to 2021, Central Health was unable to directly care for patients due to state laws and regulations overseeing the practice of medicine in Texas. Texas legislature passed S.B. 1142, which provided Central Health the power to appoint, contract for or employ physicians. Once this legislation was passed, Central Health began the work necessary to provide direct care for our patient population and in FY2023 we anticipate significant increase in the provision of care provided by Central Health employed practitioners. The proposed budget includes 63.5 FTEs by the end of the fiscal year in direct patient care roles supporting the delivery of specialty care.

Healthcare Operations and Support

This section of the healthcare delivery program funds the daily operations that support overall health care delivery. It includes funding for ACA premium programs, education and enrollment, eligibility services, community engagement, the operation of the Health & Wellness Centers, and the overall operations management for healthcare planning and technology support. In addition, funding is included for Central Health’s real estate functions and costs associated with developing and operating the downtown campus. In FY 2023, this area includes costs for patient care management, claims payments and provider network relations, quality assessment and performance, and health strategy, communications and population health. The Central Health budget also contains funds that will be used to pay for debt that was issued to build three new clinical facilities and the consolidated headquarters. In addition, the transfer to the capital reserves of \$49M is included in this section of the budget (See page 24 for more details). The proposed budget for operations and support functions is \$123.7 million and includes 56.8 new staff positions to support the expansion of services and growing healthcare delivery program.

Healthcare Delivery Programs FY23 Proposed Budget	<i>Eligibility & Enrollment</i>	<i>Joint Technology</i>	<i>Clinical Services & Medical Managem...</i>	<i>Provider Reimbursement & Network Serv...</i>	<i>Health & Wellness Operations</i>	<i>Quality Assessment & Performance</i>	<i>Community Engagement & Outreach</i>	<i>Service Delivery Operations & Project Management Office</i>	<i>RHP7, 1115 Waiver & Population Health Strategy</i>	Total Healthcare Operations and Support	<i>Direct Healthcare Services</i>	Total Healthcare Delivery
Total FY23	6,629,764	12,024,012	8,777,359	3,508,727	6,965,406	2,463,530	2,158,330	4,425,786	1,876,848	48,829,763	5,673,261	54,503,024
Total FY22	6,202,331	6,346,703	6,851,349	3,495,027	6,662,620	2,108,657	1,788,776	2,299,896	1,146,563	36,901,922	-	-
Total FY23 FTEs (end of year)	45.5	26.8	36.6	6.0	21.9	12.0	7.0	46.0	6.1	207.9	63.5	271.4
Total FY22 FTEs	42.0	15.7	34.6	6.0	13.5	11.0	7.0	16.0	5.4	151.1	1.0	152.1

NOTE: Hiring for newly approved positions will align with when services or programs are anticipated to begin throughout the fiscal year

Administration Program

This program funds the activities that allow Central Health to function as a governmental entity and a health care financing entity, e.g., financial, legal, human resources, governance, planning and communications activities. The Administrative Program is 7.2% of the Central Health budget. Administrative costs increase in FY2023 to \$18 million. Central Health incurs expenses payable to the Travis Central Appraisal District and the Travis County Tax office annually, estimated in FY2023 to be approximately \$2 million.

Administration Programs FY23 Proposed Budget	<i>Finance & Procurement Operations</i>	<i>Office of the CEO & Government Affairs</i>	<i>Administration</i>	<i>Strategy</i>	<i>Human Resources</i>	<i>Communications</i>	<i>Compliance</i>	Total
Total FY23	4,873,694	5,490,447	2,189,427	1,652,496	1,924,764	1,131,708	739,173	18,001,710
Total FY22	3,995,028	3,163,864	1,981,564	1,521,384	1,207,811	994,051	356,545	13,220,246
Total FY23 FTEs (end of year)	21.9	7.4	8.0	2.0	7.9	6.0	4.0	57.1
Total FY22 FTEs	20.7	5.4	8.0	3.0	5.7	5.5	2.0	50.2

NOTE: Hiring for newly approved positions will align with when services or programs are anticipated to begin throughout the fiscal year

Capital Projects and Current Debt

Capital

In the FY 2023 proposed budget, \$49 million is budgeted as a transfer to the capital reserve. These funds will be used for capitalized project costs or costs not covered by debt financing.

Central Health FY2023 Capital Funds Planning				
	Capital Funds Estimated End of Year Balance FY22 (All Sources)	Additional Capital Funds Required in FY23	Anticipated Capital Expenditures in FY23	Capital Funds Estimated End of Year Balance FY23 (All Sources)
Clinical Services Expansion				
Hornbsy Bend Health and Wellness Center	\$1.781	\$3.982	\$5.763	\$0.000
Del Valle Health and Wellness Center	\$4.868	\$5.050	\$9.918	\$0.000
Rosewood Zaragosa Specialty Clinic	\$1.143	\$7.869	\$9.012	\$0.000
Colony Park Health and Wellness Center	\$15.410	\$0.000	\$4.159	\$11.252
Clinical Services and Headquarters Consolidation	\$43.508	\$0.000	\$23.431	\$20.076
Future Clinical Services Funds*	\$3.217	\$26.000	\$15.500	\$13.717
Downtown Campus Redevelopment	\$1.243	\$1.000	\$1.000	\$1.243
Technology and Equipment	\$2.030	\$1.500	\$1.500	\$2.030
Facilities Maintenance and Operations	\$6.228	\$3.599	\$4.000	\$5.827
Total Reserves Required to Fund Capital Projects	\$79.427	\$49.000	\$74.282	\$54.144
<i>*Specific projects not yet identified, all major projects will be approved by the Board of Mangers</i>				

Several projects in eastern Travis County are anticipated to result in capital expenditures for clinical facilities built to support expanded healthcare services from key primary care partners. The planning for eastern Travis County is supported by a board subcommittee as well as extensive community outreach and advisory groups.

In addition, the direct practice of medicine and opening of a new specialty care clinic at the Rosewood Zaragosa Clinic will be a \$9 million capital project to renovate and open the facility. The operating costs for the facilities are included in the "Uses of Funds" above. Technology improvements are also anticipated, including enterprise investments and the implementation of a new electronic records system for Central Health.

In order to fund these capital projects, Central Health may use capital reserves or issue debt at a future date.

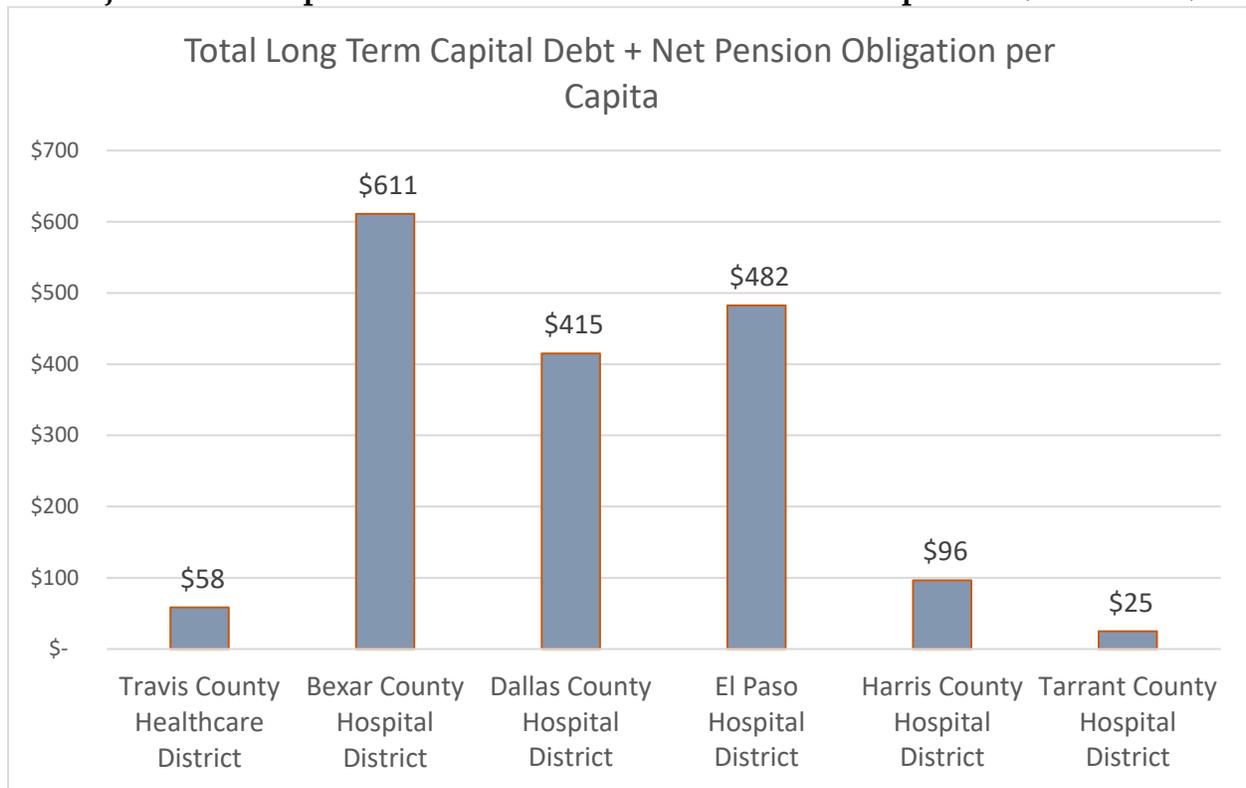
Current Debt Levels

Central Health issued \$16 million in Certificates of Obligation on Sept. 20, 2011, and refunded the bonds in 2020, resulting in significant savings in future interest expense. Central Health issued \$77.7 million of Certificates of Obligation in 2021 to fund two clinic facilities, along with a consolidated headquarters facility (see table below). Central Health received an Aa2 stable credit rating from Moody’s Investors Service in June 2021. In the FY 2023 proposed budget, Central Health will have outstanding debt of \$95.1 million. An estimated principal payment of \$4.3 million will be made during the fiscal year and the remaining balance of principal will be due in future periods. Central Health also holds a line of credit for short term debt financing of technology and equipment projects, however, no draws have been made on this debt. The FY 2023 budget includes estimates for debt payments that may be made on the line of credit when draws are made in the future.

SERIES	ESTIMATED PRINCIPAL AND INTEREST (FY 2023 AND FUTURE PERIODS)	PURPOSE	SECURITY
Certificates of Obligation Series 2021 (Limited Tax)	\$17,204,885	The acquisition, construction, improvement, renovation and equipping of buildings and land to be used as medical clinics located in Del Valle and Hornsby Bend	Limited ad valorem tax pledge
Certificates of Obligation, Taxable Series 2021 (Limited Tax)	\$72,827,285	The acquisition, construction, improvement, renovation and equipping of buildings and land to be used as a site for management and administration of District services and the delivery and provision of clinical and medical services.	Limited ad valorem tax pledge
Certificates of Obligation, Taxable Series 2020	\$5,039,772	The acquisition, construction, improvement, renovation and equipping of buildings (North Central and Southeast Health and Wellness Center)	Limited ad valorem tax pledge

Central Health still maintains a very low rate of debt per capita in FY 2023 compared to other major hospital districts in Texas.

Major Texas Hospital Districts: FY 2020 Debt Burden Comparison (in millions)



Legal Limits

Central Health does not have any legal limits on the amount of debt which can be issued. Debt can be issued that is secured by existing assets or the Debt Service Tax rate, which is .2080 cents per \$100 of property valuation in FY 2023. Certificates of Obligation must be approved by the board of managers and the Travis County Commissioners in order to pledge the Debt Service tax rate. The only legal limit required by Central Health is in its founding legislation, which states the district cannot increase its total tax rate greater than 25 cents per \$100 of property valuation.

Current Funding Required

In the FY 2023 proposed budget, funding has been included for a principal payment of \$4.3 million and interest payments of \$1.7 million.

ATTACHMENT A – SOURCES AND USES OF FUNDS SUMMARY

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
TAX RATE	0.111814	0.098684
SOURCES		
Property Taxes	260,933,097	281,605,053
Lease Revenue	13,422,399	13,145,328
Tobacco Litigation Settlement	3,000,000	4,500,000
Other	3,000,000	1,500,000
Total Sources	280,355,496	300,750,381
USES		
Healthcare Delivery	192,705,261	283,208,877
Administration & Tax Collection	15,391,099	22,149,360
Total Uses	208,096,360	305,358,237
RESERVES		
Healthcare Delivery Contingency Reserve ⁽¹⁾⁽²⁾	226,521,399	327,783,722
Emergency Reserve	38,719,836	38,719,836

(1) previously reported as an appropriated use of funds in Healthcare Delivery

(2) Healthcare Delivery Contingency Reserves to be appropriated for FY2023

ATTACHMENT B – USES OF FUNDS

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
HEALTHCARE DELIVERY		
Intergovernmental transfers:		
IGT - CCC DSRIP	15,509,298	-
Total Intergovernmental Transfers	15,509,298	-
Purchased Healthcare Services		
Primary Care: Medical, Dental, & Behavioral Health	63,090,000	66,236,822
Specialty Care: including Specialty Dental	17,175,000	27,163,000
Specialty Care: Behavioral Health	1,383,856	12,040,000
Post Acute Care	2,125,000	5,650,000
Pharmacy	14,250,000	17,000,000
Community Health Care Initiatives Fund	875,000	1,750,000
Purchased Healthcare Services	98,898,856	129,839,822
Direct Healthcare Services		
Podiatry		751,726
Cardiology		837,410
Neurology		362,511
Gastroenterology		465,026
Nephrology		196,081
Pulmonology		228,359
Diagnostics and Clinical Expenses		2,832,148
Direct Healthcare Services Total	-	5,673,261
MAP Eligibility - Increase in eligibility period	2,000,000	2,000,000
Total Healthcare Services	100,898,856	137,513,083

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
HEALTHCARE DELIVERY		
Healthcare Operations & Support		
ACA Healthcare Premium Assistance Programs	13,319,929	14,648,261
ACA Education and Enrollment	583,000	588,000
Real Estate and Campus Redevelopment	5,303,564	3,693,750
UT land lease for teaching hospital	981,231	1,027,277
Salary and Benefits	18,866,066	25,545,451
Legal	339,000	433,000
Consulting	840,000	1,740,000
Other professional goods & services	9,244,346	8,138,035
Outreach and Education	942,274	1,428,000
Leased Facilities, Security and Maintenance	1,947,000	2,348,500
Insurance and Risk Management	142,000	250,000
Phones, Computer Equipment and Utilities	3,293,473	6,762,525
Printing, Copying, Postage and Signage	384,056	620,305
Travel, training and professional development	280,966	801,502
Other operating expenses	39,741	174,445
Health Care Capital Line of Credit	1,091,773	500,000
Debt service - principal retirement	4,060,000	4,345,000
Debt service - interest	2,092,676	1,651,744
Transfer to capital reserve	12,546,013	49,000,000
Total Healthcare Operations	76,297,107	123,695,794
UT Affiliation Agreement	-	22,000,000
Total Healthcare Delivery	192,705,261	283,208,877

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 FINAL PROPOSED BUDGET
ADMINISTRATION		
Salary and Benefits	7,134,758	9,131,752
Legal	1,456,636	2,756,636
Consulting	1,341,120	1,626,520
Investment Services (Travis County)	115,000	115,000
Benefits and Payroll Administration Services	168,243	356,266
Other professional goods & services	819,787	1,156,850
Marketing and Communications	209,958	184,098
Leases, Security and Maintenance	274,250	929,200
Insurance and Risk Management	375,000	455,000
Phones, Computer Equipment and Utilities	401,716	629,573
Printing, Copying, Postage and Signage	60,745	54,725
Travel, training and professional development	370,789	449,605
Other operating expenses	492,244	156,485
Appraisal District Svcs	1,179,284	1,155,350
Tax Collection Expense	991,569	992,300
Cash held for self insured employee health benefits	-	2,000,000
Total Administration & Tax Collection	15,391,099	22,149,360
TOTAL USES	208,096,360	305,358,237

ATTACHMENT C – AUDITED FINANCIALS

[https://www.centralhealth.net/wp-content/uploads/2022/01/Travis-County-Healthcare-District-dba-Central-Health-Financial-Statements 9-30-2021.pdf](https://www.centralhealth.net/wp-content/uploads/2022/01/Travis-County-Healthcare-District-dba-Central-Health-Financial-Statements-9-30-2021.pdf)

ATTACHMENT D - FINANCIAL POLICIES

<https://www.centralhealth.net/wp-content/uploads/2019/08/Central-Health-Financial-Policies.pdf>

ATTACHMENT E – FY2021 ANNUAL REPORT

<https://www.centralhealth.net/about/newsroom/fy21-annual-report/>

ATTACHMENT F – FY2022 BUDGET AND STRATEGIC PRIORITIES
COMMUNITY ENGAGEMENT REPORT

https://www.centralhealth.net/wp-content/uploads/2021/09/FY22-Budget-Engagement-Report_Final_External.pdf

GLOSSARY

- **1115 Waiver** A federal funding program for uncompensated care and Delivery System Reform Incentive Payments (DSRIP)
- **ACA** Affordable Care Act: a healthcare reform law that addresses health insurance coverage.
- **Accrual** An expenditure that is recognized for a fiscal year or period but not received or disbursed until a subsequent fiscal year or period.
- **Ad Valorem Tax** A tax of real estate or personal property based on the taxable value of the property and is assessed at a rate per \$100 of taxable value.
- **Approved Budget** The financial plan for Central Health approved by the Travis County Commissioners Court for use in the fiscal year of October 1 to September 30.
- **Assessed Valuation** The valuation set for Travis County properties by the Travis Central Appraisal District as a basis for levying property taxes.
- **Average Homestead Taxable Value** The mean property value of Travis County homesteads after a 20% homestead exemption and other required adjustments are applied, as appraised and certified by the Travis Central Appraisal District.
- **Average Homestead Value** The mean property value of Travis County homesteads, as appraised and certified by the Travis Central Appraisal District.
- **Basis of Budgeting** Central Health's basis of budgeting is the accrual basis in accordance with generally accepted accounting principles (GAAP), with the exception of depreciation.
- **Balanced Budget** A financial plan in which projected total sources funds are equal to total planned uses of funds plus established reserves.
- **Budget** An organization's comprehensive financial plan for the coming fiscal year.
- **Budget Amendment** A change in the level of funding that increases or decreases the total budget of an individual program (Healthcare Delivery or Administration/Tax Collection) which requires approval by the Central Health Board of Manager and the Travis County Commissioners Court.
- **Budget Calendar** The schedule of dates that Central Health follows in the preparation and adoption of the budget.
- **Capital Expenditure** Defined as use of funds on an asset with an initial, individual cost of at least \$5,000, and an estimated useful life of one year or more.
- **CCC** Community Care Collaborative: Central Health's partnership with Ascension Seton to provide healthcare.
- **CEO** Chief Executive Officer
- **Certificates of Obligation** Debt that is authorized by the Travis County Commissioners Court and does not require prior voter approval. Intent to issue certificates of obligation must be published in the local newspaper in advance of issuing the debt.
- **CHAP** Central Health Assistance Program: a program through Central Health that provides premium assistance to eligible members.
- **CHIP** Children's Health Insurance Program: a program to provide health care coverage to children in families that do not qualify for Medicaid.

- **CHIRP** Comprehensive Hospital Increase Reimbursement Program: a directed payment program for hospitals providing healthcare services to adults and children enrolled in STAR and STAR+PLUS Medicaid programs.
- **CMS** Centers for Medicare & Medicaid Services: a federal agency in the department of Health and Human Services that administers the healthcare programs Medicare and Medicaid.
- **Credit Rating** An opinion given by a credit rating agency that indicates the ability and willingness of a bond issuer to meet its financial obligations in full and on time. A credit rating also indicates the credit quality of an individual debt issue.
- **Debt Service Rate** The component of the total tax rate the taxing unit needs to pay its debt service in the coming year.
- **Depreciation** A decrease in the value of a capital asset due to wear and tear, deterioration, end of useful service life, or the passage of time.
- **DSH** Disproportionate Share Hospital (DSH) program funds uncompensated care for hospitals treating indigent patients.
- **DSRIP** Delivery System Reform Incentive Payments: a program that is designed to improve how health care is delivered by incentivizing providers and hospitals.
- **DY** DSRIP funding year
- **ED** Emergency Department: the department of the hospital that is responsible for patients requiring immediate care.
- **Expenditures** Uses of funds which are recognized when the liability is incurred and expected to be liquidated with current financial resources.
- **Fiscal Year** A twelve-month period, extending from October 1st through the following September 30th, which is designated as the operating year for accounting and budget purposes.
- **FPL** Federal Poverty Level: an economic measure created from census data that is used to determine qualifications for federal programs.
- **Fund Balance** In governmental funds, when there are funds leftover at the end of a fiscal year from either underspending the budget or taking in revenue in excess of the amount budgeted.
- **FTE** Full-time Equivalent: FTE is equivalent to an employee that is scheduled to work 40 hours/week.
- **FQHC** Federally Qualified Health Center: a designation from CMS to provide primary care services in underserved communities.
- **Governmental Accounting Standards Board (GASB)** An organization whose main purpose is to improve and create accounting and reporting standards and generally accepted accounting principles (GAAP).
- **Governmental Fund** A type of fund that accounts for government entities activities including General Funds. Central Health does not have a governmental fund, rather is a single proprietary fund, known as an enterprise fund (see definition of Proprietary Fund below).
- **HHSC** Texas Health and Human Services Commission: a state agency that manages programs that assist families with food, health care, safety and disaster needs.
- **IGT** Intergovernmental Transfers: the transfer of funds between governmental entities.
- **Interlocal Agreement** An agreement between governmental agencies often resulting in one governmental agency receiving funds from another agency.

- **LPPF** Local Provider Participation Fund: an account that local governments deposit mandatory hospital payments into for an IGT to HHSC.
- **MAP** Medical Access Program, a full benefits package for eligible residents who are at or below 100 percent of the Federal Poverty Level (FPL)
- **No-new-revenue Maintenance & Operations (M&O) Tax Rate** A tax rate that is a component of the total tax rate that provides the taxing unit with approximately the same amount of revenue it received in the previous year for day-to-day operations (Maintenance and Operations).
- **No-new-revenue Tax Rate** A calculated rate that provides a taxing unit with approximately the same amount of revenue it received in the previous year on properties taxed in both years. If property values rise, the effective tax rate will go down, and vice versa. The effective tax rate calculation is established by state law.
- **Proposed Budget** The financial plan presented to the Central Health board of managers for consideration and then recommended to the Travis County Commissioners Court to adopt for use October 1 to September 30.
- **Proprietary Fund** The type of fund used to account for Central Health's ongoing operations and activities that are like businesses found in the private sector. Central Health operates as a single proprietary fund known as an enterprise fund.
- **Reserve** A line item used to set aside sources of funds that may not be required for expenditure in the current budget year.
- **Residential Homestead Exemption** A reduction in taxable value on a primary residence. Central Health offers a 20% exemption on a principal residence primarily owned and occupied by an individual.
- **Revenue** Sources of funds that finance the operations of government.
- **Structural Balance** In governmental budgeting, a budget achieves structural balance if it supports financial sustainability for multiple years into the future through the matching of ongoing uses of funds to ongoing sources of funds and the maintenance of an appropriate reserve balance.
- **Tax Rate** The amount of tax stated in terms of a unit of the tax base; in Texas, the tax rate is stated in terms of every \$100 of value.
- **TPA** Third Party Administrator: an organization that processes claims for another entity.
- **Travis Central Appraisal District** A special unit of government with the primary responsibility to develop an annual appraisal roll for use by taxing units in imposing ad valorem taxes on property in the district.
- **UC** Uncompensated Care: hospital care that receives no reimbursement.
- **UMCB** University Medical Center Brackenridge
- **Voter-approval Tax Rate** The tax rate that provides the taxing unit with approximately the same amount of revenue it spent in the previous year for day-to-day operations (Maintenance and Operations), plus an extra 8.0%.

FOR MORE INFORMATION, VISIT ANY OF CENTRAL HEALTH'S WEBSITES:

CentralHealth.net

Central Health's primary web site. Find information about our history, our board of managers and Executive Leadership team, upcoming meeting schedules, budget and financial documents, links to health care resources, health care planning updates and data, news and press releases, job openings, and more.

CCC-IDS.org

The home for information about the Community Care Collaborative—the Central Health and Seton Healthcare Family non-profit partnership—including meetings, financing, current projects and careers.

CommUnityCareTX.org

The site is a resource for locations, services and contact information to any of CommUnity- Care's 20-plus health centers. Visitors may also access links to a patient portal, eligibility and career resources.

SenderoHealth.com

Sendero Health Plans is an Austin-based nonprofit organization providing a locally based health maintenance organization (HMO) tailored to the needs of Central Texas communities.

Visit the site to learn more about Sendero's health coverage options.

Apply4MAP.net / inscribaseamap.net

This site provides information about the Medical Access Program (MAP), Central Health's own health coverage program for Travis County residents at or below 100 percent of federal poverty level. Learn about the benefits, where to seek care, and more.

TexasRHP7.org

The home for 1115 Medicaid Waiver-related information, specific to Region 7, the region anchored by Central Health. The latest news and updates for participants, as well as essential information, forms and data is all available here.

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