



Our Vision

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Our Mission

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INFRASTRUCTURE COMMITTEE MEETING

Wednesday, January 14, 2026, 3:30 p.m.

Or immediately following the Strategic Planning Committee meeting

Videoconference meeting¹

A quorum of the Committee and the presiding officer will be present at:

Central Health Administrative Offices
1111 E. Cesar Chavez St.
Austin, Texas 78702
Board Room

Members of the public may attend the meeting at the address above, or observe and participate in the meeting by connecting to the Zoom meeting link listed below (copy and paste into your web browser):

<https://us06web.zoom.us/j/87159946955?pwd=RbnSLnZzh3oCa7rwQSavbaL7oPx9PD.1>

Meeting ID: 871 5994 6955

Passcode: 909230

Links to livestream video are available at the URL below (copy and paste into your web browser):

<https://www.youtube.com/@thealthdistrict/streams>

Or to participate by telephone only:

Dial: (346) 248 7799

Meeting ID: 871 5994 6955

Passcode: 909230

The Committee may meet via videoconference with a quorum present in person and allow public participation via videoconference and telephone as allowed under the Open Meetings Act. Although a quorum of the Committee will be physically present at the location posted in this

meeting notice, all members of the public may observe the meeting virtually and participate in public comment, if desired, through the virtual meeting link or telephone number listed on this meeting notice.

A member of the public who wishes to make comments during the Public Communication portion of the meeting should register with Central Health **on the website or by telephone no later than 2:00 p.m. on January 14, 2026**. Registration can be completed in one of three ways:

- Complete the virtual sign-in form at <https://www.centralhealth.net/meeting-sign-up/>;
- Call 512-978-9190 and leave a voice message with your full name, your request to comment in-person at the meeting; or
- Sign-in at the building on the day of the meeting, prior to the start of the meeting.

Individuals who register to speak will receive a confirmation email and/or phone call by staff with instructions on how to participate in public communication.

PUBLIC COMMUNICATION

Public Communication rules for Central Health Committee meetings include setting a fixed amount of time for a person to speak and limiting Committee responses to public inquiries, if any, to statements of specific factual information or existing policy. The Public Communication portion of the meeting will begin at approximately 3:30 p.m., unless a member of the public wishes to comment on a specific item on this agenda.

COMMITTEE AGENDA¹

1. Review and approve the minutes of the November 17, 2025 Infrastructure Committee meeting. *(Action Item)*
2. Receive and discuss an update on the development of a comprehensive facility master plan.² *(Informational Item)*
3. Discuss Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.² *(Informational Item)*
4. Confirm the next Infrastructure Committee meeting date, time, and location. *(Informational Item)*

¹ This meeting may include a member of the Infrastructure Committee participating by videoconference. It is the intent of the presiding officer to be physically present and preside over the meeting at Central Health Headquarters, 1111 Cesar Chavez, Austin, Texas 78702. This meeting location will be open to the public during the open portions of the meeting, and any member participating by videoconference shall be visible and audible to the public members in attendance whenever the member is speaking. **Members of the public are strongly encouraged to participate remotely through the toll-free videoconference link or telephone number provided.** A quorum of Central Health's Board of Managers may convene to discuss matters on the Committee agenda. However, Board members who

are not Committee members will not vote on any Committee agenda items, nor will any full Board action be taken.

- ² Possible closed session discussion under Texas Government Code §551.071 (Consultation with Attorney) and/or Texas Government Code §551.072 (Deliberation Regarding Real Property).

Any individual with a disability who plans to attend this meeting and requires auxiliary aids or services should notify Central Health as far in advance of the meeting day as possible, but no less than two days in advance, so that appropriate arrangements can be made. Notice should be given to the Board Governance Manager by telephone at (512) 978-8049.

Cualquier persona con una discapacidad que planea asistir o ver esta reunión y requiera ayudas o servicios auxiliares debe notificar a Central Health con la mayor anticipación posible de la reunión, pero no menos de dos días de anticipación, para que se puedan hacer los arreglos apropiados. Se debe notificar al Gerente de Gobierno de la Junta por teléfono al (512) 978-8049.



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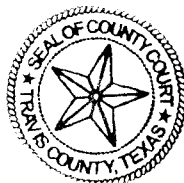
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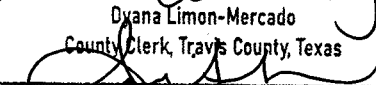
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- 2 Possible closed session discussion under Texas Government Code §551.071 (Consultation with Attorney) and/or Texas Government Code §551.072 (Deliberation Regarding Real Property).

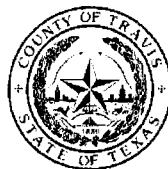
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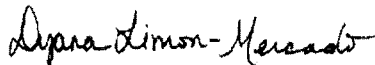
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Came to hand and posted on a Bulletin Board in the
 County Recording Office, Austin, Travis County, Texas on this the
 8 day of January, 2026
 Dyana Limon-Mercado
 County Clerk, Travis County, Texas
 By  Deputy
ARIEL HERNANDEZ

**FILED AND RECORDED
 OFFICIAL PUBLIC RECORDS**




 Dyana Limon-Mercado, County Clerk
 Travis County, Texas

202680030

Jan 08, 2026 01:01 PM

Fee: \$0.00 HERNANDEZA



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INFRASTRUCTURE COMMITTEE

January 14, 2026

AGENDA ITEM 1

1. Review and approve the minutes of the November 17, 2025 Infrastructure Committee meeting.
(*Action Item*)

MINUTES OF MEETING – NOVEMBER 17, 2025
CENTRAL HEALTH
INFRASTRUCTURE COMMITTEE

On Monday, November 17, 2025, a meeting of the Central Health Infrastructure Committee convened in open session at 4:21 p.m. in person at the Central Health Administrative Offices and remotely by toll-free videoconference. Clerk for the meeting was Valerie Guerra.

Committee members present in person: Chair Motwani, Manager Jones, Manager Martin (arrived 4:35 p.m.), and Manager Museitif (departed at 6:03 p.m.)

Board members present via audio and video or in person: Manager May, Manager Rodriguez, Manager Brinson, and Manager Kitchen

PUBLIC COMMUNICATION

Clerk’s Notes: There were no speakers for Public Communication.

COMMITTEE AGENDA

1. Review and approve the minutes of the April 9, 2025 Infrastructure Committee meeting.

Clerk’s Notes: Discussion on this item began at 4:22 p.m.

Manager Museitif moved that the Committee approve the minutes of the April 9, 2025 Infrastructure Committee meeting.

Manager May seconded the motion.

Chairperson Motwani	For
Manager Jones	For
Manager Martin	Absent
Manager Museitif	For

2. Receive, discuss, and take appropriate action on a presentation on the City of Austin Downtown Plan and current update efforts, Central Health’s Brackenridge Master Plan Guiding Principles, and other planning efforts related to downtown campus.

Clerk’s Notes: Discussion on this item began at 4:24 p.m. Stephanie McDonald, Chief Infrastructure Officer, and Monica Crowley, EVP and Chief Strategy Officer, shared updates from the executive summary, highlighting the planning process for the Downtown Austin Plan and briefly discussing the guiding principles of the 2016 Brackenridge Campus Master Plan.

At 4:44 p.m. Manager Motwani moved that the Committee recommend that the Board direct staff reopen engagement on the Brackenridge properties and provide Committee with 5 documents: (1) full text of the master plan that the Board voted for, (2) the actual PUD, (3) any implications as related to the Capitol View corridor on that tract, (4) any implications as related to the Capitol View corridor on that tract, and any official vote that potentially moved the legacy Board in a different direction from the master plan that was adopted, and (5) any relevant real estate policy.

Manager Museitif seconded the motion.

Chairperson Motwani	For
Manager Jones	For

Manager Martin For
Manager Museitif For

3. Receive and discuss a presentation on current Central Health System owned and leased assets.

Clerk's Notes: Discussion on this item began at 5:06 p.m. Stephanie McDonald, Chief Infrastructure Officer, and Monica Crowley, EVP and Chief Strategy Officer, shared a map and document outlining the Central Health System owned and leased assets.

4. Receive, discuss, and take appropriate action on an update on the development of a comprehensive facility master plan.

Clerk's Notes: Discussion on this item began at 5:28 p.m.

At 5:28 p.m. Chairperson Motwani announced that the Committee was convening in closed session to discuss agenda item 4 under Texas Government Code §551.071 Consultation with Attorney and under Texas Government Code §551.072 Deliberation Regarding Real Property.

At 6:29 p.m. the Committee returned to open session.

5. Confirm the next Infrastructure Committee meeting date, time, and location.

Manager Martin moved that the Committee adjourn.

Manager Motwani seconded the motion.

Chairperson Motwani For
Manager Jones For
Manager Martin For
Manager Museitif Absent

The meeting was adjourned at 6:30 p.m.

ATTESTED TO BY:

Amit Motwani, Chairperson
Central Health Infrastructure Committee

Manuel Martin, Secretary
Central Health Board of Managers



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INFRASTRUCTURE COMMITTEE

January 14, 2026

AGENDA ITEM 2

Receive and discuss an update on the development of a comprehensive facility master plan.²
(*Informational Item*)



AGENDA ITEM SUBMISSION FORM

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Agenda Item Meeting Date January 14, 2025

Who will present the agenda item? (Name, Title) Monica Crowley, Chief Strategy and Planning Officer & Sr. Counsel

General Item Description Receive and discuss an update on the development of a comprehensive facility master plan.

Is this an informational or action item? Informational

Fiscal Impact _____

Recommended Motion (if needed – action item) _____

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) Staff will present proposed elements of work streams based on timing considerations and input from the Committee received in December.
- 2) Staff will seek further input and direction on timing and feedback regarding the Table of Contents, which will form the foundation of the consultants' Scope of Work.
- 3) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) PPT

Estimated time needed for presentation & questions? 45 minutes

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Monica Crowley/ January 8, 2025



CENTRAL HEALTH
TRAVIS COUNTY HOSPITAL DISTRICT

Central Health Comprehensive Facilities Plan

— Staging and Phases

January 14, 2026

Monica Crowley, Chief Strategy and Planning Officer, Senior Counsel

Stephanie McDonald, Chief Infrastructure Officer

Agenda

Review and Validate Proposed Approach to Develop the Central Health Comprehensive Facilities Plan

- **Planning Approach:**
 - **Overview of the two-track facilities planning approach**
 - **Rationale for sequencing and parallel work**
- **Timeline and Sequencing:**
 - **Phased approach across FY2026–FY2027**
 - **Key milestones and dependencies**
- **Provisional Comprehensive Facilities Plan Structure:**
 - **Review of proposed Table of Contents**
 - **Alignment with long-term, portfolio-level decision-making**
- **Board Alignment and Next Steps**
 - **Validation of scope, sequencing, and approach**
 - **Feedback and confirmation of next steps**

Facilities Planning Track 1- Downtown Campus and Northview

- **Why First?**
 - **Immediate need to identify adjacencies to support system transformation**
- **Plans may include:**
 - **Update assessment of current facilities in area**
 - **Programming of services and facilities**
 - **Medical gap analysis**
 - **Mental health diversion and re-entry continuum framework**
 - **Women/children center of excellence planning**
- **Start plan development January 2026**
- **Intend to utilize existing consultant pool**

Facilities Planning Parallel Track 2- Comprehensive Facilities Plan

- **Focus Areas:**
 - **Ambulatory care for combined system**
 - **Skilled Nursing Facility planning**
 - **Imaging and ASC**
- **Intend to issue RFP for consultant March 2026**
- **Start plan development July/August 2026**
- **Builds on prior work and board-approved planning**
 - **Health Care Equity Plan (Strategic Plan)**
 - **Community Health Needs Assessment (prior and updated)**

Staging for Plan Development

Central Health Comprehensive Facilities Planning High-level Timeline		FY2026 (10/1/25- 9/30/26)											FY2027 (10/1/26- 9/30/27)											
		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
Track I - Downtown Campus and Northview	Identify Existing Consulting Expertise			█																				
	Current State Assessment				█																			
	Project Initiation and Plan Development				█	█	█	█	█	█														

Track II - Comprehensive Facilities Plan	Develop Scope of Work (SOW)			█	█																			
	Issue Request for Proposal(s) (RFP)					█	█																	
	Finalize Contract(s)							█	█															
	Current State Assessment								█	█														
	Project Initiation and Begin Plan Development									█	█	█	█	█	█	█								

Provisional Table of Contents



Executive Summary

- Alignment with the Central Health mission and vision
- Key findings and recommendations
- Long-term facilities vision
- Investment overview, including high-level phasing considerations across the facilities portfolio

Purpose, Scope, and Planning Horizon

- Definition of the Central Health Comprehensive Facilities Plan and its intended use
- Relationship to Central Health, CommUnityCare, and Sendero strategies
- Long-term planning horizon (e.g., 5–20+ years)
- How the plan will inform portfolio-level facility decisions over time



Planning Process & Methodology

- Governance structure for development, review, and approval of the plan
- Community and stakeholder engagement strategy
- Data sources and methods used to collect and analyze information for this project



Current State Assessment / Problem to Solve

- Inventory of existing owned, leased, and controlled facilities
- Size, condition, utilization, and functionality of current facilities
- Identification of current programmatic gaps between existing facilities and current service delivery needs
- Identification of risks and constraints limiting the ability of current facilities to meet present demand

Provisional Table of Contents (continued)



Needs Assessment and Future Demand

- Incorporate results of assessment of current service needs and projected future demand by geography and service type
- Incorporate results of CHNA and gaps analysis findings related to access, capacity, and service mix
- Forecasts of future demand over the planning horizon
- Identification of projected (future) gaps between existing or planned facilities and anticipated future service needs



Strategic Framework and Options to Solve

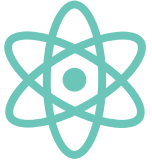
- Planning strategies to address facilities component of both current and projected gaps
- Decision framework to guide buy, lease, build, partner, or exit decisions
- Facility-by-facility strategic options and recommendations
- Real estate and property acquisition strategy
- Portfolio-level considerations such as flexibility, risk, and balance between owned and leased facilities



Capital Prioritization and Phased Implementation Plan

- Criteria used to prioritize projects addressing current operational gaps versus projected future gaps
- Sequencing and timing of projects
- Near-, mid-, and long-term capital considerations
- Phased implementation approach across the facilities portfolio

Provisional Table of Contents (continued)



Sustainability, Resilience, and Long-Term Stewardship

- **Sustainability and energy-efficiency considerations**
- **Resilience and emergency preparedness considerations**
- **Lifecycle cost and long-term stewardship considerations for facilities and infrastructure**



Governance, Monitoring, and Plan Refresh

- **How the Comprehensive Facilities Plan will guide future Board and leadership decisions**
- **Monitoring of progress in addressing current and projected gaps**
- **Triggers and process for updating or refreshing the Plan**



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INFRASTRUCTURE COMMITTEE

January 14, 2026

AGENDA ITEM 3

Discuss Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.² (*Informational Item*)



AGENDA ITEM SUBMISSION FORM

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Agenda Item Meeting Date January 14, 2025

Who will present the agenda item? (Name, Title) No presentation

General Item Description Discuss Central Health owned or occupied real property and potential property for acquisition, lease, or development in Travis County, including next steps in the redevelopment of the Central Health Downtown Campus, administrative offices of Central Health Enterprise partners, and new developments in Eastern Travis County.

Is this an informational or action item? Informational

Fiscal Impact _____

Recommended Motion (if needed – action item) N/A

Key takeaways about agenda item, and/or feedback sought from the Board of Managers:

- 1) An attorney client memo will be sent by legal.
- 2) _____

What backup will be provided, or will this be a verbal update? (Backup is due one week before the meeting.) Memo will be sent by legal

Estimated time needed for presentation & questions? No presentation

Is closed session recommended? (Consult with attorneys.) Yes

Form Prepared By/Date Submitted: Briana Harris/January 8, 2025

Development Timeline

Please be advised: All dates of this list of construction dependents projects are tentative pending external dependencies.

PROPERTY NAME	OVERALL STATUS	2022	2023	2024	2025	2026	2027	2028	2029	OVERALL STATUS	WHY/MITIGATION
Hancock (196,000 sqft) Estimated completion date: December 26, 2026 Services: primary, specialty, dental, pharmacy and imaging	●			●						Timeline ● Budget ● Specifications ●	
Colony Park (33,000 sqft) Estimated completion date: March, 2027 In discussion: primary care, dental, pharmacy	●		●			●				Timeline ● Budget ● Specifications ●	
Cameron Center (117,000 sqft) Estimated completion date: June, 30, 2027 In discussion: medical respite, specialty care	●		●		●					Timeline ● Budget ○ Specifications ○	
CEC Campus (~200,000 sqft) Completion date Phase 1: July 2025 Estimated completion date Phase 2: April 2026 In discussion: specialty care	●			●	●	●	●			Timeline ● Budget ● Specifications ●	
Northview (262,067 sqft) Completion date: TBD In discussion: TBD	●									Timeline ○ Budget ● Specifications ○	
Promontory Point (98,357 sqft) Building B and C Completion date: TBD In discussion: TBD	●									Timeline ○ Budget ● Specifications ○	



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INFRASTRUCTURE COMMITTEE

January 14, 2026

AGENDA ITEM 4

Confirm the next Infrastructure Committee meeting date, time, and location. *(Informational Item)*