

Joint Affiliation Committee - Minutes

February 23, 2026 • TIME 12:00-1:00 pm

Location: 5800 Airport Boulevard, Lake Georgetown Conference Room

ATTENDEES

University of Texas	Central Health/CCC	Ascension/Seton
Ryan Johnson	Monica Crowley	Ashley Dickinson
Sri Chalikonda	Jeff Knodel	Samson Jesudass
Jonathan Lewis (for Melissa Villarreal García)	Jon Morgan	Willie Lopez
Jewel Mullen*	Alan Schalscha	
	Katie Coburn	

**Dr. Mullen also serves as Director of Health Equity for Ascension Seton and Directory of Health Equity and Quality for Central Health*

MINUTES

Welcome and Introductions – 12:00 pm

Round robin introductions

Review of Minutes of 12/19/2025 Meeting

Shared on screen and emailed to participants during the meeting.

Discuss Proposed 2026 Meeting Structure

Agreement on quarterly meetings.

Agreement in principle on outcome tracking as part of the JAC structure. Discussion clarified the following:

- JAC should track high level quality metrics that are important to the populations served by the three member organizations.
- The purpose is to:
 - o Share information across the three member entities
 - o Coordinate information and results that may then be shared publicly with Travis County Commissioners Court (at the annual report in FY Q1/CY Q4) and at other times), the Central Health Board of Managers, and/or other stakeholders.
- The goal is to share data already collected and not introduce new reporting workstreams for the JAC only.
- **Action item:** Each organization will propose several metrics to the group to be considered during the May quarterly JAC meeting
- Metrics suggested during the discussion:
 - o Wound infections/amputation rates (Dr. Mullen)
 - o Avoidable ED visits (S. Jesudass)
 - o Population health metrics, eg cancer screenings (S. Jesudass)

Discuss Proposed Mazars Recommended Policy on Review of Payments/Reconciling Expenditures

Group reviewed high level draft policy and SOP language (attached) to start discussion of reconciling expenses charged against the \$35 million payment from Central Health to Dell Medical School and ways to prevent duplication of payment through separate provider services agreements.

Discussion:

- Agreement between CH and DMS for the need of a structure for this review.
- Confirmed the policy would be Central Health's, in response to a Mazars review finding
- Confirmed the JAC as the appropriate venue to review policy intent and the results of the Agreed Upon Procedures reviews and reviews of salary detail, per language in the Affiliation Agreement describing the JAC's purpose. The more detailed work of carrying out the policy and procedure around this will happen in other venues.
- **Action item:** Ryan Johnson to coordinate with Tim on DMS compliance team and schedule a follow up discussion with Jeff Knodel and Monica Crowley.
- **Action item:** Katie Coburn to share all JAC-related Mazars recommendations with the group.

Closing – meeting adjourned approximately 12:45pm.



Draft for JAC Discussion 2-23-26

Confirming the Absence of Duplicative Payments to Dell Medical School Providers

Mazars recommendation: "Establish a policy and procedures handbook for reconciling expenses charged against the \$35 million, as well as implement safeguards to prevent duplication of payment for staff salaries through separate provider services agreements with Central Health."

Policy:

1. Perform agreed upon procedures review each year.
2. Minimize risk of duplicative payments paid by CH or CH affiliates to Dell Medical School.

SOP:

1. Timing – AUP process begins within six months of the end of DMS's fiscal year reviewed in the AUP. Engagement completed within 12 months of the end of DMS's fiscal year reviewed in the AUP.
2. Process for identifying potentially duplicative payments
 - a.
 - b.